

**IN THE UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION**

**CASE NO. 9:25-CV-80526-DMM**

|                                |   |
|--------------------------------|---|
| GOOD SAMARITAN MEDICAL         | ) |
| CENTER, INC., DELRAY MEDICAL   | ) |
| CENTER, INC., PALM BEACH       | ) |
| GARDENS COMMUNITY HOSPITALS,   | ) |
| INC. D/B/A PALM BEACH GARDENS  | ) |
| MEDICAL CENTER, ST. MARY'S     | ) |
| MEDICAL CENTER, INC., AND WEST | ) |
| BOCA MEDICAL CENTER, INC.,     | ) |
|                                | ) |
| <i>Plaintiffs,</i>             | ) |
|                                | ) |
| v.                             | ) |
|                                | ) |
| THE LEAPFROG GROUP,            | ) |
|                                | ) |
| <i>Defendant.</i>              | ) |

**THE LEAPFROG GROUP'S OMNIBUS MOTION IN LIMINE**

COME NOW, Defendant, THE LEAPFROG GROUP, by and through undersigned counsel, hereby file their Omnibus Motion in Limine, requesting the Court enter an Order excluding from admission or reference and/or prohibiting the parties, their attorneys, and their witnesses from testifying to or commenting upon in any way as to the following matters, and in support of such states as follows:

**INTRODUCTION**

This matter arises from Plaintiffs' allegations that The Leapfrog Group, a not-for-profit watchdog group monitoring and reporting on patient safety and quality in the U.S., in Fall 2024 began employing an unfair and deceptive methodology of grading adult acute care hospitals' patient safety in violation of FDUTPA. Specifically, the Plaintiffs, along with thousands of US adult acute care hospitals, have received a Leapfrog Hospital Safety Grade that scores hospitals on twenty-two (22) measures compiled and agreed upon by Leapfrog's Safety Grade Expert Panel. The Plaintiff Hospitals complain that they were assigned "Limited Achievement" numerical scores for four (4) of the measures in the Safety Grade because the Plaintiff Hospitals did not participate

in the free, voluntary survey and thus an imputation method was applied to score the Plaintiffs for these four measures.

Plaintiffs attempt to prove that an assignment of “Limited Achievement” for those four (4) measures was unfair to them because it does not accurately reflect their true patient safety data for those measures, Leapfrog is deceptive in the way in which it discloses and reports on its methodology to the consuming public and the Plaintiffs have been “aggrieved” by their Safety Grades.

Plaintiffs attempt to rely on testimony without any support, introduce evidence that was not produced in discovery and rely on documents for which no foundation has been laid. For these reasons as discussed in more detailed below, this Court should grant Defendants’ Omnibus Motion in Limine.

### **RELEVANT FACTS AND PROCEDURAL BACKGROUND**

On April 30, 2025, Plaintiffs filed their Complaint against Leapfrog alleging, *inter alia*, that Leapfrog “operates a brazen pay-to-play scheme that distorts the truth, misleads patients, and inflicts serious harm on hospitals and the communities they serve.” [ECF No. 1 at ¶1]. Plaintiffs further allege that “Through a brazen pay-to-play scheme, TLG pressures hospitals to participate and pay, or else suffer devastating and misleading public “safety grades.” [ECF No. 1 at “Preliminary Statement”]. To that end, Plaintiffs originally filed a two-count complaint: (1) FDUTPA; and (2) Declaratory Judgment.

Shortly thereafter, Plaintiffs’ filed a Motion for Preliminary Injunction seeking to silence Leapfrog’s Hospital Safety Grades to prevent the public from having information regarding the hospitals’ patient safety record. In connection with its PR campaign, the Motion for Preliminary Injunction, like the Complaint, made outlandish allegations against Leapfrog including statements like “Under the banner of public service, TLG has weaponized fear, distorted facts, and deliberately misled the public in pursuit of its own financial gain.” [ECF No. 20 at pg. 2.] Plaintiffs also repeat allegations that “TLG’s conduct endangers lives.” *Id.* Ultimately, Plaintiffs withdrew their Motion for Preliminary Injunction once it was able to hide behind the litigation privilege for its false and unsupported statements about Leapfrog. [ECF No. 34].

Throughout discovery in this matter, Leapfrog has demanded that Plaintiffs produce documents and provide testimony to support its outlandish allegations. For example, Leapfrog requested, through written discovery and testimony, the names of patients that were allegedly

deceived by the Leapfrog Safety Grades and were harmed as a result. No such information was ever provided. In addition, Leapfrog has chased Plaintiffs for information related to their alleged “harm” to reputation and goodwill. Plaintiffs were so opposed to providing any such information that they filed a Motion for Protective Order before this Court seeking an order that they be protected from providing documents to Leapfrog about the very claims for which they filed suit.

Despite the ruling on their own Motion for Protection and agreements to produce documents to prove the elements of their claim, Plaintiffs have not produced any evidence to support their claims or damages but hope to rely on speculation and hearsay to convince this Court that their claims have merit. The Federal Rules of Evidence do not allow for these tactics and request this Court grant Leapfrog’s Omnibus Motion *in Limine* to prevent irrelevant, prejudicial and/or unsupported evidence from coming in at trial and prolonging trial on the issues.

### ARGUMENT

A motion *in limine* asks the Court “to exclude anticipated prejudicial evidence before the evidence is actually offered.” *Luce v. United States*, 469 U.S. 38, 40 n.2, 105 S. Ct. 460, 83 L. Ed. 2d 443 (1984). “In fairness to the parties and their ability to put on their case, a court should exclude evidence *in limine* only when it is clearly inadmissible on all potential grounds.” *United States v. Gonzalez*, 718 F. Supp. 2d 1341, 1345 (S.D. Fla. 2010). “The movant has the burden of demonstrating that the evidence is inadmissible on any relevant ground.” *Id.* “Unless evidence meets this high standard, evidentiary rulings should be deferred until trial so that questions of foundation, relevancy, and potential prejudice may be resolved in proper context.” *Id.* (internal citation omitted). Likewise, “[i]n light of the preliminary or preemptive nature of motions *in limine*, ‘any party may seek reconsideration at trial in light of the evidence actually presented and shall make contemporaneous objections when evidence is elicited.’” *Holder v. Anderson*, No. 3:16-CV-1307-J-39JBT, 2018 U.S. Dist. LEXIS 233021, 2018 WL 4956757, at \*1 (M.D. Fla. May 30, 2018) (quoting *Miller ex rel. Miller v. Ford Motor Co.*, No. 2:01CV545FTM-29DNF, 2004 U.S. Dist. LEXIS 29846, 2004 WL 4054843, at \*1 (M.D. Fla. July 22, 2004)). The purpose of a motion *in limine* is to notify the trial judge of the movant’s position in order to avoid the introduction of damaging evidence that may irrevocably affect the fairness of the trial. *Amegy Bank Nat’l Ass’n v. DB Private Wealth Mortg., Ltd.*, No. 2:12-cv-243-FtM-38CM, 2014 U.S. Dist. LEXIS 22734, 2014 WL 791505, at \*1 (M.D. Fla. Feb. 24, 2014)

“Evidence is admissible if relevant, and evidence is relevant if it has any tendency to prove or disprove a fact of consequence.” *United States v. Patrick*, 513 F. App'x 882, 886 (11th Cir. 2013); Fed. R. Evid. 401, 402; Advisory Comm. Notes, Fed. R. Evid. 401 (“The standard of probability under the rule is ‘more probable than it would be without the evidence.’”). A district court may exclude relevant evidence under Rule 403 if “its probative value is substantially outweighed by a danger of . . . unfair prejudice, confusing the issues, misleading the jury, undue delay, wasting of time, or needlessly presenting cumulative evidence.” Fed. R. Evid. 403. “Rule 403 ‘is an extraordinary remedy which the district court should invoke sparingly, and the balance should be struck in favor of admissibility.’” *Patrick*, 513 F. App'x at 886 (quoting *United States v. Lopez*, 649 F.3d 1222, 1247 (11th Cir. 2011)); see *United States v. Alfaro-Moncada*, 607 F.3d 720, 734 (11th Cir. 2010). Rule 403's “major function . . . is limited to excluding matter of scant or cumulative probative force, dragged in by the heels for the sake of its prejudicial effect[.]” *United States v. Grant*, 256 F.3d 1146, 1155 (11th Cir. 2001) (quoting *United States v. Cross*, 928 F.2d 1030, 1048 (11th Cir. 1991)).

“The district court has wide discretion in determining the relevance of evidence produced at trial.” *Boyd v. Ala. Dep't of Corr.*, 296 F. App'x 907, 908 (11th Cir. 2008) (per curiam) (citation omitted); see also *United States v. Nowak*, 370 F. App'x 39, 41 (11th Cir. 2010) [\*4] (per curiam) (“District courts have broad discretion to admit probative evidence, but their discretion to exclude [relevant] evidence under Rule 403 is limited.”) (citing *United States v. Terzado-Madruga*, 897 F.2d 1099, 1117 (11th Cir. 1990)). A motion *in limine* presents a pretrial issue of admissibility of evidence that is likely to arise at trial, and as such, the order, like any other interlocutory order, remains subject to reconsideration by the court throughout the trial. *Stewart v. Hooters of America, Inc.*, 2007 WL 1752873, at \*1 (M.D. Fla. June 18, 2007) (citation omitted).

The real purpose of a motion *in limine* “is to give the trial judge notice of the movant's position so as to avoid the introduction of damaging evidence, which may irretrievably affect the fairness of the trial.” *Stewart*, 2007 WL 1752873 at \*1. A court has the power to exclude evidence *in limine* only when evidence is “clearly inadmissible for any purpose.” *Id.* (citing *Luce v. United States*, 469 U.S. 38, 41, 105 S. Ct. 460, 83 L. Ed. 2d 443 (1984) (holding federal district courts have authority to make *in limine* rulings pursuant to their authority to manage trials)).

Evidence may be excluded when the probative value is outweighed by its prejudice. *In re Seroquel Products Liability Litigation*, 2009 WL 223140, \*2 (M.D. Fla. Jan. 30, 2009). Under Federal

Rule of Evidence 403, “[a]lthough relevant, evidence may be excluded if its probative value is substantially outweighed by the danger of unfair prejudice, confusion of the issues, or misleading the jury, or by considerations of undue delay, waste of time, or needless presentation of cumulative evidence.” Fed. R. Evid. 403.

Evidence is inflammatory and unfairly prejudicial if it will induce the jury to decide the case on an improper, emotional basis, instead of the evidence presented. *Lewis v. City of Chicago Police Dept.*, 590 F. 3d 427 (7th Cir. 2009) citing *United States v. Zahursky*, 580 F. 3d 515, 525 (7th Cir. 2009). Unfairly prejudicial evidence, inviting a decision on an improper basis, includes evidence that is “so inflammatory on [its] face as to divert the jury’s attention from the material issues in the trial.” *Langenbau v. Med-Trans Corporation*, 167 F. Supp. 983, 992 (N.D. Iowa 2016). Courts have routinely excluded “gratuitous, cumulative, and inflammatory evidence.” *Merisant Co. v. McNeil Nutritionals, LLC*, 242 F.R.D. 303, 307 (E.D. Pa. 2007); *Sugar Ass’n, Inc. v. McNeil-PPC, Inc.*, 2008 WL 4755611 at \*4 (C.D. Ca. 2008).

### **MATTERS TO BE EXCLUDED**

1) Reference, testimony or attempts to introduce into evidence an AI generated click-bait Tik Tok video (no foundation, etc.) for which no foundation exists and there is no connection to the Tik Tok video and any Plaintiff or consumer harm. In an effort to bolster its weak evidence, Plaintiffs continue to refer to a TikTok video that they assert “aggrieved the hospitals.” The TikTok video was lodged with the Court in connection with Plaintiffs’ Motion for Summary Judgment. Plaintiffs have not introduced any person or circumstantial evidence that can authenticate the TikTok video. Furthermore, the TikTok video does not reference Leapfrog in any way. Additionally, no Leapfrog witness has testified to having any knowledge as to how the TikTok video was produced and it is undisputed that Leapfrog had no involvement in the TikTok video. Lastly, Plaintiffs do not introduce a single consumer witness of Leapfrog’s services, *i.e.* a patient, that will testify in any way that they viewed the TikTok video, relied on the Tik Tok video, linked the TikTok video with Leapfrog in any way or were harmed by the TikTok video.

To be admissible, social media and similar online postings must be authenticated under Federal Rule of Evidence 901 or must meet Federal Rule of Evidence 902’s requirements for self-authenticating business records, which requires a “certification of the records custodian.” *United States v. Hassan*, 742 F.3d 104 (4th Cir. 2014). Evidence must be authenticated through “evidence sufficient to support a finding that the item is what the proponent claims it is.” *See*, Federal Rule

of Evidence 901(a). In *United States v. Broomfield*, 591 Fed. Appx. 847 (11th Cir. 2014), the court found that a YouTube video, which depicted the defendant shooting a firearm, required proper authentication under Federal Rule of Evidence 901. The court noted that evidence may be authenticated by its “appearance, contents, substance, internal patterns, or other distinctive characteristics...taken together with all the circumstances. *Id.* at 851. Ultimately, the court affirmed the district court’s determination that the government made out a prime facie case that the YouTube video was what the government purported it to be – a video of the defendant in possession of a firearm, because there was ample evidence in the record that the video depicted the defendant in possession of the firearm, including evidence identifying the individual in the video as the defendant, evidence of where and approximately when the video was recorded, and identification of the specific rifle and ammunition in the video. *Id.* at 851. Here, Plaintiffs have offered **no evidence** to authenticate the Tik Tok video at issue, which requires at least circumstantial evidence as to when the video was in fact created, including who it was made by, how Plaintiffs obtained a copy of such video, that the safety grades in the video refer to Leapfrog’s safety grades, etc. Further, Plaintiffs have failed to provide any testimony of a witness with knowledge that the video is what it is claimed to be. Given the above, the Tik Tok video cannot be authenticated.

Further, to be admissible, the Tik Tok video must also be relevant to the issues in this lawsuit. “Evidence is admissible if relevant, and evidence is relevant if it has any tendency to prove or disprove a fact of consequence.” *United States v. Patrick*, 513 F. App’x 882, 886 (11th Cir. 2013); Fed. R. Evid. 401, 402; Advisory Comm. Notes, Fed. R. Evid. 401 (“The standard of probability under the rule is ‘more probable than it would be without the evidence.’”). Here, the Tik Tok video has absolutely no relevance to any of the issues in this case, as it does not even refer to Leapfrog at any point in the video. Further, Plaintiffs have not presented any evidence that any of the patients of Plaintiff Hospitals have viewed or relied on the video, or that such video causally connects Plaintiff Hospitals alleged damages or “reputational harm” to Leapfrog or its Safety Grades, further negating its relevance.

Additionally, the Tik Tok video is inadmissible as it is hearsay under Federal Rule of Evidence 801. Hearsay is an out-of-court statement offered “to prove the truth of the matter asserted in the statement.” Fed. R. Evid. 801(c). A “statement” is “a person’s oral assertion, written assertion, or nonverbal conduct, if the person intended it as an assertion.” Fed. R. Evid. 801(a). The

proponent of a piece of evidence has the burden of establishing that the evidence is admissible. *United States v. Kennard*, 472 F.3d 851, 855-56 (11th Cir. 2006). Here, the Tik Tok video is being used by Plaintiff Hospitals to prove the truth of the matter asserted in the video, *i.e.* that the Plaintiff Hospitals were harmed by the grading system.

Finally, admission of this Tik Tok video is highly prejudicial to Leapfrog and runs afoul of Federal Rule of Evidence 403. To allow admission of a video that has not been properly authenticated, is not relevant, is hearsay and only serves to confuse and mislead the jury at trial, would be highly prejudicial to Leapfrog. The only purpose of this AI generated click bait is to prejudice the Court in its decision making and divert the attention at trial away from the fact that Plaintiffs do not offer any evidence of consumer harm.

Ultimately, the TikTok video is inadmissible based on Federal Rules of Evidence 401, 402, 403, 602, 801, 802, 901, 1001. In short, the TikTok video cannot be authenticated, has no relevance to the issues in this case as it does not even refer to Leapfrog, and there is no indication that any consumer viewed or relied on the TikTok video to their detriment.

2) Reference, testimony or attempts by a witness to testify, including an expert witness, that any patients brought the Leapfrog grade to the attention of any doctor or nurse OR that any specific patient was harmed by the Leapfrog Safety Grade assigned to any of the five hospitals. Reference, testimony or attempts to introduce into evidence any opinions based on speculation, or which are not supported by facts or inferences supported by the evidence. Therefore, any testimony where the opinions are based on what is “possible” must be excluded. Fed. R. Evid. 602, 702, 801, 805.

Federal Rule of Civil Procedure 26(a) requires parties to disclose evidence they may use to support their claims, including damages, during discovery. Federal Rule of Civil Procedure 37(c) provides that if a party fails to provide information or identify a witness as required by Rule 26(a) or (e), that party is not allowed to use that information or witness to supply evidence...at trial, unless the failure was substantially justified or is harmless. Fed. R. Civ. P. 37(c)(1). Here, Plaintiffs have never disclosed any documents to support that any specific patient of the Plaintiff Hospitals was harmed by the Leapfrog Safety Grades assigned to any of the Plaintiffs Hospitals, and as such, any such evidence or witness testimony regarding the same must be barred.

Pursuant to Rule 701, opinion testimony by a lay witness, states that if a witness is not testifying as an expert, testimony in the form of an opinion is limited to one that is: (a) **rational**

**based on the witness's perception;** (b) helpful to clearly understanding the witness's testimony or to determining a fact in issue; *and* (c) not based on scientific, technical or other specialized knowledge within the scope of Rule 702. Fed. R. Evid. 701. As such, a lay witness' opinion is admissible only if it based on first-hand knowledge or observation. See, *United States v. Marshall*, 173 F.3d 1312, 1315 (11th Cir. 1999). According to Fed.R.Evid. 602, "[a] witness may testify to a matter *only if* evidence is introduced sufficient to support a finding that the witness has personal knowledge of the matter." Here, none of the lay witnesses have testified regarding first-hand or personal knowledge they have regarding any specific patient that was harmed by the Leapfrog Safety Grade assigned to any of the five plaintiff hospitals, and no documents have been produced providing any such evidence, as such, any such testimony or reference must be barred, as it is purely speculative and outside the bounds of the lay witness' knowledge.

Further, pursuant to Rule 702, an expert witness may testify in the form of an opinion if: "(a) the expert's scientific, technical, or other specialized knowledge will help the trier of fact to understand the evidence or to determine a fact in issue; (b) **the testimony is based on sufficient facts or data;** (c) the testimony is the product of reliable principles and methods; *and* (d) the expert has reliably applied the principles and methods to the facts of the case." Fed. R. Evid. 702. Basing an expert opinion on facts not in evidence is not helpful to the trier of fact in understanding the evidence or determining a fact in issue. See, Fed. R. Evid. 702. An expert's opinion must be based on "facts which enable him to express a reasonably accurate conclusion as opposed to conjecture or speculations." *Jones v. Otis Elevator Co.*, 861 F.2d 655, 662 (11th Cir. 1988), citing *Horton W.T. Grant Co.*, 537 F.2d 1215, 1218 (4th Cir. 1976). Without an underlying basis of support, the expert's opinion is only one of many possible theories and interpretations of the facts at issue, and is no more or less helpful than the trier of fact's own reading of the evidence. *Browder v. GMC*, 5 F. Supp. 2d 1267, 1283 (M.D. Ala. 1998). Expert opinions cannot be used to establish facts that do not exist.

The CEO of Good Samaritan admits that she cannot provide the name of a single patient that allegedly said they would not treat at Good Samaritan because of the Leapfrog Hospital Safety Grade. Montgomery Dep. Trans. at p. 296 at line, 3-23, **Exhibit 1**. Further Good Samaritan's CEO admits that no doctors revoked their privileges to work at Good Samaritan and that some surgeons already previously split their time between other healthcare facilities. **Exhibit 1** at p. 296, lines 24-56 to p. 297 line 1-21 and p. 298, line 4-10. The CEO of Delray admits that even patients who

question its Safety Grade ultimately still treat at Delray for elective procedures. Havericak Dep. Trans. at p. 253, line 10-15, **Exhibit 2**. Delray doctors have not revoked their privileges. **Exhibit 2** at p. 254, line 10-13. Delray CEO even directly testified that Delray “didn’t see admissions decline.” **Exhibit 2** at p. 257, line 25. The CEO of West Boca could only recall a single patient that allegedly refused an elective surgery at the hospital due to the Leapfrog Safety Grade. Hanlon Dep. Trans. at p. 72, line 20-25; p. 73, line 1-20, **Exhibit 3**. However, West Boca did not provide a name of this patient, nor did West Boca testify that the patient was allegedly harmed by making a decision to receive treatment somewhere else. The CEO of St. Mary’s testified that none of the patients that she speaks with personally have ever mentioned the Leapfrog Safety Grades. McCauley Dep Trans. at p. 239; line 2-9 **Exhibit 4**. Yet, the CEO of St. Mary’s offered no other “evidence” other than an alleged google review that stated the patient was “pleasantly surprised” by the experience his spouse had at the hospital. **Exhibit 4** at p. 231, ln. 13 to p. 233, ln 5. This alleged google review was not produced in discovery nor does it indicate harm to a consumer. The CEO of Palm Beach even admits “there’s a slight increase” in inpatient admissions. Cazares Dep. Trans. at p. 78, line 14-16, **Exhibit 5**. The CEO of Palm Beach does assert that ER and outpatient visits have decreased. **Exhibit 5**, 78, line 17-24]. Yet, Palm Beach CEO admits that he does not have any documents that link the decreased number of ER and outpatient visits to the Leapfrog grading. **Exhibit 5**, p. 90 line 20-24; 91 line 1-8].

Here, given that no documents have been produced during the course of discovery showing any evidence that a specific patient or patients were harmed by Leapfrog’s Safety Grade assigned to one of the five Plaintiff hospitals, and none of Plaintiffs’ witnesses have testified regarding any personal knowledge of such harm to specific patients, any such testimony by lay or expert witnesses must be barred as speculative, as there is no factual basis for such testimony or opinions.

3) Reference, testimony or attempts by a witness, including an expert witness, related to any of the five Plaintiffs have declining admissions, loss of market share or decreased revenue because no documents were produced to confirm. Reference, testimony or attempts to introduce into evidence any opinions based on speculation, or which are not supported by facts or inferences supported by the evidence. Any testimony where the opinions are based on what is “possible” must be excluded. Fed. R. Evid. 403, 602, 701, 702, 1002.

Federal Rule of Civil Procedure 26(a) requires parties to disclose evidence they may use to support their claims, including damages, during discovery. Federal Rule of Civil Procedure

37(c) provides that if a party fails to provide information or identify a witness as required by Rule 26(a) or (e), that party is not allowed to use that information or witness to supply evidence...at trial, unless the failure was substantially justified or is harmless. Fed. R. Civ. P. 37(c)(1). Here, Plaintiffs have never disclosed any documents to support their alleged damages, reputational harm or “aggrievedness”, and as such, any such evidence or witness testimony regarding the same must be barred.

Further, Federal Rule of Evidence 602 provides that a witness may testify to a matter *only if* evidence is introduced sufficient to support a finding that the witness has personal knowledge of the matter. Here, none of the Plaintiff Hospitals witnesses have provided any basis or evidence to support testimony that the Hospitals have been harmed by Leapfrog’s Grading System in the form of any evidence of declining admissions, loss of revenue, loss of profits, etc. In fact, no documents have ever been produced to confirm any alleged loss of profit, decreased revenue, or declining hospital admissions. Speculative testimony is not admissible in evidence. *XL Ins. Am., Inc. v. Ortiz*, 673 F. Supp. 2d 1331, 1343 (S.D. Fla. 2009). As such, any testimony by Plaintiff Hospitals witnesses that they suffered any type of harm from Leapfrog’s Grading System should be barred as purely speculative. In fact, as noted below, many of the CEOs of the Plaintiff Hospitals testified that they saw an increase in revenue or profits.

Heather Havericak, CEO of Delray Medical Center, admits that no doctor has revoked their privileges at Delray. **Exhibit 2**, 254:10-12. Havericak testified she receives complaints about having to answer questions from Delray patients that are actively treating at Delray. **Exhibit 2**, 251-25. Yet, Havericak concedes that patients report incredible care at Delray. **Exhibit 2**, 249:23-25; 250:1-3. Indeed, Havericak admits that patients are still coming to Delray for treatment. **Exhibit 2**, 252:16-25. And, in fact, revenue has increased since Havericak became CEO. **Exhibit 2**, 66:5-7. Delray has not and cannot show that it was “aggrieved” *by* the Leapfrog Safety Grades.

Sheri Montgomery, CEO of Good Samaritan, admits that she is unaware of any doctors or patients that have left Good Samaritan because of the Safety Grades. **Exhibit 1**, 297: 16-25; 298:1-3. No doctors revoked their privileges to work at Good Samaritan and that some surgeons already previously split their time between other healthcare facilities. **Exhibit 1**, 296:24-56; 297:1-2; 298:4-10. And Good Samaritan’s revenue is not down. **Exhibit 1**, 66:6-18. Good Samaritan has not offered any firsthand, documentary evidence or testimony to show that it was “aggrieved” *by* the Leapfrog Safety Grades.

Cynthia McCauley, CEO of St. Mary's Medical Center, admits that she is "not certain with [what] a consumer[] look[s] at" when asked if she believes patients consider CMS star ratings. **Exhibit 4**, 229:15-17. Yet, McCauley conclusively testified that she attributes declined admissions to Leapfrog. **Exhibit 4**, 231:7-15. To support this baseless allegation, McCauley testified that she read a google review that reported "an amazing experience" at St. Mary's. **Exhibit 4**, 231:15-25. Despite this "evidence" directly contradicting St. Mary's claims that it was aggrieved, McCauley could not provide the name of this alleged patient and the google review was not produced. McCauley too admits that revenue is not down. **Exhibit 4**, 95, 105:10-12. St. Mary's has not offered any firsthand, documentary evidence or testimony to show that it was "aggrieved" *by* the Leapfrog Safety Grades.

Erik Cazares, CEO of Palm Beach Gardens, admits that Palm Beach has not conducted any survey or research to determine what is causing its alleged decrease in ER visits and outpatient services. **Exhibit 5**, 79:3-7. Regardless, Cazares actually admits Palm Beach has experienced a "slight increase" in inpatient admissions. **Exhibit 5**, 78:14-16. Further, Cazares admits that revenue too has "increased slightly" since 2024. **Exhibit 5**, 56:2-4. Palm Beach has not offered any firsthand, documentary evidence or testimony to show that it was "aggrieved" *by* the Leapfrog Safety Grades.

Jared Halon, CEO of West Boca Medical Center, only offered conclusory statements of West Boca's grievance and when asked how the harm was quantified, Halon only referenced that he read google reviews. **Exhibit 3**, 80:8-20. Again, no google reviews were produced. Nonetheless, Halon admits that CMS star ratings impact the reputation of West Boca. **Exhibit 3**, 81:11-14. West Boca is a two-star overall from CMS. **Exhibit 3**, p. 56, ln. 21-23. Halon confirmed that West Boca's "[r]evenue has gone up" since 2024. **Exhibit 3**, 36:5-7. And Halon admits that since 2024 physicians have only resigned because they either moved out of state or retired. **Exhibit 3**, 88:9-18. West Boca has not offered any firsthand, documentary evidence or testimony to show that it was "aggrieved" *by* the Leapfrog Safety Grades.

Finally, any such speculative testimony would exceed the bounds of lay witness and expert testimony permitted under Rule 701 and 702. Allowing Plaintiffs' witnesses to present speculative testimony not rationally based on the witness's perception on valid facts and evidence runs afoul of Federal Rule of Evidence 403 which allows the Court to exclude relevant evidence if its probative value is substantially outweighed by a danger of unfair prejudice or

confusion. Clearly speculative testimony is unfairly prejudicial to Leapfrog and would confuse the jury.

4) Reference, testimony or attempts by a witness, including an expert witness, that the Leapfrog Safety Grades **caused** any of the five Plaintiffs have declining admissions, loss of market share or decreased revenue because no documents were produced to confirm. Reference, testimony or attempts to introduce into evidence any opinions based on speculation, or which are not supported by facts or inferences supported by the evidence. Failure to disclose requisite computations and evidence of damages should result in preclusion at trial. *City of Rome v. Hotels.com, L.P.*, 549 F. App'x 896, 899 (11th Cir. 2013) (affirming the district court's exclusion of evidence of damage because the plaintiff failed to disclose the computation of those damages). As discussed above in paragraph 3, Plaintiff has failed to disclose any evidence regarding damages. Plaintiffs generally claim that they suffered reputational harm as a result of Leapfrog's Safety Grades, but have provided no documentary evidence to support this alleged reputational harm. In fact, as noted in paragraph 3, many of the CEOs of the Plaintiff Hospitals testified that they saw an increase in revenue or profits. In addition, Plaintiffs cannot connect any of their alleged "aggrievedness" to the Leapfrog grades. As such, any testimony where the opinions are based on what is "possible" must be excluded. Fed. R. Evid. 403, 602, 701, 702, 703.

5) Reference, testimony or attempts by a witness, including an expert witness, related to any of the five Plaintiffs were performing above "Limited Achievement" on the 4 imputed Measures for lack of evidence produced. Reference, testimony or attempts to introduce into evidence any opinions based on speculation, or which are not supported by facts or inferences supported by the evidence. Therefore, any testimony where the opinions are based on what is "possible" must be excluded. Fed. R. Evid. 403, 602, 701, 702, 703.

As noted above in Paragraph 2, any testimony of lay witnesses must be rooted in personal observation or first-hand knowledge. A lay witness' opinion is admissible only if it based on first-hand knowledge or observation. See, *United States v. Marshall*, 173 F.3d. 1312, 1315 (11th Cir. 1999). According to Fed.R.Evid. 602, "[a] witness may testify to a matter *only if* evidence is introduced sufficient to support a finding that the witness has personal knowledge of the matter." Fed. R. Evid. 602, 701, 702, 901, 1004. Speculative testimony is not admissible in evidence. *XL Ins. Am., Inc. v. Ortiz*, 673 F. Supp. 2d 1331, 1343 (S.D. Fla. 2009). Here, any testimony by lay witnesses that any of the five Plaintiff hospitals were performing above "Limited Achievement" are based entirely

on speculation, and not on any first-hand or personal knowledge, as no evidence has been established that the Plaintiff hospitals were in fact performing above “Limited Achievement”.

Further, there is no underlying basis to support any such testimony or reference by expert witnesses that the Plaintiff hospitals were performing above “Limited Achievement”, and any such testimony or references by expert witnesses must be excluded as purely speculative. Basing an expert opinion on facts not in evidence is not helpful to the trier of fact in understanding the evidence or determining a fact in issue. *See*, Fed. R. Evid. 702. An expert’s opinion must be based on “facts which enable him to express a reasonably accurate conclusion as opposed to conjecture or speculations.” *Jones v. Otis Elevator Co.*, 861 F.2d 655, 662 (11th Cir. 1988), citing *Horton W.T. Grant Co.*, 537 F.2d 1215, 1218 (4th Cir. 1976). Without an underlying basis of support, the expert’s opinion is only one of many possible theories and interpretations of the facts at issue, and is no more or less helpful than the trier of fact’s own reading of the evidence. *Browder v. GMC*, 5 F. Supp. 2d 1267, 1283 (M.D. Ala. 1998).

Finally, any such speculative testimony would exceed the bounds of lay witness and expert testimony permitted under Rule 701 and 702. Allowing Plaintiffs’ witnesses to present speculative testimony not rationally based on the witness’s perception on valid facts and evidence runs afoul of Federal Rule of Evidence 403 which allows the Court to exclude relevant evidence if its probative value is substantially outweighed by a danger of unfair prejudice or confusion. Clearly speculative testimony is unfairly prejudicial to Leapfrog and would confuse the jury.

6) Reference, testimony or attempts by a witness, including an expert witness, referencing in any way articles/research/complaint critical of prior Leapfrog methodologies. Fed. R. Evid. 401, 403; Paragraph 4 of the Amended Complaint [ECF No. 74 at ¶4]. Plaintiffs assert that “TLG’s misinformative ‘Safety Grades’ have been repeatedly condemned by leading healthcare organizations and academic researchers for precisely the dangers they pose.” Each and every one of the articles discussed in Paragraph 4 of the Amended Complaint are analyzing prior Safety Grade methodologies and not the Safety Grade methodology in place as of Fall 2024 which is at issue in this litigation. Similarly, Plaintiffs’ experts also rely on articles analyzing prior Safety Grade methodologies. *See* Nicholson’s Expert Report at Paragraph 55 and FN111, **Exhibit 6**. Plaintiffs rely on these old and outdated articles solely for the purpose of prejudicing the factfinder. Further, such evidence and/or testimony is entirely irrelevant as it is not dealing with the Safety Grade methodology

in place during the relevant time period. “Evidence is admissible if relevant, and evidence is relevant if it has any tendency to prove or disprove a fact of consequence.” *United States v. Patrick*, 513 F. App’x 882, 886 (11th Cir. 2013); Fed. R. Evid. 401, 402; Advisory Comm. Notes, Fed. R. Evid. 401 (“The standard of probability under the rule is ‘more probable than it would be without the evidence.’”). Those articles are irrelevant to the methodology at issue in this litigation and therefore should not be allowed to be used at trial.

Further, to allow Plaintiff Hospitals to use or reference these outdated articles would be highly prejudicial to Leapfrog, as these articles do not deal with the current Safety Grading methodology that is at issue, and rather discuss prior Safety Grading methodology – admission of such evidence risks misleading and confusing the jury. A district court may exclude relevant evidence under Rule 403 if “its probative value is substantially outweighed by a danger of ... unfair prejudice, confusing the issues, misleading the jury, undue delay, wasting of time, or needlessly presenting cumulative evidence.” Fed. R. Evid. 403.

7) Reference, testimony or attempts by a witness, including an expert witness, that Leapfrog in any way takes money in exchange for better grades or any references to Leapfrog being a “pay-to-play” scheme. Fed. R. Evid. 401, 403, 602, 701, 702. Defendant’s Request to Produce specifically asked Plaintiff to produce documents related to its statements that Leapfrog is a “brazen pay-for-play scheme designed to line the pocket of its leaders.” *See* Plaintiffs’ Answer to RFP No. 43, **Exhibit 7**. Plaintiffs “decline[d] to produce documents in response to this Request.” *Id.* Moreover, none of the CEOs of the Plaintiffs could testify that Leapfrog exchanges money for grades, *i.e.* the “pay-to-play” allegations in the Complaint. **Exhibit 5** at p. 73; **Exhibit 3** at p. 67; **Exhibit 2** p. 87:9-88:7; **Exhibit 4** at p. 225-226; **Exhibit 1** at p. 252:1-25. The constant references to Leapfrog being a “pay-to-play” scheme with no documentary evidence or testimony to support such an allegation is highly speculative and is made for the sole purpose of prejudicing the fact finder against Leapfrog.

Federal Rule of Civil Procedure 26(a) requires parties to disclose evidence they may use to support their claims during discovery. Federal Rule of Civil Procedure 37(c) provides that if a party fails to provide information or identify a witness as required by Rule 26(a) or (e), that party is not allowed to use that information or witness to supply evidence...at trial, unless the failure was substantially justified or is harmless. Fed. R. Civ. P. 37(c)(1). Here, Plaintiffs have never disclosed any documents to support that Leapfrog takes money in exchange for better grades or

that Leapfrog is a “pay-to-play” scheme, and as such, any such testimony and/or references must be barred at trial.

Further, such evidence should be excluded under Federal Rule of Evidence 403 as it is highly prejudicial in that it misleads the jury into believing that Leapfrog, a non-for-profit organization, receives money in exchange for better grades, when no such evidence has ever been provided supporting this speculative theory. A district court may exclude relevant evidence under Rule 403 if “its probative value is substantially outweighed by a danger of ... unfair prejudice, confusing the issues, misleading the jury, undue delay, wasting of time, or needlessly presenting cumulative evidence.” Fed. R. Evid. 403. Rule 403’s major function is to exclude matter of scant or cumulative probative force, dragged in by the heels for the sake of its prejudicial effect. *United States v. Grant*, 256 F.3d 1146, 1155 (11th Cir. 2001).

8) Reference, testimony or attempts by a witness, including an expert witness, reference that Leapfrog provides paid for consulting services in exchange for giving hospitals better grades. Fed. R. Evid. 401, 403. Defendant’s Request to Produce specifically asked Plaintiff to produce documents Plaintiffs contend show that “Leapfrog offers consulting services in exchange for better Safety Grades.” See **Exhibit 7** at No. 44. Plaintiffs agreed to produce documents responsive to this request. *Id.* However, there has been no documentary evidence (or testimony) elicited in this litigation to support Plaintiffs’ statement that Leapfrog offers consulting services in exchange for better grades. Not surprisingly, Plaintiffs have never produced a single document to substantiate this highly prejudicial allegation that “Leapfrog offers consulting services in exchange for better Safety Grades” because it is blatantly untrue.

Federal Rule of Civil Procedure 26(a) requires parties to disclose evidence they may use to support their claims during discovery. Federal Rule of Civil Procedure 37(c) provides that if a party fails to provide information or identify a witness as required by Rule 26(a) or (e), that party is not allowed to use that information or witness to supply evidence...at trial, unless the failure was substantially justified or is harmless. Fed. R. Civ. P. 37(c)(1). Here, Plaintiffs have never disclosed any documents to support their theory that Leapfrog provides paid for consulting services in exchange for giving hospitals better grades, and any such reference to or testimony must be barred at trial.

Further, such evidence should be excluded under Federal Rule of Evidence 403 as it is highly prejudicial in that it misleads the jury into believing that Leapfrog, a non-for-profit

organization, provides paid for consulting services in exchange for better Safety Grades, when no such evidence has ever been provided supporting this speculative theory. A district court may exclude relevant evidence under Rule 403 if "its probative value is substantially outweighed by a danger of ... unfair prejudice, confusing the issues, misleading the jury, undue delay, wasting of time, or needlessly presenting cumulative evidence." Fed. R. Evid. 403. Rule 403's major function is to exclude matter of scant or cumulative probative force, dragged in by the heels for the sake of its prejudicial effect. *United States v. Grant*, 256 F.3d 1146, 1155 (11th Cir. 2001). The constant references to Leapfrog provides paid for consulting services in exchange for better Safety Grades with no documentary evidence or testimony to support such an allegation is made for the sole purpose of prejudicing the fact finder against Leapfrog. As such, these statements should not be allowed at trial.

WHEREFORE, Defendant, The Leapfrog Group, respectfully requests that this Court grant its Omnibus Motion in Limine as set forth in the Proposed Order.

Date: November 12, 2025

Respectfully submitted,

Kimberly E. Blair

**Kimberly E. Blair**

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*Attorneys for Defendant, The Leapfrog Group*

**CERTIFICATE OF GOOD FAITH CONFERENCE**

Counsel for Defendant, The Leapfrog Group, has conferred with counsel for Plaintiffs in a good faith effort by sending written correspondence and participating in an oral conference to resolve the issues raised in this motion and has been unable to do so.

Date: November 12, 2025

Respectfully submitted,

Kimberly E. Blair

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*Attorneys for Defendant, The Leapfrog Group*

**CERTIFICATE OF SERVICE**

I hereby certify that on November 12, 2025, a true and correct copy of the foregoing was served on all counsel or parties of record via the ECF filing system.

By: /s/ Courtney L. Wood  
COURTNEY L. WOOD

# EXHIBIT 1

Sheri Montgomery  
September 15, 2025

CONFIDENTIAL

UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION  
CASE NO.: 9:25-CV-80526-DMM

GOOD SAMARITAN MEDICAL CENTER, INC.,  
DELRAY MEDICAL CENTER, INC.,  
PALM BEACH GARDENS COMMUNITY  
HOSPITAL, INC. d/b/a PALM BEACH  
GARDENS MEDICAL CENTER,  
ST. MARY'S MEDICAL CENTER, INC.,  
AND WEST BOCA MEDICAL CENTER, INC., et al.,

Plaintiffs,

v.

THE LEAPFROG GROUP,

Defendant.

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VIDEOTAPED DEPOSITION OF SHERI MONTGOMERY  
(CONFIDENTIAL)

DATE TAKEN: Monday, September 15, 2025  
TIME: 9:09 a.m. - 5:45 p.m.  
PLACE: Quest Workspaces West Palm Beach  
515 North Flagler Drive  
Suite 350  
West Palm Beach, Florida 33401

Stenographically Reported By:  
Barbie Gallo, RMR-CRR  
www.lexitaslegal.com  
888-811-3408

Job No.: 421985

Sheri Montgomery  
September 15, 2025

CONFIDENTIAL

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1 5 percent, is that revenue is down by 5 percent or the  
2 numbers of admits and observations are down?

3 A. The volume.

4 Q. In the documents or monthly reports that  
5 Michelle Cartwright puts out, does that show you, since  
6 it comes from the financial system, is that showing you  
7 financially whether the numbers are down or, again,  
8 just the number of visits?

9 A. There's a tab for EBITDA and there is a tab  
10 for volume.

11 Q. Okay. And is it your understanding for  
12 Good Sam -- not your understanding.

13 Is Good Sam's EBITDA down for 2020 -- year  
14 to date 2024 to 2025?

15 A. It is not.

16 Q. Is revenue down year to date for  
17 Good Samaritan year to date 2024 to 2025?

18 A. It is not.

19 Q. What about does Ricky Ramirez provide you  
20 with any monthly reports regarding nursing retention?

21 A. It doesn't really come from him, but we do  
22 have group meetings where he'll go over various things  
23 in the group meeting, and I believe retention is one of  
24 them, but it would really be the CHRO.

25 Q. Do you do -- well, do you know if

Sheri Montgomery  
September 15, 2025

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1 BY MS. BLAIR:

2 Q. And I think we talked a little bit earlier  
3 that the genesis of that statement is based on  
4 conversations you had with other people related to  
5 payments that you believe Leapfrog takes in order to  
6 influence grades, correct?

7 MR. MARCUS: Object to form.

8 A. No, I mean, my -- the statement for pay to  
9 play is really, in my words, having to participate.  
10 And the participation really is your payment, and as a  
11 result, you won't be penalized because essentially we  
12 were penalized for not playing --

13 BY MS. BLAIR:

14 Q. Got it.

15 A. -- with the imputed scores.

16 Q. So you weren't referring to -- you were not  
17 referring to this consulting situation where hospitals  
18 could pay or you believe hospitals could pay Leapfrog  
19 consulting fees to get better grades?

20 A. I mean, the payment I was referring to was  
21 participating.

22 Q. Oh, okay.

23 And so would you agree with me that there is  
24 no fee to participate in the survey?

25 A. Correct.

Sheri Montgomery  
September 15, 2025

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1           A.     All the things that occurred from December  
2     until then, most certainly.

3           Q.     And I've seen documents that have been  
4     produced in this litigation about doctors telling --  
5     telling Good Samaritan that patients didn't want to  
6     come to Good Samaritan hospital because of the Leapfrog  
7     safety grade, correct?

8           A.     Correct.

9           Q.     Did you ever have any conversations -- did  
10    you, Sheri Montgomery, ever have any direct  
11    conversations with patients who told you they would not  
12    go to Good Samaritan because of the Leapfrog hospital  
13    safety grade?

14          A.     No, the physicians did.

15          Q.     Did the physicians ever provide you with the  
16    names of the patients that they spoke to who allegedly  
17    would not come to Good Samaritan because of  
18    Good Samaritan's Leapfrog hospital safety grade?

19          A.     No.

20          Q.     Do you know how many patients refused to  
21    come to Good Samaritan as a result of the Leapfrog  
22    hospital safety grade?

23          A.     I don't know how many.

24          Q.     Are you contending that the Leapfrog  
25    hospital safety grade had any impact on physician

Sheri Montgomery  
September 15, 2025

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**1 retention at Good Samaritan?**

**2 A.** I would say that it is in the fact that  
**3 other contracts we may have, like for hospital for**  
**4 special surgery, for example, is, in my opinion, that**  
**5 the Leapfrog rating has prompted those physicians to**  
**6 get on staff at Jupiter Medical Center because their**  
**7 patients are complaining to them that we are an F.**  
**8 They are only on staff at Good Samaritan Medical**  
**9 Center. The physicians have told me that they are**  
**10 getting on staff at Jupiter and that their patients**  
**11 have complained about us being an F hospital.**

**12 Q. How many doctors are getting on staff at**  
**13 Jupiter Medical?**

**14 A.** So our top surgeons, so there's three or  
**15 four of them, the orthopedic surgeons.**

**16 Q. Are they revoking their privileges at**  
**17 Good Samaritan?**

**18 A.** No.

**19 Q. Okay. So they're just adding Jupiter as a**  
**20 hospital, correct?**

**21 A.** Correct.

**22 Q. Have they said to you how many patients they**  
**23 have to treat at Jupiter as a result of the Leapfrog**  
**24 hospital safety grade as opposed to treating at**  
**25 Good Samaritan?**

Sheri Montgomery  
September 15, 2025

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1 A. No.

2 Q. So you don't have any number?

3 A. I don't have a number.

4 Q. And how many of those doctors are -- I'm  
5 sorry if I already asked you this.

6 How many doctors have told you that they  
7 have to go seek privileges at Jupiter due to the  
8 hospital safety grade?

9 A. So that's just HSS surgeons. We have other  
10 surgeons that are called splitters, meaning they're  
11 already on staff at Jupiter, like Dr. Goodman, who had  
12 to reschedule a surgery and go to Jupiter Medical  
13 because a patient refused to come to our hospital  
14 because we were an F.

15 Q. One patient?

16 A. That I could know about and could provide  
17 names.

18 Q. So one patient you know about and could  
19 provide a name, correct?

20 A. Oh, I could provide more names for sure.

21 Q. Oh, you could?

22 A. For the HSS.

23 Q. Okay. So let's break that down. How many  
24 patients of HSS -- they're surgeons, correct?

25 A. Yeah.

# EXHIBIT 2

Heather Havericak  
September 19, 2025

UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION  
CASE NO.: 9:25-CV-80526-DMM

GOOD SAMARITAN MEDICAL CENTER, INC.,  
DELRAY MEDICAL CENTER, INC.,  
PALM BEACH GARDENS COMMUNITY  
HOSPITAL, INC. d/b/a PALM BEACH  
GARDENS MEDICAL CENTER,  
ST. MARY'S MEDICAL CENTER, INC.,  
AND WEST BOCA MEDICAL CENTER, INC., et al.,

Plaintiffs,

v.

THE LEAPFROG GROUP,

Defendant.

---

VIDEOTAPED DEPOSITION OF HEATHER HAVERICAK  
(CONFIDENTIAL)

DATE TAKEN: Friday, September 19, 2025  
TIME: 9:08 a.m. - 3:51 p.m.  
PLACE: Quest Workspaces West Palm Beach  
515 North Flagler Drive  
Suite 350  
West Palm Beach, Florida 33401

Stenographically Reported By:  
Barbie Gallo, RMR-CRR  
www.lexitaslegal.com  
888-811-3408

Job No.: 421986

Heather Havericak  
September 19, 2025

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1 what we've done.

2 Q. And is that part of your strategic planning  
3 as the CEO of Delray?

4 A. It is.

5 Q. And have you seen revenues go up since  
6 you've become the CEO of Delray?

7 A. We have.

8 Q. Do you -- does Delray -- we just talked  
9 about some of your competitors in the area, or maybe  
10 all of your competitors in the area. Do you use -- do  
11 you know if Delray uses Trilliant to measure your  
12 competitive positions versus your competitors in the  
13 area?

14 A. Our business development team has access to  
15 Trilliant data.

16 Q. "Trilliant." I'm sorry.

17 A. Yes, Trilliant. And they -- they will  
18 provide those reports to us. So we will sometimes look  
19 at those for different service lines to understand just  
20 some of referral patterns and where we need to, you  
21 know, enhance our services to meet the community need.

22 Q. But, as I understand our discussion that we  
23 just had, you are increasing your patient volume and  
24 revenue versus your competitors' based on the strategic  
25 planning that you've undertaken?

Heather Havericak  
September 19, 2025

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1 reckless; it's dangerous; and it's deceptive because  
2 all consumers see is an F rating, and that's not the  
3 full picture --

4 BY MS. BLAIR:

5 Q. And what --

6 A. -- of how we are providing care from a  
7 patient safety and quality perspective.

8 Q. And we'll get to that.

9 I'm asking specifically the allegation in  
10 the Complaint that its "brazen pay-to-play," and your  
11 answer didn't have anything about paying in it. And so  
12 I'm just asking, with respect -- and we'll get to all  
13 of those, and I understand your theory.

14 But what is the basis for the allegations  
15 that Leapfrog is a brazen play-to-pay [sic] scheme?

16 MR. MARCUS: Object to form.

17 A. Because if you choose not to participate,  
18 this is the downfall of the catastrophic impact it has  
19 on our community and patients. It is almost forcing to  
20 you participate in Leapfrog. But when you don't  
21 participate, it's causing reputational damage and harm,  
22 so that's what I mean by "pay to play."

23 BY MS. BLAIR:

24 Q. Okay. So by -- what you mean by "pay to  
25 play" doesn't include any actual payment. It's just

Heather Havericak  
September 19, 2025

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**1 participation in the survey?**

**2 MR. MARCUS: Object to form.**

**3 A. I, again, can repeat what I said.**

**4 BY MS. BLAIR:**

**5 Q. Right. And there was no -- in your answer**

**6 there was no discussion of money, correct?**

**7 A. There's no discussion of money.**

**8 Q. Do you have any reason to believe that**

**9 Delray's competitors that do participate in the**

**10 Leapfrog Hospital Survey manipulate their data?**

**11 A. I have no knowledge of that.**

**12 Q. Do you understand that's an allegation in**

**13 the Complaint?**

**14 MR. MARCUS: Object to form.**

**15 A. What is in the Complaint is that Leapfrog**  
**16 does not come and do any validation of self-reporting**  
**17 measures. That's different than saying a competitor**  
**18 has manipulated data.**

**19 BY MS. BLAIR:**

**20 Q. Well, you say here, "Those hospitals inflate**  
**21 their performance."**

**22 MR. MARCUS: Object to form.**

**23 BY MS. BLAIR:**

**24 Q. It says that in paragraph 55 of your**  
**25 Complaint. And I'm asking do you have any evidence**

Heather Havericak  
September 19, 2025

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1 Q. And do you understand as you sit here today  
2 that Delray and the other plaintiffs are only  
3 requesting injunctive and declaratory relief against  
4 Leapfrog?

5 A. Yes.

6 Q. And what do you understand the injunctive  
7 relief is that's being requested in this litigation?

8 A. To withdraw the letter grades.

9 Q. Is it to withdraw past letter grades or not  
10 grade in the future?

11 MR. MARCUS: Object to form.

12 A. Both. Both from what I understand.

13 BY MS. BLAIR:

14 Q. I want to talk about --

15 Well, what are the types of damage that  
16 Delray has suffered as a result of its Leapfrog  
17 hospital safety grades post fall of 2024?

18 A. We have patients that have a less, a lesser  
19 confidence in our medical center. I go out on the  
20 units every single day in our hospital and do rounding  
21 on patients and families, and every day we get  
22 feedback.

23 We have people in there that say, "Oh, I was  
24 scared to come to Delray because of that Leapfrog score  
25 that we see, and I was pleasantly surprised. This is a

Heather Havericak  
September 19, 2025

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1 wonderful hospital. We've had incredible care, great

2 nurses and just have been well taken care of."

3 I deal with that every single day.

4 We've had patients that don't want to come  
5 for elective procedures because they're nervous about  
6 that score that they've seen. We've had physicians  
7 that are concerned about coming to the medical center  
8 when they have choices and are on staff at multiple  
9 places. And then we continue to have community members  
10 that tell us, you know, people are still talking about  
11 these failing grades.

12 And, you know, I can even be out in the  
13 community for dinner, and I can tell you two occasions  
14 out with friends, one who's a prominent business person  
15 in the community saying, you know, "You have our, one  
16 of our only trauma centers in the community, and it  
17 makes me nervous to have to go there with that Leapfrog  
18 score" and then another whose elderly parents live very  
19 close to the medical center and say "We're scared if we  
20 have a heart attack or stroke because we have to be  
21 taken to Delray and look at that score."

22 I mean, and there's so much -- that's only a  
23 little bit of what we know. There's so much damage  
24 that we can't even quantify.

25 Q. So these conversations that you've had,

Heather Havericak  
September 19, 2025

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1 you've had with patients when you're rounding, when did  
2 they occur?

3 A. I do those every single day. Typically  
4 around 2:00 p.m. I go and do my rounds.

5 Q. Yeah. So it was a bad question. I  
6 apologize.

7 Did you have those conversations in  
8 November of 2024?

9 A. Yeah, I've always done rounding on patients.

10 Q. Oh, okay. So my questions are bad. I  
11 apologize.

12 So I want to break that down a little bit.

13 Okay. So let's talk about the patients that you said  
14 are nervous to come to Delray. And I want to talk  
15 about specifically about conversations you have had,  
16 you personally have had with patients. When is the  
17 first time you started having conversations with  
18 patients about the Leapfrog grade?

19 A. After the grade came out.

20 Q. Which grade?

21 A. The fall 2024 F.

22 Q. So would that have been in November of 2024?

23 A. It was towards the end of November,  
24 beginning of December.

25 Q. Approximately --

Heather Havericak  
September 19, 2025

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1                   **The end of November, early December 2024?**

2           A.       And they continue.

3           **Q.       I understand.**

4           A.       I mean, they've happened last week, this  
5   week.

6           **Q.       So between the end of November 2024 and**  
7   **April 30th, 2025, how many patients did you speak to**  
8   **that had concerns that were stemming from the Leapfrog**  
9   **hospital safety grade?**

10          A.       I don't have the number of patients. I  
11   don't keep track of those. I mean, it's just on a  
12   daily basis I've been talking to patients.

13          **Q.       Every day?**

14          A.       Yes, every day, through the workweek Monday  
15   through Friday.

16          **Q.       Okay. So Monday through Friday at least one**  
17   **patient a day talks to you about the Leapfrog hospital**  
18   **safety grade?**

19          A.       Correct.

20          **Q.       And these are all patients that are**  
21   **currently in Delray?**

22          A.       Yes.

23          **Q.       So they're still coming to Delray?**

24          A.       They're come to go Delray, but they had  
25   apprehension and anxiety about coming to Delray.

Heather Havericak  
September 19, 2025

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1 Q. How many conversations have you had between  
2 November of 2024 and April of 2025 with patients who  
3 refused to come to Delray?

4 A. I had to intervene on a couple in the  
5 elective surgical space.

6 Q. "A couple" is two?

7 A. Probably two or three, yeah.

8 Q. And for the record, what is the elective  
9 surgical space?

10 A. So patients that were coming for elective  
11 surgical procedures.

12 Q. And they did not want to come to Delray?

13 A. They did not.

14 Q. Did they ultimately come to Delray?

15 A. Yes.

16 Q. And then you said -- so there were patients  
17 and then you said doctors.

18 A. Um-hum.

19 Q. You talked to doctors about the Leapfrog  
20 safety grade?

21 A. Yes.

22 Q. And what are those conversations with  
23 doctors?

24 A. That they're concerned to bring patients  
25 here, and patients are complaining to them about the

Heather Havericak  
September 19, 2025

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1 Leapfrog grade and just being nervous about the quality  
2 that Delray is providing to the community based on that  
3 grade.

4 Q. How many doctors have you talked with about  
5 the Leapfrog grade?

6 A. Probably 15, 20.

7 Q. And these are all doctors that have  
8 privileges at Delray?

9 A. Correct.

10 Q. Has any doctor revoked his privileges at  
11 Delray?

12 A. Not that I am aware of related to this.

13 Q. When you talk to these doctors about the  
14 Leapfrog grade, are they concerned at all about the  
15 HCAHPS score?

16 A. They are, but they know that we're working  
17 on a plan to improve those that they're a part of.

18 Q. Are they worried at all about the CMS star  
19 rating?

20 A. They -- especially the medical staff  
21 leadership, and then we talk about that at the  
22 department level, they are, but, again, that's old  
23 data, and they know about all the improvement plans in  
24 place and what the data looks like today.

25 Q. And when you talk to these doctors about the

Heather Havericak  
September 19, 2025

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1 Leapfrog safety grade, are they also worried about the  
2 PSI 90 score of Delray?

3 A. Yeah, because that goes into the whole  
4 patient safety component.

5 Q. Correct.

6 A. And we go over all of those components as  
7 well.

8 Q. And when you talk to -- you told me earlier  
9 that most of the patients that Delray services are  
10 Medicare patients, correct?

11 A. There's a large population of Medicare,  
12 managed Medicare and commercial. We don't do a lot of  
13 Medicaid or underinsured.

14 Q. Do any of the patients that you talk to on a  
15 daily basis about the Leapfrog hospital safety grade  
16 also have concerns about the CMS star rating?

17 A. They do. They ask about it. Not all of  
18 them, but some of them are more savvy than others.

19 Q. And then you said community members talk to  
20 you as well, correct --

21 A. Yes.

22 Q. -- about the Leapfrog hospital safety grade?

23 A. Yes.

24 Q. Who are these community members?

25 A. Two are just personal friends and business

Heather Havericak  
September 19, 2025

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1 these measures and explain that that's how we were  
2 performing up until 2023. And then I pair that with  
3 the data and how we're performing with our performance  
4 improvement measures today because the data looks very  
5 different. So it's just being able to tell that story  
6 and get them to understand all those measures.

7 Q. And do you explain to them that 75 percent  
8 of the Leapfrog grade is based on that same CMS data  
9 that goes into the one-star rating?

10 MR. MARCUS: Object to form.

11 A. I wouldn't say it's 75 percent based on the  
12 calculations I see with the weighting, but they do know  
13 that the CMS star rating goes into the Leapfrog and has  
14 an impact on it, yes, I explain that.

15 BY MS. BLAIR:

16 Q. Do you feel that you're fairly successful  
17 when you have those conversations with patients or  
18 community members in explaining to them how the  
19 Leapfrog grade and/or the CMS star ratings are not  
20 indicative of patient safety at your hospital?

21 A. To some extent I do.

22 Q. And, in fact, I think you told me earlier  
23 that you've really not seen admissions decline after  
24 the safety grade came out, correct?

25 A. We didn't see admissions decline. But I

# EXHIBIT 3

Jerad Hanlon  
September 23, 2025

UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION

CASE NO.: 9:25-CV-80526-DMM

GOOD SAMARITAN MEDICAL  
CENTER, INC., et al.,

Plaintiffs,

-vs-

THE LEAPFROG GROUP,

Defendant.

\_\_\_\_\_ /

VIDEO-RECORDED DEPOSITION OF JERAD HANLON  
PURSUANT TO RULES 30 AND 30(b)(6)  
Volume 1 (Pages 1 - 247)

DATE: Tuesday, September 23, 2025  
TIME: 9:03 a.m. - 12:37 p.m.  
LOCATION: One Financial Plaza  
100 Southeast Third Avenue  
Suite 805  
Fort Lauderdale, Florida 33394

Stenographically Reported By:  
Theresa Rust, RPR

Job No.: 422123

Jerad Hanlon  
September 23, 2025

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1           **Q.    Okay. Did the number of admissions**  
2       **decrease between 2023 and 2024?**

3           A.    I would have to look at the statistics to  
4       be able to honestly answer that.

5           **Q.    Has revenue decreased between 2024 and**  
6       **2025, overall?**

7           A.    Revenue has gone up.

8           **Q.    What's the median age of your patient**  
9       **population at West Boca Medical Center?**

10          A.    I don't know the exact number. I would  
11       suggest it's probably in the 50s.

12          **Q.    Do you happen to know what percentage of**  
13       **your population, your hospital population, that means**  
14       **both ER, admissions, et cetera, outpatient, that are**  
15       **on Medicare?**

16          A.    I mean, that can vary each month. I would  
17       say probably close to 60 percent.

18          **Q.    Are you involved, at all, in reviewing the**  
19       **nursing recruitment and retention at West Boca?**

20          A.    I'm involved in all of the recruitment.

21          **Q.    And in general at West Boca, as I know**  
22       **there is at most hospitals, has there been a**  
23       **difficulty in recruiting and retaining nursing staff?**

24          A.    Yes.

25          **Q.    And what factors have you found impacts**

Jerad Hanlon  
September 23, 2025

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1 MS. YANG: Objection to form. Vague,  
2 assumes facts.

3 A. I personally did not make a request to the  
4 home office to participate in Leapfrog Group.

5 BY MS. ZIBAS:

6 Q. Do you know if anyone else in the Palm  
7 Beach Health Network officers, of the officers, asked  
8 to participate?

9 A. I couldn't speak --

10 MS. YANG: Objection to form.

11 A. I couldn't speak for them.

12 BY MS. ZIBAS:

13 Q. Do you know -- do you have an understanding  
14 of what the CMS star ratings measure?

15 A. Yes.

16 Q. And what is that, what's your  
17 understanding?

18 A. There's a wide variety of data measures,  
19 both quality and satisfaction, that are included in  
20 that.

21 Q. And do you know how West Boca Medical  
22 Center has -- what star they received from CMS?

23 A. Two.

24 Q. And when did they receive a two?

25 A. The most recent.

Jerad Hanlon  
September 23, 2025

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1 Q. Okay. If you go to the next page, page 7.

2 And paragraph 18, you, in that second sentence there,

3 it shows that if you participate in its pay-to-play

4 time-consuming hospital survey, TLG assigns you a

5 better grade. What do you mean by that in that

6 sentence?

7 MS. YANG: I'm sorry. Can you point me to

8 the sentence one more time, what paragraph?

9 MS. ZIBAS: 18, second sentence.

10 MS. YANG: Thank you.

11 A. Could you restate the question? I'm sorry.

12 BY MS. ZIBAS:

13 Q. Yes. What does that mean, pay-to-play,

14 time consuming hospital survey that you wrote there

15 in your declaration?

16 A. So it is a time-consuming survey and if --

17 for the participants who don't submit the survey,

18 they are penalized.

19 Q. Does it cost money to submit the survey?

20 A. It doesn't cost money to submit the survey,

21 other than the time it takes us and the money that it

22 costs us to pay or employees to compile the

23 information.

24 Q. So what do you mean by pay-to-play?

25 A. Well, Leapfrog Group uses the data that is

Jerad Hanlon  
September 23, 2025

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1 us is inaccurate and deceptive, and it's available by  
2 searching on Google.

3 Q. And who selected the Google search term  
4 hospital safety rankings that's listed in your  
5 declaration?

6 MS. YANG: Objection to form.

7 A. Can you point me to where you're --

8 BY MS. ZIBAS:

9 Q. Right there.

10 A. Repeat.

11 Q. I said, who selected that search term,  
12 hospital safety rankings? Because you reference  
13 Google hospital safety ranking search term. Who  
14 selected them for your --

15 MS. YANG: Objection above.

16 A. This is for an instance, so that's just one  
17 example of what we could Google and what pops up.

18 BY MS. ZIBAS:

19 Q. Have you received any complaints from  
20 patients about your Leapfrog rating?

21 A. Yes.

22 Q. Okay. How many patients?

23 MS. YANG: Objection to form.

24 A. How many patients have --

25 BY MS. ZIBAS:

Jerad Hanlon  
September 23, 2025

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1           **Q.    Have contacted West Boca Medical Center**  
2           **about the Leapfrog safety grade?**

3           MS. YANG:   Objection to form, calls for  
4           speculation and outside the scope.

5           You can answer in your individual capacity,  
6           to the extent you know.

7           A.    Okay.  I've had -- I can give some specific  
8           examples of patients that have vocalized and  
9           verbalized to us.  I can't speak for the number of  
10          patients that never even gave us an opportunity or  
11          voiced their concern to us directly, but have in the  
12          community.

13          But yes.  I've got examples of patients.  We had  
14          a patient in our freestanding emergency department  
15          that came and sought care, emergency care in our ED,  
16          and needed surgery and decided to leave, against  
17          medical advice, to go to another facility, and she  
18          vocalized that that was because the Leapfrog rating  
19          that she had seen publicized and wanted to go to a  
20          different facility.

21       BY MS. ZIBAS:

22               **Q.    Where did she see it publicized?  Did she**  
23               **tell you?**

24               A.    It's been in social media and in the papers  
25               and . . .

Jerad Hanlon  
September 23, 2025

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1 specific person that actually said that they wouldn't  
2 receive services at West Boca because of Leapfrog;  
3 right? Correct? You only have the one person you  
4 can really specify?

5 MS. YANG: Objection to form, vague. 11:03

6 A. That's just one. There's probably more  
7 that you could assume that didn't take the time to go  
8 out and complete it online, but just chose to go  
9 elsewhere because the negative rating.

10 BY MS. ZIBAS: 11:04

11 Q. Do you think the CMS star rating impacts  
12 the reputation of West Boca medical?

13 MS. YANG: Objection to form.

14 A. I do.

15 BY MS. ZIBAS: 11:04

16 Q. And how do you differentiate whether it's  
17 the Leapfrog Group grade or the CMS star rating  
18 that's impacting the reputation of Boca -- West Boca  
19 Medical Center?

20 MS. YANG: Objection to form, vague. 11:04

21 A. I think because they're measuring different  
22 things. The CMS star ratings are required mandatory;  
23 whereas, the TLG relies upon some additional  
24 information, as well as an algorithm or a computation  
25 model that's different. 11:04

Jerad Hanlon  
September 23, 2025

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1                   You can answer, if you know in your  
2                   individual capacity.

3                   MS. ZIBAS: If you know. If you don't, I  
4                   understand that.

5                   A. It's spread across all. I mean, it's going  
6                   to be a combination of NICU, labor and delivery,  
7                   surgical volume, and admission.

8                   BY MS. ZIBAS:

9                   **Q. In 2024 and 2025, had you had any**  
10                  **physicians surrender their privileges at the**  
11                  **hospital?**

12                  A. Resign, yes.

13                  **Q. And how many have resigned?**

14                  A. Oh, I don't know the exact number off the  
15                  top of my head.

16                  **Q. And do you know why they resigned?**

17                  A. Some have moved out of the state. Some  
18                  have retired. It's a wide range of reasons.

19                  **Q. All right. So now we're going to go back**  
20                  **to this Hanlon Number 3, which I showed you, which we**  
21                  **marked previously. And you pointed out that this --**  
22                  **I'm going to represent to you this is a page from**  
23                  **hospitalsafetygrade.org website. And you pointed out**  
24                  **earlier that the only the highlighted section is**  
25                  **safety problems. And if you go to the second page,**

# EXHIBIT 4

Cynthia McCauley  
September 24, 2025

CONFIDENTIAL

UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION  
CASE NO.: 9:25-CV-80526-DMM

GOOD SAMARITAN MEDICAL CENTER, INC.,  
DELRAY MEDICAL CENTER, INC.,  
PALM BEACH GARDENS COMMUNITY  
HOSPITAL, INC. d/b/a PALM BEACH  
GARDENS MEDICAL CENTER,  
ST. MARY'S MEDICAL CENTER, INC.,  
AND WEST BOCA MEDICAL CENTER, INC., et al.,

Plaintiffs,

v.

THE LEAPFROG GROUP,

Defendant.

\_\_\_\_\_ /

VIDEOTAPED DEPOSITION OF CYNTHIA MCCAULEY  
(CONFIDENTIAL)

DATE TAKEN: Wednesday, September 24, 2025  
TIME: 9:08 a.m. - 4:57 p.m.  
PLACE: Quest Workspaces West Palm Beach  
515 North Flagler Drive  
Suite 350 - Conference Room A  
West Palm Beach, Florida 33401

Stenographically Reported By:  
Barbie Gallo, RMR-CRR  
www.lexitaslegal.com  
888-811-3408

Job No.: 421987

Cynthia McCauley  
September 24, 2025

CONFIDENTIAL

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1 Q. And does St. Mary's' fiscal year run from  
2 January 1st through December 31st?

3 A. Yes.

4 Q. Have there been declines in revenue at  
5 St. Mary's from 2024 to present?

6 A. We'd be relying on my memory to recall  
7 revenues, but revenues aren't purely related to volume.  
8 They could be related to contracting or payer mix, so  
9 it's not necessarily an indicator.

10 Q. Yeah, but my question is just do you know if  
11 revenue is down?

12 A. I'm not aware that revenue is down.

13 Q. Are you aware of any documents that  
14 specifically set forth what the community perception  
15 was of St. Mary's in or around the summer of 2024?

16 MS. MALONEY: Objection to form.

17 A. No.

18 BY MS. BLAIR:

19 Q. Did St. Mary's do any brand studies  
20 regarding the perception of St. Mary's' brand in or  
21 around the summer of 2024?

22 A. Not that I'm aware of.

23 Q. Just anecdotally as a -- as the CEO of  
24 St. Mary's, do you have any view of what St. Mary's'  
25 brand was in or around the summer of 2024?

Cynthia McCauley  
September 24, 2025

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1 your grade up.

2 Q. Oh, okay. So you believe these boot camps  
3 are kind of giving the hospitals a cheat sheet that  
4 helps them get better grades?

5 A. I have not attended a boot camp so I can't  
6 speak to it. But I believe that if you were to go and  
7 take one of the boot camps, it specifically says that  
8 it will teach you about the scoring and the survey.

9 Q. And the scoring is free to access on the  
10 website for anyone, correct?

11 A. Correct.

12 Q. And the survey is also free to access for  
13 anyone on the website, correct?

14 A. Correct. But it's 300 plus pages that  
15 they -- that the average person is not going to glean  
16 through.

17 Q. Okay. And that's what I'm trying to say.  
18 This says in exchange for better grades. So is it a  
19 quid pro quo if you go to the boot camp, Leapfrog gives  
20 you a better grade?

21 A. Do I think that it's automatic guaranteed?  
22 I don't think it's automatic guaranteed.

23 Q. But in your mind Leapfrog is pushing,  
24 Leapfrog aggressively pushes hospitals to pay for its  
25 consulting services and promotional licenses, and you

Cynthia McCauley  
September 24, 2025

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1 stand by that statement, right?

2 A. I believe there's a correlation.

3 Q. You believe there's a correlation.

4 So going to the next paragraph, it says  
5 here, "The hospitals are taking legal action to expose  
6 this scheme, protect patients and restore integrity to  
7 the way healthcare information is shared in this  
8 country," correct?

9 A. Correct.

10 Q. How is information related to patient safety  
11 shared in this country?

12 A. The average consumer, educated consumer  
13 could go to Medicare.gov.

14 Q. Does Medicare.gov have any statistics for  
15 hospital's CPOE system?

16 A. I'm not certain.

17 Q. What about BCMA, does CMS have any  
18 information on CMS?

19 A. I'm not certain.

20 Q. Do you know whether or not CMS shares any  
21 information related to hand hygiene?

22 A. I'm not certain.

23 Q. Do you know whether or not CMS shares any  
24 information related to ICU physician staffing?

25 A. I am sure it doesn't.

Cynthia McCauley  
September 24, 2025

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1 **hospital, unsafe hospital?**

2 A. I would say by virtue of Leapfrog scoring us  
3 a D, a D is not a high performance grade, so it would  
4 give the false impression that we do not have the same  
5 level or high quality.

6 Q. Would you agree with me that St. Mary's'  
7 HCAHPS scores are below both the national average and  
8 the Florida average?

9 A. Our patient safety satisfaction score?

10 Q. Correct.

11 A. Yes.

12 Q. Would you agree with me that your CMS score  
13 is a 1 star which is the lowest available?

14 A. Yes, it is.

15 Q. Do you believe that consumers look at the  
16 CMS star ratings when deciding what hospital to go to?

17 A. I'm not certain with a consumers look at.

18 Q. But do you believe they look at a Leapfrog  
19 hospital grade?

20 A. I believe the Leapfrog hospital grade  
21 because they are marketed and licensed are aggressively  
22 marketed by competitor facilities.

23 Q. And you don't believe that your competitor  
24 facilities aggressively market their five-star CMS  
25 ratings?

Cynthia McCauley  
September 24, 2025

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1 as a corporate representative can you describe for me  
2 the reputational damage that has occurred?

3 A. So you did mean fall of 2024.

4 Q. Did I say it wrong? Probably.

5 A. Yes.

6 Q. Fall of 2024.

7 A. As indicated earlier, we have had a decline  
8 in number of births delivered at our facility. We have  
9 had a decline in outpatient pediatrician physical  
10 therapy. We have had a decline in elective outpatient  
11 surgeries. We have had a decline in volume in our  
12 emergency department.

13 Q. And that you attribute all to the Leapfrog  
14 grade?

15 A. I do attribute it to the Leapfrog grade.

16 And I can give an example where a patient  
17 who came to the facility indicated to me that he was  
18 nervous that his wife was brought to St. Mary's because  
19 of what he has heard. This is fairly recent. But he  
20 was pleasantly surprised at what an amazing experience  
21 and outcome his spouse had at the facility. But that  
22 reputation that's been developed because of the  
23 Leapfrog grade has resulted in patients not selecting  
24 St. Mary's as evidenced by our decreased elective  
25 volumes.

Cynthia McCauley  
September 24, 2025

CONFIDENTIAL

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1 Q. Okay. And when did you -- you personally  
2 spoke to this patient?

3 A. It was a Google review, yes.

4 Q. It was a Google review.

5 And do you recall when the date of that  
6 Google review?

7 A. I don't recall the date.

8 Q. You said it was relatively recently?

9 A. It's relatively recent.

10 Q. Was it after the filing of this lawsuit?

11 A. It was past couple months.

12 Q. And you spoke with him directly?

13 A. He posted it on social media.

14 Q. So it was a social media post, correct?

15 A. Correct.

16 Q. Does he specifically refer to Leapfrog in  
17 the social media post?

18 A. Not that I recall.

19 Q. Have you produced that social media post in  
20 this litigation?

21 A. I'm not certain.

22 Q. Other than this one social media post,  
23 Google review that you just told me about, what -- how  
24 are you making the connection to the decrease in  
25 elective admissions at St. Mary's to the grade

Cynthia McCauley  
September 24, 2025

CONFIDENTIAL

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1 St. Mary's received in the fall of 2024?

2 A. So heretofore prior to the fall of 2024

3 St. Mary's was successful in growing its volume. And

4 since the fall of 2024 and the published grades, we

5 have seen a degradation in elective volume.

6 Q. What documents do you look at in order to

7 determine that you've had a decrease in elective

8 volume?

9 A. So I recount telling you earlier today that

10 we on a monthly basis look at financials which include

11 volume data.

12 MS. BLAIR: Mark this as 14.

13 (Defendant's Exhibit Number 14 for i.d.)

14 BY MS. BLAIR:

15 Q. Ms. McCauley, I'm handing you now what we've

16 marked as Exhibit 14. And I'll submit to you this is

17 your declaration, but attached to it is only Exhibit 4

18 to your declaration for purposes of my Exhibit here

19 today.

20 If you could take a look at this document

21 and specifically turn to the last page of the

22 declaration. And my question will be, is this your

23 signature?

24 A. We're looking at --

25 Q. No, we're looking at --

Cynthia McCauley  
September 24, 2025

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1 elective volume at St. Mary's?

2 A. On a daily basis, I round and visit a lot of  
3 patients, and in conversations with patients or  
4 patient's family, there -- there have been concerns  
5 mentioned about what they might have heard or a  
6 sentiment from the media.

7 Q. Do they ever mention Leapfrog in those  
8 conversations with you?

9 A. Not specifically that I recall.

10 Q. Do they ever tell you what specific media  
11 they refer to, what specific media they're relying on?

12 A. I don't know that I -- that I pushed the  
13 question.

14 Q. Prior to -- well, okay. So in your rounding  
15 you'll talk to patients and patients' families about  
16 their concerns about the reputation of what?

17 A. So I round on patients to find out how their  
18 care is, how their nurse is, is there anything we can  
19 do better. I thank them, if it was elective, for  
20 choosing St. Mary's and try to understand, just to try  
21 to get better sense for our patients.

22 Q. Okay. And it's during those conversations  
23 that you've had conversations with patients and/or  
24 patient's families about their concerns?

25 A. Correct.

# EXHIBIT 5

Erik Cazares  
September 24, 2025

UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION

CASE NO.: 9:25-CV-80526-DMM

GOOD SAMARITAN MEDICAL  
CENTER, INC., et al.,

Plaintiffs,

-vs-

THE LEAPFROG GROUP,

Defendant.

/

VIDEO-RECORDED DEPOSITION OF ERIK CAZARES  
PURSUANT TO RULES 30 AND 30(b)(6)  
Volume 1 (Pages 1 - 101)

DATE: Wednesday, September 24, 2025  
TIME: 10:34 a.m. - 1:01 p.m.  
LOCATION: ASC Advisors LLC  
550 South Andrews Avenue  
Suite 700  
Fort Lauderdale, Florida 33394

Stenographically Reported By:  
Theresa Rust, RPR

Job No.: 422124

Erik Cazares  
September 24, 2025

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1 A. Amongst other things, yes.

2 Q. And has the revenue increased or decreased  
3 since 2024?

4 A. It's increased slightly.

5 Q. And going back to the reputational harm you  
6 described, why don't you explain to me outside of the  
7 complaints from some of the physicians and patients,  
8 can you tell me how many patients you or somebody  
9 else at the hospital have talked to about the  
10 Leapfrog grades that were complained about?

11 MR. CHUNG: Objection to form.

12 A. I can't quantify the amount of patients.  
13 Like I mentioned earlier, the amount of complaints  
14 has been increasing, especially after the Tik Tok  
15 video. That seemed to have really gotten out there  
16 in the community, and more and more patients have  
17 been complaining to the physicians, who then complain  
18 to me, and I've also received direct complaints from  
19 patients. They've left Google reviews referencing  
20 the Tik Tok video. There's been different complaints  
21 voiced, and we're seeing more and more of them as  
22 time goes by.

23 BY MS. ZIBAS:

24 Q. And when you say more and more, how many do  
25 you receive in a week?

Erik Cazares  
September 24, 2025

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1 the hospital does not participate, the hospital gets  
2 scored at the lowest possible score on those four  
3 metrics that we discussed earlier, which the  
4 hospital, Palm Beach Gardens Medical Center, is  
5 performing well; yet, they scored at the very lowest  
6 level.

7 So there is pressure for the hospital to  
8 participate, pressure for the hospital to submit the  
9 data, to hand it over to Leapfrog, and that's  
10 basically where this pay for play comes from.

11 **Q. What are the commercial gains that Leapfrog**  
12 **gets that you described? Where are you getting your**  
13 **information about the commercial gains?**

14 A. That's not my information.

15 **Q. Where is it?**

16 A. That's what Leapfrog puts in their  
17 statement. In their statement, Leapfrog says that  
18 the data can be used for commercial gains.

19 **Q. Okay. And again, that is -- you first read**  
20 **that based on the complaint filed in this case;**  
21 **correct? That's where you first read that**  
22 **information?**

23 A. That's where I first read it, but I've  
24 already had -- like I mentioned earlier, I had  
25 already known about it.

Erik Cazares  
September 24, 2025

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1 A. There's reputational harm.

2 Q. Have you not been able to quantify it?

3 A. There's reputational harm, patient  
4 complaints, patients are leaving to our sister  
5 facility -- to our competing facility, which is 12:27  
6 Jupiter Medical Center. They've communicated that to  
7 our physicians. And these are the complaints that I  
8 receive on a weekly basis.

9 Q. How -- What's your percentage of decrease  
10 in admissions between 2024 and 2025? 12:27

11 A. I don't have it in front of me. There's a  
12 document that, I believe, we address that, but I  
13 can't think of it right off the top of my head.

14 Q. Is there a decrease in inpatient  
15 admissions? 12:27

16 A. There's a slight increase.

17 Q. And is there a decrease in ER visits?

18 A. There is.

19 Q. What's the percentage?

20 A. Roughly, 5, 6 percent. Somewhere around  
21 that range. 12:27

22 Q. And is there a decrease in the outpatient  
23 services?

24 A. Yes.

25 Q. What's the percentage decrease? 12:28

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1           A.    I believe it's similar, maybe a little  
2    over.

3           **Q.    And have any -- has the hospital taken on**  
4    **any survey or research as to what is causing the**  
5    **decrease in the ER visits and the outpatient**  
6    **services?**

7           A.    No.

8           **Q.    So in paragraph 25 of your declaration, you**  
9    **indicate in the last sentence that resources that**  
10   **could have otherwise been spent continuing to improve**  
11   **patient care. So why don't you describe to me what**  
12   **the resources -- what the patient care improvements**  
13   **have been where you're spending the resources?**

14          A.    I mentioned that earlier. There's  
15    different activities that the hospital targets when  
16    it comes to patient experience, decreasing patient  
17    falls, making sure we have compliance with different  
18    quality metrics across the organization. For  
19    example, handwashing, fall prevention, that's where  
20    the resources are going.

21                MS. ZIBAS: I'll give you Exhibit 6.

22                (Exhibit 6 was marked.)

23    BY MS. ZIBAS:

24           **Q.    This is an e-mail from Maggie Gill dated**  
25    **December 11, 2024. It's Exhibit 6. And you were one**

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1 A. Well, the hospital's ability to do right by  
2 their patients, by the community.

3 MS. ZIBAS: I'm going to take, like, maybe  
4 five or ten minutes and see what other things I  
5 want to ask, if anything.

6 THE VIDEOGRAPHER: We're off the record at  
7 12:43 p.m.

8 (Brief recess was taken at 12:43 p.m.)

9 (Back on the record at 12:51 p.m.)

10 THE VIDEOGRAPHER: We're back on the  
11 record. Time is 12:51 p.m.

12 BY MS. ZIBAS:

13 Q. Are there any plans currently at Palm Beach  
14 Gardens on how to improve the CMS star rating?

15 A. As I mentioned earlier, our goals are  
16 ongoing to improving patient safety quality and  
17 patient experience for the hospital, for our  
18 patients, that's a part of our goal, not necessarily  
19 to improve the specific grading of any organization.

20 Q. Do you have any documents that you  
21 submitted in this case or that you know that your  
22 staff may have submitted that directly links the  
23 decrease in the ER visits and outpatient visits to  
24 the Leapfrog grade?

25 MR. CHUNG: Objection to form.

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1 A. I don't. I'm not aware of any.

2 BY MS. ZIBAS:

3 Q. What about linking the admission, number of  
4 admissions to the Leapfrog grading? Are there any  
5 documentation to support such a statement?

12:53

6 MR. CHUNG: Objection to form.

7 A. I don't have any. I'm not aware of any  
8 document that was submitted specific for that.

9 BY MS. ZIBAS:

10 Q. And was the governing board involved in  
11 deciding whether to file this lawsuit creating more  
12 publicity in litigating this case about the Leapfrog  
13 grade?

12:54

14 MR. CHUNG: Objection to form.

15 A. The governing board was not involved in the  
16 decision.

12:54

17 BY MS. ZIBAS:

18 Q. Who was involved in the decision?

19 MR. CHUNG: Objection to form.

20 MS. ZIBAS: To file the lawsuit and  
21 increase the publicity about the Leapfrog grade.

12:54

22 MR. CHUNG: Objection to form.

23 A. The decision was made to file the lawsuit.  
24 That's -- that was above my pay grade. From Maggie,  
25 Maggie Gill. I don't know if above her, I don't

12:55

# EXHIBIT 6

IN THE UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION

CASE NO. 9:25-CV-80526-DMM

GOOD SAMARITAN MEDICAL CENTER,  
INC., et al.,

*Plaintiffs,*

v.

THE LEAPFROG GROUP,

*Defendant.*

**EXPERT REPORT OF PROFESSOR SEAN NICHOLSON**

I, Sean Nicholson, hereby declare under penalty of perjury that the following is true and correct:

**I. Introduction**

1. I am a Professor in the Department of Economics and the School of Public Policy at Cornell University with an expertise in health economics. Over the past three decades, I have studied and evaluated health care quality measures, taught students how to measure health care quality, and advised hospital administrators on how to assess and improve hospital quality.

2. I have been retained by counsel for the Plaintiffs in this matter to assess i) the foundational principles that govern a proper methodology for evaluating hospital safety and quality, ii) whether the methodology that Defendant The Leapfrog Group (“TLG”) uses to develop its hospital grades conforms to these principles, and iii) the potential impact that TLG’s hospital grades may have on patient decisions regarding which hospitals to use for their medical care.

3. Based on my review of TLG’s hospital rating methodology, I find that TLG’s methodology departs from guiding principles for how hospital quality or safety should be measured, resulting in hospital grades that are misleading and unreliable predictors of actual patient outcomes, posing risks to patients, hospitals, and the public. First, TLG’s methodology generates hospital grades that are incomparable across hospitals due to non-uniform ways of

capturing various measures. Second, TLG's methodology results in unreliable and systematically biased grades that are inappropriately inflated for the hospitals that choose to participate in TLG's hospital survey and inappropriately deflated for the hundreds of hospitals that choose to not participate. In particular, I find that for each of the seven self-reported measures that focus on hospital structures and protocols, the majority of hospitals that participate in TLG's survey assign themselves the highest possible score. By contrast, for hospitals that choose not to participate in the survey (in either the current or any of the previous two rounds of the survey), TLG assigns the lowest possible score for some measures and ignores other measures altogether. As such, my analysis shows that if hospitals that chose not to participate in TLG's survey had instead participated and had responded to the survey in a manner consistent with hospitals that participated, their resulting TLG hospital grades would be substantially improved. In other words, hospitals that participate in TLG's survey are unfairly advantaged relative to those that do not. Finally, and perhaps most notably, TLG's hospital grades have been shown to be unreliable predictors of patient outcomes, with multiple studies showing that hospitals better graded by TLG fail to perform any better than lower graded hospitals with respect to important patient outcomes such as mortality and infection rates. My own analysis of data produced by TLG corroborates this finding—for a variety of patient outcome measures, I find no statistically significant difference in average patient outcomes between hospitals assigned different TLG grades.<sup>1</sup>

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<sup>1</sup> I understand that TLG has the opportunity to present opinions from one or more experts in this matter and that the parties are continuing to produce documents and evidence in this case. For example, I have been informed that TLG produced more than 250,000 documents in the four days before this report was due, including 93,000 documents on Sunday, August 3 and 156,000 documents on Wednesday, August 6. As I have not yet had the opportunity to meaningfully review these documents, I reserve the right to adjust my opinions based on my review of documents recently produced or that will be produced in this litigation. I also reserve the right to supplement my analysis and conclusions set forth in this report to respond to the opinions of TLG's expert(s) or based upon any additional discovery performed or disclosed by the parties.

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## II. Relevant Professional Background

4. I am a Professor in the Department of Economics and the School of Public Policy at Cornell University. I am also a Research Associate at the National Bureau of Economic Research. Prior to joining Cornell, I served as an Assistant Professor in Healthcare Systems at the Wharton School of the University of Pennsylvania. I have a Ph.D. in economics from the University of Wisconsin-Madison and an A.B. in economics from Dartmouth College. This section includes my relevant experience, but not my full professional background. A copy of my curriculum vitae is attached as Appendix A. A list of my testimony in the prior four years is attached as Appendix B.

5. My expertise is health economics. Over the course of my career, I have developed extensive experience in health care quality measurement and improvement through my roles as a management consultant, researcher, teacher, director of a graduate program in health administration, and hospital board member.

6. For four years at a management consulting firm called APM, I helped hospital clients reduce their expenses while maintaining or enhancing the quality of medical care they delivered to patients. I have analyzed hospital expenses, the acuity of the patient needs that hospitals treat, and the scale of teaching and research operations among comparable hospitals to establish cost reduction targets for various hospital functions such as nursing, clinical support services (e.g., radiology), administration, and purchased goods and services. I have also worked with task forces comprised of hospital staff and physicians to identify and assess operational changes that could reduce medical spending while maintaining or enhancing the quality of medical care that patients receive. Working with such task forces, I have quantified the annual cost savings associated with each proposed change and assessed whether and how the proposed change would affect patient care. For example, if a hospital proposed to decrease its ratio of registered nurses to nurse aides, I would analyze the published literature regarding the relationship between nurse staffing and patient outcomes, and I would discuss with task force members managerial actions that would ensure that patients would not be negatively affected at their hospital.

7. In my academic career, I have researched extensively the economics of the health care industry. In this field of study, I have published articles in leading academic journals and presented my research at academic conferences. Many of my peer-reviewed articles examine how to develop novel measures of the quality of medical care delivered by, or influenced by, different health care entities including physicians, hospital-based residency

programs, and health insurance plans. For instance, in 2009, I co-authored an article in the *Journal of the American Medical Association* that developed and implemented a novel method of evaluating the quality of obstetrical residency programs.<sup>2</sup> My co-authors and I found that a woman treated by an obstetrician who trained at a residency program in the top quintile based on the program's risk-standardized maternal complication rate would have a three percentage point lower probability of experiencing a complication relative to being treated by an obstetrician trained by a program in the bottom quintile of the rankings. That is, re-directing patients to higher-quality providers matters for patient outcomes.

8. In subsequent published articles, I have examined the extent to which the quality of medical care delivered by obstetricians, measured as the risk-adjusted maternal complication rate, changed in the United States between 1992 and 2006,<sup>3</sup> and whether and how the quality of care delivered by obstetricians changes over time as they gain experience.<sup>4</sup> In a 2014 article summarizing this body of research, my co-authors and I concluded that the evaluation of medical education programs should be more tightly connected to patient outcomes than the structure or process measures that have typically been used to evaluate such programs due to ease of data collection.<sup>5</sup>

9. In an article forthcoming in the *American Journal of Managed Care*,<sup>6</sup> my co-authors and I develop a novel way of measuring the difference in the quality of medical care received by low- versus high-income people in the United States. Specifically, we calculate a summary measure for the quality of medical care received by enrollees of Medicaid Health Maintenance Organizations ("HMOs") nationally based on 39 process and outcome measures, where the former include measures such as the percentage of children who receive at least six well-child visits in their first 15 months of life and the latter include measures such as the percentage of diabetics whose blood pressure is adequately controlled. As we note in the article, our proposed summary measure for quality of medical care uses readily available, publicly reported data by health plans to the National Committee for Quality Assurance ("NCQA"). Of crucial importance for the reliability of our proposed summary measure, the data underlying

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<sup>2</sup> David A. Asch et al., "Evaluating Obstetrical Residency Programs Using Patient Outcomes," *Journal of the American Medical Association* 302(12) (2009): pp. 1277–1283.

<sup>3</sup> Sindhu K. Srinivas et al., "Improvements in US Maternal Obstetrical Outcomes From 1992 to 2006," *Medical Care* 48(5) (2010): pp. 487–493.

<sup>4</sup> Andrew J. Epstein et al., "Association Between Physician Experience After Training and Maternal Obstetrical Outcomes: Cohort Study," *BMJ* 346: f1596 (2013): pp. 2–10; Andrew J. Epstein, Sean Nicholson, David A. Asch, "The Production of and Market for New Physicians' Skill," *American Journal of Health Economics* 2(1) (2016): pp. 41–65.

<sup>5</sup> David A. Asch et al., "How Do You Deliver a Good Obstetrician? Outcome-Based Evaluation of Medical Education," *Academic Medicine* 89(1) (2014): pp. 24–26.

<sup>6</sup> Joseph Stankaitis, Samyukta Singh, and Sean Nicholson, "Addressing Health Care Disparities Using a Health Plan Quality Measures Index," *American Journal of Managed Care* 31(9) (2025): pp. 1–19 ("Stankaitis, Singh and Nicholson (2025)").

our measure is independently audited by NCQA to ensure the data reporting is consistent across different health plans and compliant with required data specifications.

10. Similar to my research, my teaching has also been focused on the health care industry. I have received several awards for excellence in teaching such as the Weiss Presidential Fellow and SUNY Excellence in Teaching awards at Cornell University, the Helen Kardon Moss Anvil award at The Wharton School at the University of Pennsylvania, and a teaching excellence award at Worcester Academy, a high school in Massachusetts. Between 2006 and 2009 I taught a course on Health Care Information Technology and Quality Improvement to Master of Health Administration (“MHA”) graduate students at Cornell University. The three objectives of this course, as indicated in the syllabus, were (1) to understand the current state of the quality of medical care in the U.S. and salient strategies for improving quality; (2) to examine specific programs and policies for improving the quality of medical care and to analyze why they did or did not work; and (3) to evaluate how information technology can be used to measure and improve the quality of medical care and health outcomes. The course examined the different ways of defining medical care quality, how quality is measured and the challenges associated with developing accurate measures, how quality measures are used by the government and private health insurers to try to improve quality, and the impact of publicized quality measures on patients’ decisions and their health.

11. I currently teach an undergraduate course on the U.S. health care system that examines the objectives of key industry stakeholders, how they interact with one another, and salient policy issues. Each year I give two lectures on the quality of medical care in the United States, including the current state of quality, how it has changed over time, how quality is measured, why quality in the U.S. is worse than one would expect given the level of spending, policies that might improve quality, and whether those policies are working. For instance, I created an assignment that asks students to assess what they can learn about hospital quality as a prospective surgical patient, using both the New Hampshire HealthCost website and the Hospital Quality Initiative (“HQI”) website constructed by the Centers for Medicare and Medicaid Services (“CMS”). On the latter site, I ask students to identify a structure, process, and outcomes measure for two New Hampshire hospitals, compare the performance of those hospitals on those measures, and assess the utility of those measures in their hypothetical decision about where to seek treatment.

12. I also served as the Director of the Sloan Program in Health Administration at Cornell University for 10 years, between 2014 and 2024. This is a two-year graduate program

that trains students to be effective health care managers and offers a Master of Health Administration (“MHA”) degree. Although graduates work in all sectors of health care, a majority work for hospitals or health systems in operations, strategy, finance roles, or other roles. As Director, I was responsible for establishing the curriculum, setting the program’s strategy, overseeing admissions and placement, and interacting with the 1,600 alumni. To run a successful program, an MHA Director must understand what skills health care organizations are seeking and develop coursework and experiences that cultivate those skills. One skill that is highly valued is the ability of graduates to understand how to measure, monitor, and improve the quality of medical care given its critical importance for patients and the organizations that provide products and services to patients and the clinical professionals who treat patients.

13. I currently serve on the board of directors of Robert Packer Hospital in Sayre, Pennsylvania, and Atlantic Health System, a six-hospital health system based in Morristown, New Jersey. I have served on the Robert Packer board since 2009 and am also a member of their Quality Committee; I have served on the Atlantic Health System board since 2018 and am also a member of their Governance and Medical Staff Leadership and Development Committees. Atlantic Health System has a competency-based board; I was recruited because they were searching specifically for a health economist who has a national reputation.

14. A hospital or health system board such as the ones to which I belong has many responsibilities, including ensuring that the organization adheres to its mission, providing advice to senior management regarding the strategic plan and budget, recruiting senior leadership such as the chief executive officer, determining which physicians will have admitting privileges, reviewing the clinical and financial performance of the organization and offering feedback to senior management as needed, and setting the clinical, operational, and financial performance goals for the upcoming fiscal year that influence incentive compensation for senior managers.

15. Before each Quality Committee or full board meeting, board members like myself receive a packet of information highlighting the organization’s performance in the prior month relative to both the forecast and the prior year. This “dashboard” consists of dozens of medical care quality measures, most of which come from the CMS HQI or are broader applications of those measures.<sup>7</sup> The Robert Packer Quality Committee dashboard, for example, includes all ten Medicare quality measures from the Hospital Consumer Assessment

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<sup>7</sup> “Hospital Quality Initiative,” *CMS.gov*, December 9, 2024, available at <https://www.cms.gov/medicare/quality/initiatives/hospital-quality-initiative> (“CMS Hospital Quality Initiative”); “Quality Measures,” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/quality/measures>.

of Healthcare Providers and Systems (“HCAHPS”), a national, standardized, publicly reported survey of patients’ perspectives of hospital care,<sup>8</sup> (e.g., percentage of patients who give the organization a five out of five for nurse communication), three Medicare hospital-acquired infection measures (e.g., percentage of patients who contracted a central line-associated bloodstream infection), eight patient throughput measures (e.g., percentage of emergency room patients who left without being seen), nine mortality measures (e.g., 30-day mortality rate for acute myocardial infarction patients), 15 readmissions-related measures (e.g., all-cause readmission for Medicare patients), and 11 patient-safety indicators (e.g., number of patients who contracted sepsis after a surgical procedure). The large number of these measures and the attention that a board devotes to them highlight the important role they play for an organization focused on providing safe and effective medical care to its patients.

### III. Scope of Opinions

16. I have been retained by Gibson, Dunn & Crutcher LLP, counsel for Good Samaritan Medical Center, Inc. (“Good Samaritan”), Delray Medical Center, Inc., Palm Beach Gardens Community Hospital, Inc. d/b/a Palm Beach Gardens Medical Center, St. Mary’s Medical Center, Inc. (“St. Mary’s”), and West Boca Medical Center, Inc. (“West Boca”) (collectively, “Plaintiffs”). I understand that Plaintiffs have filed a Complaint against TLG, a non-profit organization that collects data from hospitals and publishes hospital grades that purport to measure hospital safety.<sup>9</sup> I understand that the Complaint alleges that TLG’s methodology for issuing its Hospital Safety Grades is flawed,<sup>10</sup> and in particular, unfairly penalizes hospitals that choose not to participate in TLG’s voluntary survey.<sup>11</sup> Plaintiffs also allege that TLG’s methodology departs from principles of accurate measurement of hospital safety and harms both health care consumers and Plaintiffs through the dissemination of deceptive and unreliable grades.<sup>12</sup> I have been asked by counsel for Plaintiffs to assess i) the foundational principles that govern a proper methodology for evaluating hospital safety and quality, ii) whether the methodology that TLG uses to develop its hospital grades conforms to these principles, and iii) the potential impact that TLG’s hospital grades may have on patient

<sup>8</sup> See “Patient Survey Star Rating for Hospitals,” *Medicare.gov*, available at <https://www.medicare.gov/care-compare/resources/hospital/patient-survey-rating>. See also “HCAHPS: Patients’ Perspectives of Care Survey,” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/quality/initiatives/hospital-quality-initiative/hcahps-patients-perspectives-care-survey> (“CMS HCAHPS: Patients’ Perspectives of Care Survey”).

<sup>9</sup> Complaint and Demand for Jury Trial, *Good Samaritan Medical Center, Inc., Delray Medical Center, Inc., Palm Beach Gardens Community Hospital, Inc. d/b/a Palm Beach Gardens Medical Center, St. Mary’s Medical Center, Inc., and West Boca Medical Center, Inc. v. The Leapfrog Group*, Case No. 9:25-cv-80526, April 30, 2025 (“Complaint”).

<sup>10</sup> Complaint, pp. 2–3.

<sup>11</sup> Complaint, pp. 3, 20–21.

<sup>12</sup> Complaint, pp. 49–51.

decisions regarding which hospitals to use for their medical care. I previously submitted a Declaration in this matter on May 16, 2025, as part of Plaintiffs' motion to preliminarily enjoin TLG from assigning safety grades to Plaintiffs during the pendency of the lawsuit, remove Plaintiffs from the 2025 edition of TLG's hospital grades, and permanently enjoin TLG from including Plaintiffs in its hospital grades. It is my understanding that Plaintiffs withdrew their motion for preliminary injunction when the Court set an expedited trial setting in January 2026.

#### **IV. Summary of Opinions**

17. Accurate measurement of medical care quality in general and hospital safety in particular is not only a research area for many health care economists like me, but also an important goal for many health care practitioners. It can also be a valuable informational tool for patients seeking the best medical care if the quality and safety measures reported for a given health care institution are reliable predictors of patient outcomes in that institution. For hospital ratings to be informative and able to guide patients to the appropriate hospitals, those ratings need to be based on a methodology that is applied consistently across all the different hospitals being evaluated and that does not result in ratings for some hospitals being unfairly or inappropriately inflated relative to ratings for other hospitals. Beyond consistency and lack of bias, hospital ratings are only valuable to patients if the ratings are based on measures that have been demonstrated to be predictive of actual health outcomes for hospital patients, i.e., higher rated hospitals should be shown to be associated with better patient outcomes than lower rated hospitals in order for such hospital ratings to be able to direct patients to better hospitals.

18. There is considerable empirical evidence that patients are influenced by hospital ratings in their decisions for where to seek medical care. As such, misleading hospital ratings can distort patient choices and cause harm to patients by inappropriately steering them towards hospitals that may in fact produce worse patient outcomes as compared to other hospitals, or even if no worse, may be located further away from some patients with the increased travel time itself possibly causing patient harm. Misleading hospital ratings can also cause harm to hospitals by tarnishing hospital reputation and adversely impacting critical hospital factors such as access to funds, professional standing, and recruitment of physicians and nurses. The likelihood of such harm is increased if ratings have broad patient reach and are promoted as a reliable and transparent tool for educating patients on hospital choice. This is consistent with how TLG positions its hospital grades, and yet, in reality, TLG's hospital grades are far from reliable or transparent.

19. Based on my review of TLG's hospital rating methodology, I find that TLG's methodology departs from guiding principles for how hospital quality or safety should be measured, resulting in hospital grades that are misleading and unreliable predictors of actual patient outcomes, posing risks to patients, hospitals, and the public. First, TLG's methodology generates hospital grades that are incomparable across hospitals due to non-uniform ways of capturing various measures. Second, TLG's methodology results in unreliable and systematically biased grades that are inappropriately inflated for the hospitals that choose to participate in TLG's hospital survey and inappropriately deflated for the hundreds of hospitals that choose to not participate. In particular, I find that for each of the seven self-reported measures that focus on hospital structures and protocols, the majority of hospitals that participate in TLG's survey assign themselves the highest possible score. By contrast, for hospitals that choose not to participate in the survey (in either the current or any of the previous two rounds of the survey), TLG assigns the lowest possible score for some measures and ignores other measures altogether. As such, my analysis shows that if hospitals that chose not to participate in TLG's survey had instead participated and had responded to the survey in a manner consistent with hospitals that participated, their resulting TLG hospital grades would be substantially improved. In other words, hospitals that participate in TLG's survey are unfairly advantaged relative to those that do not. Finally, and perhaps most notably, TLG's hospital grades have been shown to be unreliable predictors of patient outcomes, with multiple studies showing that hospitals better graded by TLG fail to perform any better than lower graded hospitals with respect to important patient outcomes such as mortality and infection rates. My own analysis of data produced by TLG corroborates this finding—for a variety of patient outcome measures, I find no statistically significant difference in average patient outcomes between hospitals assigned different TLG grades.

## **V. Materials Relied Upon**

20. A list of the materials I considered in preparing this report is attached as Appendix C. Appendix D contains an additional exhibit beyond those included in the sections below. Appendix E contains workpapers that support all the calculations performed throughout this report and underlying all analyses and exhibits. My analysis in this matter is ongoing and I reserve the right to supplement or amend my opinions if I receive additional information that warrants such a supplement or amendment.

## VI. Independence of Opinions and Compensation

21. I am being compensated at my standard billing rate of \$1,250 per hour. I have been assisted in this matter by staff of Cornerstone Research, who worked under my direction. I receive compensation from Cornerstone Research based on its collected staff billings for its support of me in this matter. Neither my compensation in this matter, nor my compensation from Cornerstone Research is in any way contingent or based on the content of my opinion or the outcome of this or any other matter.

## VII. Foundational Principles for Measuring Hospital Quality

22. The dominant framework for determining how to define and measure the quality of medical care is one developed by Avedis Donabedian, a former University of Michigan public health professor whose 1966 research article laid the foundations for how health care researchers and practitioners have examined this topic in the decades since then.<sup>13</sup> According to this framework, information about the quality of medical care can be drawn from three categories of measures: structure, process, and outcomes.<sup>14</sup> *Outcome* measures include whether a person who has a heart attack survives or the percentage of patients who are admitted to a hospital with a heart attack and survive. Outcome measures are the “ultimate validators” of the effectiveness and quality of medical care.<sup>15</sup> That is, health outcomes are what ultimately matter to patients and people covered by health insurance. By contrast, people do not derive any utility *directly* from structures and processes—rather, only from the outcomes that those structures and processes produce. This is one reason why the hospital quality ratings published by CMS are based on a number of outcome measures such as incidence of patients experiencing complications during a variety of hospital procedures, incidence of patients contracting infections while in the hospital, incidence of unplanned patient readmissions to the hospital, or incidence of death across different types of patients treated in the hospital.<sup>16</sup> It is also why other hospital quality rating systems, like Healthgrades, similarly rely on data from Medicare medical claims records and data on patient outcomes produced by states (including for patients

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<sup>13</sup> Avedis Donabedian, “Evaluating the Quality of Medical Care,” *The Milbank Quarterly* 83(4) (2005): pp. 691–729, reprinted from *The Milbank Memorial Fund Quarterly*, 44(3) (1966): pp. 166–203 (“Donabedian (1966)”). See also Donald Berwick and Daniel M. Fox, “Evaluating the Quality of Medical Care: Donabedian’s Classic Article 50 Years Later,” *The Milbank Quarterly* 94(2) (2016): pp. 237–241.

<sup>14</sup> Donabedian (1966), pp. 692–695.

<sup>15</sup> Donabedian (1966), p. 694.

<sup>16</sup> “Measures and Current Data Collection Periods,” *CMS.gov*, available at <https://data.cms.gov/provider-data/topics/hospitals/measures-and-current-data-collection-periods> (“CMS Measures and Current Data Collection Periods”).

whose hospital visits were covered by other payors apart from Medicare) to determine patients' actual clinical outcomes when visiting a given hospital.<sup>17</sup>

23. In addition, accurate outcome measures should be risk-adjusted to account for differences in initial illness severity and factors outside of the health care system, which impact the likelihood of positive health outcomes. For example, some patients who experience a heart attack are relatively old and also have diabetes and congestive heart failure, and thus are less likely to survive relative to a healthier person even if they receive very high quality, evidence-based medical care. Similarly, some patients may choose to follow discharge instructions while others may not, which could also impact health outcomes regardless of the quality of medical care delivered. Therefore, it is important to measure also the *processes* of medical care—i.e., whether the services delivered to a patient adhere to evidence-based medicine based on the health condition or conditions the patient has—in addition to patients' health outcomes.<sup>18</sup>

24. Finally, there are some *structures* (e.g., whether a hospital has implemented an electronic medical record system, or whether a physician is board certified in a specialty) that increase the likelihood that providers will use recommended medical services that produce, on average, superior health outcomes.<sup>19</sup> Thus, although outcomes are what really matter, measuring processes and structures that facilitate and predict good outcomes is also productive and complementary to measuring risk-adjusted outcomes. The ideal medical quality measurement method for hospitals would focus on health outcomes that are important to prospective hospital patients, along with process and structure measures that are predictive of those outcomes.

25. Quality measurements should be collected and reported in an accurate, standardized, and consistent manner across all organizations being evaluated. This instills confidence that the data are valid and ensures integrity and fairness to all organizations being evaluated. That is, a reliable rating system is one that is based on apples-to-apples comparisons across the organizations. This is especially important because ratings are often determined by an organization's position in the national distribution. If one organization is allowed to define or interpret a measure differently than others in a way that overstates their performance, that organization will "move up" the distribution inappropriately and simultaneously "push" many other organizations down the distribution. If patients make decisions based on ratings that use

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<sup>17</sup> "Hospital Ratings & Awards Methodologies," *Healthgrades*, available at <https://www.healthgrades.com/quality/ratings-awards/methodology>.

<sup>18</sup> Donabedian (1966), p. 694.

<sup>19</sup> Donabedian (1966), p. 695.

such a measure or if payers tie financial incentives to this measure, patients and money will be reallocated between health care organizations based on the lack of standardization across organizations in how the data were reported.

26. There are several best practices for ensuring that the quality measures, and the ratings that are generated from those measures, are accurate, standardized, and consistent.<sup>20</sup> Each quality measure should be clearly defined so that it is objective and does not rely on organizations making judgement calls. For example, an all-cause acute myocardial infarction (“AMI”) readmission—an often-used measure of medical care quality—is defined as a subsequent hospital admission that occurs within 30 days of a patient’s initial AMI admission and where this subsequent admission is not for a previously planned, or staged procedure (e.g., performing an angioplasty on a different blood vessel than was treated during the initial admission).<sup>21</sup>

27. If some subjectivity in a measure is inevitable, ideally a rubric would be provided so that organizations score themselves using the same metrics.<sup>22</sup> For example, Medicare penalizes physicians if they do not demonstrate “meaningful use” of an electronic health records (“EHR”) system.<sup>23</sup> Although CMS allows each physician to attest whether or not they are demonstrating meaningful use of EHR, CMS defines the eight objectives that collectively determine meaningful use.<sup>24</sup>

28. Health care quality ratings or measures are often based on where an organization’s performance is in the national, all-organization, performance distribution in terms of its percentile (e.g., top-quartile, bottom-quartile).<sup>25</sup> Therefore, collecting a quality measure from *all* health care organizations is an important way to ensure accuracy, standardization, and consistency. If some organizations do not provide a specific quality

<sup>20</sup> For example, as part of the HCAHPS program, CMS conducts “quality oversight activities, including inspection of survey administration procedures, statistical analyses of submitted data, and site visits of HCAHPS survey vendors and self-administering hospitals, to assure that the HCAHPS survey is being administered according to the protocols.” Similarly, the NCQA data submitted by health plans that I have used in my research to measure health plan quality is independently audited by NCQA. See CMS HCAHPS: Patients’ Perspectives of Care Survey; Stankaitis, Singh and Nicholson (2025).

<sup>21</sup> “2024 Condition-Specific Readmission Measures Updates and Specifications Report,” Yale New Haven Health Services Corporation — Center for Outcomes Research and Evaluation, April 2024, available at [https://qualitynet.cms.gov/files/663548ea2b87360fd3523eff?filename=2024\\_CSR\\_AUS\\_Report\\_v1.0.pdf](https://qualitynet.cms.gov/files/663548ea2b87360fd3523eff?filename=2024_CSR_AUS_Report_v1.0.pdf), pp. 9, 76–77.

<sup>22</sup> Donabedian (1966). See also “Using Rubrics,” *Cornell University Center for Teaching Innovation*, available at <https://teaching.cornell.edu/teaching-resources/assessing-student-learning/using-rubrics>.

<sup>23</sup> “Meaningful Use: Electronic Health Record (EHR) incentive programs,” *American Medical Association*, available at <https://www.ama-assn.org/practice-management/medicare-medicare/meaningful-use-electronic-health-record-ehr-incentive>.

<sup>24</sup> Reda Chouffani, “Meaningful Use Stage 3,” *TechTarget*, September 2016, available at <https://www.techtarget.com/searchhealthit/definition/meaningful-use-stage-3>.

<sup>25</sup> For example, the CMS Five-Star Quality Rating System for Hospitals “evaluates the overall performance of hospitals in the USA and assigns a rating to hospitals ... [based on] how well that hospital performed as compared with other hospitals in the USA.” Nisha Kurian et al., “Predicting Hospital Overall Quality Star Ratings in the USA,” *Healthcare* 9(4) (2021): pp. 1–12, p. 1.

measure, information on the national distribution is incomplete, which creates statistical challenges. Omitting data from the non-reporting organizations can bias ratings for the organizations that do report because their positions in the observed, truncated distribution may differ from their positions with complete reporting. Furthermore, imputing values for the non-reporting organizations can also bias ratings if the statistical method does not accurately predict the non-reported values.

29. The best way to avoid these statistical challenges is to collect quality measures from all health care organizations so the full national distribution is observed. For example, Medicare mandates that all hospitals provide data to the CMS HQR, and thus avoids a need for imputation of missing data. Alternatively, if the financial incentives to report voluntarily are sufficiently strong, organizations are likely to report.<sup>26</sup> For example, the Joint Commission on Accreditation of Healthcare Organizations (“Joint Commission”) is a national body that accredits and evaluates more than 23,000 health care organizations including hospitals in the U.S.<sup>27</sup> In order to be accredited by the Joint Commission and maintain this accreditation, health care organizations must undergo on-site evaluations by a Joint Commission survey team at least every three years.<sup>28</sup> The survey team consists of trained experts who are doctors, nurses, hospital administrators, and other health care professionals. During the on-site evaluation, the expert team selects a random sample of patients at each hospital, examines their medical records to evaluate compliance with medical standards, interviews and conducts observations of hospital staff, and speaks to the patients themselves.<sup>29</sup> Although accreditation by the Joint Commission is voluntary, if a hospital meets accreditation standards, that makes the hospital eligible to receive federal reimbursement from CMS.<sup>30</sup> Many states also include accreditation by the Joint Commission among their hospital licensing requirements.<sup>31</sup> As a result, many

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<sup>26</sup> CMS value-based programs require mandatory reporting and penalizes hospitals that fail to report with reduced payments and penalties. “Audits and Penalties,” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/OpenPayments/Program-Participants/Reporting-Entities/Audits-and-Penalties> (“CMS Audits and Penalties”); “What Are Value-Based Programs?” *CMS.gov*, September 25, 2024, available at <https://www.cms.gov/medicare/quality/value-based-programs>. See also “CMS Inpatient Value, Incentives, and Quality Reporting Programs Overview,” *Quality Reporting Center*, December 2020, available at [https://www.qualityreportingcenter.com/globalassets/2021/06/cms-ivqr-programs-overview\\_fy-2023\\_vfinal508.pdf](https://www.qualityreportingcenter.com/globalassets/2021/06/cms-ivqr-programs-overview_fy-2023_vfinal508.pdf).

<sup>27</sup> “History of the Joint Commission,” *The Joint Commission*, available at <https://www.jointcommission.org/who-we-are/facts-about-the-joint-commission/history-of-the-joint-commission/> (“History of the Joint Commission”).

<sup>28</sup> History of the Joint Commission.

<sup>29</sup> “Joint Commission FAQs,” *The Joint Commission*, available at <https://www.jointcommission.org/who-we-are/facts-about-the-joint-commission/joint-commission-faqs/>.

<sup>30</sup> “Federal Deemed Status Fact Sheet,” *The Joint Commission*, available at <https://www.jointcommission.org/resources/news-and-multimedia/fact-sheets/facts-about-federal-deemed-status/> (“Joint Commission Federal Deemed Status”). See also Sarah A. Ibrahim et al., “The Evidence Base for US Joint Commission Hospital Accreditation Standards: Cross Sectional Study,” *BMJ* 377:e063064 (2022) (“Ibrahim et al. (2022)”), p. 1.

<sup>31</sup> Joint Commission Federal Deemed Status; Ibrahim et al. (2022), p. 1.

hospitals seek accreditation by the Joint Commission,<sup>32</sup> and in my experience as a hospital board member, maintaining accreditation by the Joint Commission is a very valuable signal of hospital quality.<sup>33</sup>

30. Another way to promote accuracy, consistency, and standardization is to allow the entity collecting data to audit the submitting organizations in order to ensure the data have been submitted appropriately. Organizations may be fined based on the results of an audit. CMS follows such a policy with hospital Medicare reimbursement.<sup>34</sup> When Medicare bases incentive payments on quality that is measured in claims data, Medicare performs the initial calculations itself, sends a report to each hospital, and then allows each hospital to submit questions regarding the calculations and to request corrections.

### **VIII. Hospital Ratings Influence Patient Decisions about Medical Care and Misleading Hospital Grades Can Distort Patient Choices, Causing Substantial Harm**

31. As discussed above in Section VII, when evaluating hospital safety, it is important for the measures to be accurate, consistently recorded across different hospitals, and good predictors of actual patient outcomes. Otherwise, one cannot obtain an accurate

<sup>32</sup> “Hospital Accreditation Fact Sheet,” *The Joint Commission*, available at <https://www.jointcommission.org/resources/news-and-multimedia/fact-sheets/facts-about-hospital-accreditation/>.

<sup>33</sup> I understand that Plaintiffs have received accreditations from the Joint Commission, as well as a number of other accreditations and certifications, which required a peer-reviewed accreditation process. Plaintiff Palm Beach Gardens Medical Center’s Responses and Objections to Defendant The Leapfrog Group’s First Set of Interrogatories to Palm Beach Gardens Medical Center, *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-CV-80526-DMM, July 25, 2025 (“Palm Beach Response to First Set of Interrogatories (July 25, 2025)”), No. 13, pp. 13-14; Declaration of Erik Cazares, May 13, 2025 (“Cazares Declaration”), ¶ 10 (PBHN000002167); Plaintiff Delray Medical Center, Inc.’s Responses and Objections to Defendant The Leapfrog Group’s First Set of Interrogatories to Delray Medical Center, *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-CV-80526-DMM, July 25, 2025 (“Delray Response to First Set of Interrogatories (July 25, 2025)”), No. 12, p. 14; Declaration of Heather Havericak, May 14, 2025 (“Havericak Declaration”), ¶ 9 (PBHN000002114); Plaintiff Good Samaritan Medical Center, Inc.’s Responses and Objections to Defendant The Leapfrog Group’s First Set of Interrogatories to Good Samaritan Medical Center, Inc., *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-CV-80526-DMM, July 25, 2025 (“Good Samaritan Response to First Set of Interrogatories (July 25, 2025)”), No. 12, pp. 13-14; Declaration of Sheri Montgomery, May 14, 2025 (“Montgomery Declaration”), ¶ 10 (PBHN000002140); Plaintiff St. Mary’s Medical Center, Inc.’s Responses and Objections to Defendant The Leapfrog Group’s First Set of Interrogatories to St. Mary’s Medical Center, *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-CV-80526-DMM, July 25, 2025 (“St. Mary’s Response to First Set of Interrogatories (July 25, 2025)”), No. 12, pp. 13-15; Declaration of Cynthia McCauley, May 13, 2025 (“McCauley Declaration”), ¶ 11 (PBHN000002219); Plaintiff West Boca Medical Center, Inc.’s Responses and Objections to Defendant The Leapfrog Group’s First Set of Interrogatories to West Boca Medical Center, *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-CV-80526-DMM, July 25, 2025 (“West Boca Response to First Set of Interrogatories (July 25, 2025)”), No. 12, pp. 13-14; Declaration of Jerad Hanlon, May 13, 2025 (“Hanlon Declaration”), ¶ 9 (PBHN000002194).

<sup>34</sup> CMS Audits and Penalties. CMS can similarly reduce hospital Medicare reimbursement through payment adjustment programs (e.g., Hospital Value-Based Purchasing (“VBP”) Program, Hospital-Acquired Condition Reduction Program (HACRP), and Hospital Readmissions Reduction Program (“HRRP”)) and retains the right to audit data relevant to these programs. See Section 1886(b)(3)(B)(viii)(XI) of the Social Security Act. See also “Hospital Value-Based Purchasing Program,” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/quality/initiatives/hospital-quality-initiative/hospital-value-based-purchasing>; “Hospital-Acquired Condition Reduction Program,” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/payment/prospective-payment-systems/acute-inpatient-pps/hospital-acquired-condition-reduction-program-hacrp>; “Hospital Readmissions Reduction Program (HRRP),” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/payment/prospective-payment-systems/acute-inpatient-pps/hospital-readmissions-reduction-program-hrrp>.

understanding of the patient safety levels offered by a given hospital or evaluate that safety accurately relative to the safety levels offered by other hospitals.

32. The health economics literature has demonstrated that patients pay attention to hospital ratings and these ratings affect where patients seek medical care. For example, a 2004 study examined how patients are impacted by publicly available hospital ratings based on the New York State Cardiac Surgery Reporting System, a system that evaluated and reported risk-adjusted mortality rates in New York hospitals for patients who received coronary artery bypass graft surgery.<sup>35</sup> The study showed that hospitals that are publicly identified and flagged by this system as being of low quality (e.g., performing significantly below the state average) experience a significant loss in patient volume during the first 12 months after the hospital ratings come out.<sup>36</sup> Similarly, a 2009 study examined the impact of hospital ratings from the *U.S. News and World Report* on patient volume and hospital revenue.<sup>37</sup> The study found that an improvement in a hospital's publicly available rating within a given specialty led to a significant increase in the number of patients who sought care from and were treated by physicians within that hospital specialty.<sup>38</sup> More recently, a 2016 study demonstrated that hospitals that score higher on quality measures publicly reported by CMS experience higher growth in patient volume (measured relative to patient volume in other hospitals) following the public release of the CMS hospital quality measures.<sup>39</sup> Additionally, the study found that this effect is stronger for hospital admissions where patients have a greater say over the hospital choice (i.e., cases where patients are not brought to the hospital emergency room via an ambulance).<sup>40</sup> The study authors interpret this as additional evidence that publicly reported data on hospital quality can have a substantial effect on patient preferences over hospitals and patient demand for one hospital over another.<sup>41</sup>

33. In addition to this general evidence that patients make hospital choices based on publicly available information regarding relative hospital quality, there is evidence that TLG promotes its hospital safety grades as a reliable tool for patients to use in choosing their hospitals. For example, TLG positions itself as the “nation’s leading independent advocate of

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<sup>35</sup> David M. Cutler et al., “The Role of Information in Medical Markets: An Analysis of Publicly Reported Outcomes in Cardiac Surgery,” *American Economic Review* 94(2) (2004): pp. 342–346 (“Cutler et al. (2004)”).

<sup>36</sup> Cutler et al. (2004), p. 344.

<sup>37</sup> Devin G. Pope, “Reacting to Rankings: Evidence from ‘America’s Best Hospitals,’” *Journal of Health Economics* 28 (2009): pp. 1154–1165 (“Pope (2009)”).

<sup>38</sup> Pope (2009), pp. 1160–1161, 1163.

<sup>39</sup> Amitabh Chandra et al., “Health Care Exceptionalism? Performance and Allocation in the US Health Care Sector,” *American Economic Review* 106(8) (2016): pp. 2110–2144 (“Chandra et al. (2016)”), pp. 2110–2111, 2122, 2139–2140.

<sup>40</sup> Chandra et al. (2016), see abstract.

<sup>41</sup> Chandra et al. (2016), pp. 2139–2140.

health care transparency,”<sup>42</sup> and repeatedly emphasizes the reliability of its hospital data in external communications to potential data users. In describing its safety grades on its website, TLG states that “the Leapfrog Hospital Survey is the nation’s gold standard in evaluating hospital performance.”<sup>43</sup> TLG also indicates that its hospital survey meets “rigorous standards” and that it holds the data “to the highest standards of validity and reliability.”<sup>44</sup> Notably, TLG states that its hospital safety grades are widely used by a variety of health care organizations such as health plans, employers, and transparency vendors to “educate” patients on hospital performance and “aid” them in “choosing a hospital.”<sup>45</sup> TLG emphasizes the importance of its grades in informing patients’ hospital choice by claiming that hospitals receiving poor grades of “D” or “F” from TLG “carry nearly twice the risk of mortality as A hospitals” and that “[o]ver 50,000 lives could be saved every year if all hospitals performed at the level of [TLG’s] A graded hospitals.”<sup>46</sup> The basis for these claims appears to be a 2019 white paper (“TLG white paper”) that was “[p]repared for The Leapfrog Group.”<sup>47</sup> This white paper, which is neither peer-reviewed nor published in an academic journal, purports to estimate the “number of avoidable deaths in hospitals [that received from TLG] each letter grade (‘A’ vs. ‘B’ vs. ‘C’ vs. ‘D, F’),”<sup>48</sup> and concludes that “[i]f hospitals with a grade lower than an ‘A’ are able to achieve the safety performance of ‘A’ hospitals...more than 50,000 patient lives could be saved.”<sup>49</sup> In other words, the authors of the TLG white paper make a *causal* claim about the impact of achieving a safety grade of “A” on patient mortality. However, the analysis in the TLG white paper is inadequate to establish any such causal relationship.<sup>50</sup> Further, the TLG

<sup>42</sup> “Frequently Asked Questions About the Leapfrog Hospital Safety Grade,” *The Leapfrog Group*, May 1, 2025, available at <https://www.hospitalsafetygrade.org/frequently-asked-questions> (“FAQ About TLG Hospital Safety Grade”).

<sup>43</sup> “Our Ratings,” *The Leapfrog Group*, available at <https://ratings.leapfroggroup.org/our-ratings>.

<sup>44</sup> “Health Care Ratings and Reports,” *The Leapfrog Group*, available at <https://www.leapfroggroup.org/ratings-reports>.

<sup>45</sup> “Types of Data Users,” *The Leapfrog Group*, available at <https://www.leapfroggroup.org/data-users/types-data-users>.

<sup>46</sup> “Lives Lost and Lives Saved,” *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/your-hospitals-safety-grade/LivesLost>.

<sup>47</sup> Matt Austin and Jordan Derk, “Lives Lost, Lives Saved: An Updated Comparative Analysis of Avoidable Deaths at Hospitals Graded by The Leapfrog Group,” *Armstrong Institute for Patient Safety and Quality Johns Hopkins Medicine* (2019) (“TLG white paper”).

<sup>48</sup> TLG white paper, p. 2.

<sup>49</sup> TLG white paper, p. 6.

<sup>50</sup> A proper causal analysis involves carefully isolating the impact, if any, of a variable of interest (e.g., the TLG hospital grade) on an outcome of interest (e.g., patient mortality), controlling for other variables that may impact the outcome of interest. The TLG white paper performs no such analysis to arrive at its causal conclusion. Unobserved confounding factors that affect both the TLG grades and the outcome measures could bias the purported observed relationship between TLG grades and outcome measures. For example, hospitals that have greater resources may receive higher TLG grades and also achieve better patient outcomes, but if this factor of resource availability is not accounted for, one may erroneously attribute better patient outcomes to TLG grades rather than resource availability. See, e.g., Jeffrey M. Wooldridge, *Introductory Econometrics*, 5e, (Mason, OH: South-Western, Cengage Learning, 2013), p. 12 (“In most tests of economic theory, and certainly for evaluating public policy, the economist’s goal is to infer that one variable (such as education) has a causal effect on another variable (such as worker productivity). Simply finding an association between two or more variables might be suggestive, but unless causality can be established, it is rarely compelling.”), p. 88 (“suppose that, rather than including an irrelevant variable, we omit a variable that actually belongs in the true (or population) model. This is often called the problem of excluding a relevant variable or underspecifying the model.”).

white paper uses the same fundamentally flawed data inputs that TLG uses to derive its grades (and that I describe in greater detail in Sections IX and X), thereby rendering both the TLG white paper's analysis and TLG's claims based on this analysis as misleading as TLG's grades themselves.<sup>51</sup> Notably, TLG still reiterates the 2019 white paper's *causal* claim even though that claim is even more misleading today given the methodological change TLG implemented in Fall 2024 that, as described in greater detail in Sections IX and X, further increased the disadvantage to hospitals that do not respond to TLG's survey.

34. Given TLG's promotion of its hospital grades as a reliable and transparent tool for educating patients, as well as TLG's own assessment of the broad patient reach of its grades, TLG's hospital grades can have a significant impact on which hospitals patients choose.<sup>52</sup> This impact, however, can be harmful rather than beneficial to patient health, given that as discussed below in Section X, TLG's hospital grades provide misleading information about actual hospital quality. Indeed, as noted in Section X below, a hospital graded higher by TLG may be

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<sup>51</sup> The TLG white paper's methodology results in systematic bias by using different data sources for participating versus non-participating hospitals. As I explain in Sections X.A and X.B, these different sources sometimes contain data that do not match. For example, the National Healthcare Safety Network, one of the data sources used for participating hospitals, allows hospitals to change their data retroactively while CMS, the alternative data source used for non-participating hospitals, does not. In other words, participating hospitals are permitted to retroactively adjust their data, but non-participating hospitals are not provided this same opportunity. See "Leapfrog Hospital Safety Grade Scoring Methodology," *The Leapfrog Group*, April 21, 2025, available at <https://www.hospitalsafetygrade.org/media/file/Methodology-Spring-2025-1.pdf> ("Spring 2025 TLG Scoring Methodology"), p. 13; NHSN Guidance: Join the Group, Data Rights Template, and Downloading Reports," *The Leapfrog Group*, July 9, 2025, available at [https://www.leapfroggroup.org/sites/default/files/Files/2025\\_NHSN\\_Instructions\\_v04.pdf](https://www.leapfroggroup.org/sites/default/files/Files/2025_NHSN_Instructions_v04.pdf) ("NHSN Guidance (2025)"), pp. 19–20. As another example, at the time the white paper was written, TLG used data from a survey administered by the American Hospital Association for non-participating hospitals even though this survey had a lower maximum possible score than TLG's survey. TLG's methodology did not take into account the different point scales for the two surveys, which resulted in non-participating hospitals having their scores appear inappropriately deflated relative to the scores of participating hospitals. As I explain further in Section X.B and as documented in academic literature, participating hospitals are more likely to appear to do better on certain outcomes and more likely to be higher graded than non-participating hospitals. This creates an artificial difference in outcomes between higher graded and lower graded hospitals which the TLG white paper and TLG itself inappropriately attribute to higher grades leading to "lives saved." See TLG white paper, Table A.

<sup>52</sup> I understand that Plaintiffs have received reports from patients who have made hospital choices based on the hospital grades assigned by TLG. Palm Beach Response to First Set of Interrogatories (July 25, 2025), No. 23, p. 21; Cazares Declaration, ¶ 24 (PBHN000002167); Delray Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 21; Haverick Declaration, ¶¶ 26, 28 (PBHN000002114); Good Samaritan Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 21; PBHN000002076; Montgomery Declaration, ¶¶ 27–28 (PBHN000002140); St. Mary's Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 22; McCauley Declaration, ¶ 37 (PBHN000002219); Hanlon Declaration, ¶¶ 23–25 (PBHN000002194); West Boca Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 21. TLG promotes its Hospital Safety Grades and publicly encourages patients to rely on them when choosing a hospital. See, e.g., "Choosing the Best Hospital," *Leapfrog Hospital Safety Grade*, available at <https://www.hospitalsafetygrade.org/your-hospitals-safety-grade/choosing-the-best-hospital> ("Your choice of hospital could be a life or death decision... Your first step in finding the best care for yourself and your family is finding a safer hospital. Use the Leapfrog Hospital Safety Grade search tool to find the safest hospital in your area, preferably one with an 'A' grade."); "How to Use the Grade," *Leapfrog Hospital Safety Grade*, available at <https://www.hospitalsafetygrade.org/your-hospitals-safety-grade/how-to-use-the-grade> ("[N]o matter the reason for a hospital visit, safety should be your number one concern... Patients should always decide on where to receive care based on a hospital's current Safety Grade. However, past grades can tell you a lot about that hospital's track record in keeping its patients safe from errors, injuries, accidents and infections."); The Leapfrog Group, "Leapfrog's Spring 2025 Safety Grades Are In — New Trend Data Shows One in Eight Hospitals Sustained an 'A' for More Than Two Years," May 1, 2025, available at <https://www.leapfroggroup.org/news-events/leapfrog%E2%80%99s-spring-2025-safety-grades-are-%E2%80%94-new-trend-data-shows-one-eight-hospitals> ("[T]here's still significant variation in safety across U.S. hospitals," [president and CEO of The Leapfrog Group, Leah] Binder added. "That's why it's so important for people to consult Safety Grades when making decisions about seeking care. All hospitals are not the same.""). See also Expert Report of Jonah Berger, Ph.D., August 7, 2025, Sections V and VI.

no better or in fact may be worse in terms of patient infections, readmissions, or mortality rates than a hospital graded lower by TLG.

35. That TLG's inaccurate and misleading hospital grades can harm rather than improve patient health can be also illustrated by the following. For each of the zip codes where three of the five Plaintiffs are located (except Good Samaritan and St. Mary's), Plaintiffs are the only hospitals within five miles of the respective zip code, and each of these Plaintiffs has received a TLG grade of "F."<sup>53</sup> For the zip codes within which Good Samaritan and St. Mary's are located, there is only one hospital with a higher grade by TLG—a grade of "C."<sup>54</sup> To the extent that these poor grades by TLG lead some patients who live in these zip codes to travel further to reach a hospital that received a better grade from TLG, such action may be not only unnecessary—given the potentially misleading nature of these grades—but actually harmful to patient health. Indeed, a 2014 study that analyzed the relationship between distance to a health care facility and health outcomes for scheduled surgeries showed that patients have worse health outcomes as the distance to their chosen health care facilities increases.<sup>55</sup> More specifically, another study found that longer travel distance to hospitals during medical emergencies is associated with an increase in patient mortality.<sup>56</sup>

36. I understand that some state laws recognize the potential negative impact of travel distance on patient outcomes. For example, Florida state law requires that "all medically necessary transfers shall be made to the geographically closest hospital with the service capability."<sup>57</sup> Further, guidelines set forth by the American College of Emergency Physicians

<sup>53</sup> These grades are the last available grades released by TLG in Spring 2025. "How Safe is Your Hospital: Hospital Matches – Within 5 miles from the Center of 33484," *Leapfrog Hospital Safety Grade*, available at [https://www.hospitalsafetygrade.org/search?findBy=zip&zip\\_code=33484&radius=5&city=&state\\_prov=&hospital=](https://www.hospitalsafetygrade.org/search?findBy=zip&zip_code=33484&radius=5&city=&state_prov=&hospital=); "How Safe is Your Hospital: Hospital Matches – Within 5 miles from the Center of 33410," *Leapfrog Hospital Safety Grade*, available at

[https://www.hospitalsafetygrade.org/search?findBy=zip&zip\\_code=33410&radius=5&city=&state\\_prov=&hospital=](https://www.hospitalsafetygrade.org/search?findBy=zip&zip_code=33410&radius=5&city=&state_prov=&hospital=); "How Safe is Your Hospital: Hospital Matches – Within 5 miles from the Center of 33428," *Leapfrog Hospital Safety Grade*, available at

[https://www.hospitalsafetygrade.org/search?findBy=zip&zip\\_code=33428&radius=5&city=&state\\_prov=&hospital=](https://www.hospitalsafetygrade.org/search?findBy=zip&zip_code=33428&radius=5&city=&state_prov=&hospital=).  
<sup>54</sup> "How Safe is Your Hospital: Hospital Matches – Within 5 miles from the Center of 33401," *Leapfrog Hospital Safety Grade*, available at

[https://www.hospitalsafetygrade.org/search?findBy=zip&zip\\_code=33401&radius=5&city=&state\\_prov=&hospital=](https://www.hospitalsafetygrade.org/search?findBy=zip&zip_code=33401&radius=5&city=&state_prov=&hospital=); "How Safe is Your Hospital: Hospital Matches – Within 5 miles from the Center of 33407," *Leapfrog Hospital Safety Grade*, available at

[https://www.hospitalsafetygrade.org/search?findBy=zip&zip\\_code=33407&radius=5&city=&state\\_prov=&hospital=](https://www.hospitalsafetygrade.org/search?findBy=zip&zip_code=33407&radius=5&city=&state_prov=&hospital=).

<sup>55</sup> ShinYi Chou, Mary E. Deily and Sihui Li, "Travel Distance and Health Outcomes for Scheduled Surgery," *Medical Care* 52(3) (2014): pp. 250–257, p. 250. Additionally, a 2016 study conducting a systematic review of literature found that patients have worse health outcomes as distance to health care facilities increased. See Charlotte Kelly et al., "Are Differences in Travel Time or Distance to Healthcare for Adults in Global North Countries Associated with an Impact on Health Outcomes? A Systematic Review," *BMJ Open* (2016), p. 1.

<sup>56</sup> Thomas C. Buchmueller, Mireille Jacobson and Cheryl Wold, "How Far To The Hospital?: The Effect Of Hospital Closures on Access to Care," *Journal of Health Economics* 25(4) (2006): pp. 740–761, p. 740. See also Jon Nicholl et al., "The Relationship Between Distance to Hospital and Patient Mortality in Emergencies: An Observational Study," *Emergency Medicine Journal* 24 (2007): pp. 665–668, p. 665.

<sup>57</sup> Fl. Code 395.1041(4)(e).

(“ACEP”) state that for emergency care in a pre-hospital setting, patients should be transported to the nearest appropriate emergency department, in accordance with applicable laws, regulations, and guidelines.<sup>58</sup> These state laws and physician guidelines, however, only apply to patients who are transported with ambulances; for patients who transport themselves or transport family members to hospitals, the choice of hospital is up to the patients or their families.<sup>59</sup>

37. Given the evidence that patients rely on hospital ratings to inform their hospital choices, accurate hospital ratings can improve patient welfare by steering patients towards better hospitals. Conversely, inaccurate and misleading hospital ratings, like those put forth by TLG, as I will discuss below, can distort patient choices and decrease patient welfare. These ratings can be harmful to patients by inappropriately steering them to hospitals that are in fact worse than others, or even if no worse, to hospitals that take longer to reach with the increased travel itself being potentially harmful to patients.<sup>60</sup>

38. In view of the extent to which hospital ratings can affect patients’ hospital choices, misleading hospital ratings can cause harm to a hospital’s reputation. Academic literature has found that such public reports on hospital quality “can affect the public image or reputation of a provider or medical care organization”<sup>61</sup> and that a “downturn in reputation” can adversely impact critical factors such as a hospital’s ability to raise funds (as charitable donations are an important source of income for not-for-profit hospitals),<sup>62</sup> “maintain legitimacy and professional standing,”<sup>63</sup> and “recruit[sic] and retain[sic] qualified physicians and nurses.”<sup>64</sup> Indeed, I understand that chief executive officers of Plaintiff hospitals have noted that their hospitals have suffered substantial reputational harm as a result of the poor grades they were assigned by TLG, and that reputational harm has been accompanied by a decline in

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<sup>58</sup> “Emergency Department Planning and Resource Guidelines,” *Annals of Emergency Medicine* 51(5) (2008): pp. 687–695 (“Emergency Department Planning and Resource Guidelines (2008)”), p. 693.

<sup>59</sup> Emergency Department Planning and Resource Guidelines (2008); “Emergency Ambulance Destination,” *Annals of Emergency Medicine* 34(1) (1999).

<sup>60</sup> Although TLG acknowledges the risk to patients of refusing emergency medical care, it still encourages patients to use its Hospital Safety Grades as a “research tool for potential emergencies.” See “How to Use the Grade,” *Leapfrog Hospital Safety Grade*, available at <https://www.hospitalsafetygrade.org/how-to-use-the-grade> (“You should never refuse care in an emergency because of a hospital’s Safety Grade, but use this website as a guide for planned events and a research tool for potential emergencies.”).

<sup>61</sup> Judith H. Hibbard, Jean Stockard, and Martin Tusler, “Hospital Performance Reports: Impact on Quality, Market Share, And Reputation,” *Health Affairs* 24(4) (2005): pp. 1150–1160 (“Hibbard et al. (2005)”), p. 1151.

<sup>62</sup> Hibbard et al. (2005), p. 1159.

<sup>63</sup> Hibbard et al. (2005), p. 1151.

<sup>64</sup> Hibbard et al. (2005), p. 1151.

total outpatient visits, referred outpatient visits, and outpatient surgeries, as well as recruitment challenges and worsened relationships with physicians.<sup>65</sup>

## IX. Description of TLG's Methodology for Evaluating Hospital Safety

39. TLG is a non-profit organization that has conducted annual surveys of hospital quality and safety since 2001 and has published "Hospital Safety Grades" since 2012.<sup>66</sup> More specifically, TLG publishes letter grades ("A" through "F") biannually for nearly 3,000 general acute care hospitals across the country.<sup>67</sup> The stated purpose of TLG's Hospital Safety Grades is to "educate consumers and purchasers about the safety and quality of healthcare facilities in their community so they can choose the best place for their care."<sup>68</sup>

40. TLG's Hospital Safety Grades aggregate a variety of patient safety measures to produce a single letter grade that purports to represent a hospital's overall performance in keeping patients safe from preventable harm and medical errors.<sup>69</sup> The measures that comprise each Hospital Safety Grade come from the survey responses hospitals provide to TLG, CMS data, and other supplemental sources.<sup>70</sup> These data sources produce up to 22 patient safety measures that are then aggregated into each Hospital Safety Grade.<sup>71</sup> TLG's hospital survey is a substantial undertaking: The most recent survey is 353 pages long, and its length has increased over time.<sup>72</sup>

<sup>65</sup> Palm Beach Response to First Set of Interrogatories (July 25, 2025), No. 23, p. 21; Cazares Declaration, ¶¶ 24–26 (PBHN000002167); West Boca Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 21; Hanlon Declaration, ¶¶ 23–25 (PBHN000002194); PBHN000002103; Delray Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 21; Havericak Declaration, ¶¶ 24–28 (PBHN000002114); PBHN000002071;; McCauley Declaration, ¶¶ 36–37 (PBHN000002219); Good Samaritan Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 21; PBHN000002076; PBHN000002090; PBHN000002095; St. Mary's Response to First Set of Interrogatories (July 25, 2025), No. 22, p. 22; Montgomery Declaration, ¶¶ 25–28 (PBHN000002140).

<sup>66</sup> "History," *The Leapfrog Group*, available at <https://www.leapfroggroup.org/about/history>.

<sup>67</sup> Due to limited availability of public data, TLG does not calculate Hospital Safety Grades for the following types of hospitals: Critical access hospitals ("CAH"), rural emergency hospitals ("REH"), long-term care and rehabilitation facilities, mental health facilities, federal hospitals (e.g., Veterans Affairs, Indian Health Services, etc.), some specialty hospitals, such as surgery centers and cancer hospitals, free-standing pediatric hospitals, hospitals in U.S. territories, and hospitals that are missing scores for more than six process/structural measures, or more than five outcome measures, or missing Patient Safety Indicator ("PSI") 90. Spring 2025 TLG Scoring Methodology, p. 3.

<sup>68</sup> "How Our Ratings Are Used," *The Leapfrog Group*, available at <https://www.leapfroggroup.org/ratings-reports/how-our-ratings-are-used> ("TLG How Our Ratings Are Used"); "Who We Are," *The Leapfrog Group*, available at <https://www.leapfroggroup.org/about>.

<sup>69</sup> Spring 2025 TLG Scoring Methodology, p. 3.

<sup>70</sup> Spring 2025 TLG Scoring Methodology, p. 3.

<sup>71</sup> A hospital may not have a score for all 22 measures due to missing data. Spring 2025 TLG Scoring Methodology, pp. 3–4.

<sup>72</sup> See "Leapfrog Hospital Survey Hard Copy," *The Leapfrog Group*, May 2, 2025, available at [https://www.leapfroggroup.org/sites/default/files/Files/2025%20HospitalSurvey\\_20250502\\_v9.1%20%28version%20%29.pdf](https://www.leapfroggroup.org/sites/default/files/Files/2025%20HospitalSurvey_20250502_v9.1%20%28version%20%29.pdf). A 2024 academic study conducted a field experiment to understand the time commitment involved in completing TLG's survey. The authors noted that at the beginning of 2023, TLG's "survey size was overwhelming (317 pages)," and for a first-time participating hospital, the process involved "12 people dedicat[ing] 117 hours which was in addition to the project

41. For hospitals that choose to participate in TLG's hospital survey ("participating hospitals"), TLG uses the hospitals' self-reported survey responses for the majority of its measures, i.e., for 12 of the 22 measures.<sup>73</sup> For measures not recorded on a continuous scale, TLG uses hospitals' survey responses and places them in one of five performance categories:<sup>74</sup>

1. "Achieved the Standard"
2. "Considerable Achievement"
3. "Some Achievement"
4. "Limited Achievement"
5. "Unable to Calculate Score" or "Does Not Apply."

42. However, many hospitals choose not to participate in TLG's hospital survey ("non-participating hospitals"). In 2013, more than half of hospitals scored by TLG did not participate in its survey.<sup>75</sup> Although the number of non-participating hospitals has declined since then, there are still hundreds of hospitals for which TLG issues Hospital Safety Grades but which do not in fact provide survey data to TLG. In 2025, of the approximately 3,000 hospitals that TLG scored, approximately 2,300 participated in its hospital survey, meaning that roughly 23% chose not to participate.<sup>76</sup> For all such non-participating hospitals, TLG prominently displays a letter grade on its [hospitalsafetygrade.org](https://www.hospitalsafetygrade.org) website, but on its

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manager's time and the majority of those people were department heads." Marjorie A. Erdmann et al., "Transparency in Hospital Safety: A field study of 'what it takes' for hospitals to complete the Leapfrog Group Hospital Survey," *Oklahoma State Medical Proceedings*, 8(1), (2024): pp. 1–18 ("Erdmann et al. (2024)"), pp. 2, 7. Among the public comments that TLG received on its Fall 2024 methodology changes, several hospitals commented that these changes would cause hospitals to reallocate significant resources to avoid TLG's non-participation penalty. See LEAPFROG00045043 – 4 at LEAPFROG00045044 ("The proposed changes to the Imputation Method would result in an inaccurate portrayal of the actual status of the patient safety structures and processes in place for the Leapfrog grade measures CPOE, BCMA, IPS, and Hand Hygiene at hospitals that choose not to expend the resources to submit a 2024 Leapfrog Hospital Survey and had not submitted a 2023 Leapfrog Hospital Survey."); LEAPFROG00044966 – 7 at LEAPFROG00044967 ("Leapfrog should consider moving towards one CPOE test for large hospital systems that utilize the same EMR. It is a large administrative burden to get all tests scheduled and completed in a short amount of time from April 1st to June 30th. The time commitment to complete the test for each hospital is extensive and requires numerous hours of high-salaried FTEs. The frequency requirement should also be re-evaluated as it is unlikely hospitals are changing their EMR significantly each year or every other year... The last-minute notice of changes [in the methodology] that negatively impact hospitals that do not submit requires rapid shifting of priorities for the FTEs heavily involved in survey submission. The completion of the survey requires a great deal of coordination between various departments across the hospital including Informatics, Physicians, Pharmacy, Women's Services, Quality & Safety, and Nursing."); LEAPFROG00178624 – 7.

<sup>73</sup> Spring 2025 TLG Scoring Methodology, pp. 4–8.

<sup>74</sup> There is a numerical score associated with each of the 12 measures that determines in which performance category a hospital is placed. "Achieved the Standard" is associated with a score of 100. "Considerable Achievement" is associated with a score of 50, 70, or 75, depending on the measure. "Some Achievement" is associated with a score of 15, 40, or 50, depending on the measure. "Limited Achievement" is associated with a score of 5, 15, or 25, depending on the measure. "Unable to Calculate Score" or "Does Not Apply" is recorded when a score is "Not Available." See Spring 2025 TLG Scoring Methodology, pp. 9–12.

<sup>75</sup> Only approximately 42% of hospitals TLG scored in 2013 participated in TLG's hospital survey. See Wenke Hwang et al., "Hospital Patient Safety Grades May Misrepresent Hospital Performance," *Journal of Hospital Medicine* 9(2) (2014): pp. 111–115 ("Hwang et al. (2014)"), p. 112.

<sup>76</sup> "About the Leapfrog Group," *The Leapfrog Group*, November 15, 2024, available at <https://www.hospitalsafetygrade.org/about-the-score/about-the-leapfrog-group> ("About the Leapfrog Group"); Spring 2025 TLG Scoring Methodology, p. 3.

leapfroggroup.org website TLG only states that these hospitals declined to participate in TLG's survey without displaying any letter grade.<sup>77</sup>

43. In order to assign grades to non-participating hospitals, TLG uses other sources for the 12 measures that are based on survey responses for participating hospitals:<sup>78</sup> for five of the measures, TLG uses CMS data;<sup>79</sup> for three of the measures, TLG does not include the measure in calculating the hospital's Safety Grade;<sup>80</sup> and for four of the measures, TLG uses an "imputation model."<sup>81</sup> The four measures for which TLG imputes values are:

1. Computerized Physician Order Entry ("CPOE")
2. Bar Code Medication Administration ("BCMA")
3. ICU Physician Staffing ("IPS")
4. Hand Hygiene Score ("HHS").

44. For these four measures, if a hospital does not participate in TLG's survey, TLG follows a two-step imputation model. Starting in the Fall of 2024, the imputation model consisted of the following. First, if the hospital had a prior score assigned by TLG in the last two rounds of hospital grade assignments, the hospital is assigned the same score as the most recent available score on that measure.<sup>82</sup> If a hospital does not have historical data from the last two rounds of hospital grades, TLG assigns "a point value that is equivalent to receiving 'Limited Achievement' for this measure," which is the lowest possible score a hospital can

<sup>77</sup> See, e.g., "West Boca Medical Center," *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/h/west-boca-medical-center>; "West Boca Medical Center," *The Leapfrog Group*, available at <https://ratings.leapfroggroup.org/facility/details/10-0268/west-boca-medical-center-boca-raton-fl>; "Good Samaritan Medical Center," *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/h/good-samaritan-medical-center>; "Good Samaritan Medical Center," *The Leapfrog Group*, available at <https://ratings.leapfroggroup.org/facility/details/10-0287/good-samaritan-medical-center-west-palm-beach-fl>; "St. Mary's Medical Center," *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/h/st-marys-medical-center-west-palm-beach-fl>; "St. Mary's Medical Center," *The Leapfrog Group*, available at <https://ratings.leapfroggroup.org/facility/details/10-0288/st-mary-s-medical-center-west-palm-beach-fl>; "Delray Medical Center," *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/h/delray-medical-center>; "Delray Medical Center," *The Leapfrog Group*, available at <https://ratings.leapfroggroup.org/facility/details/10-0258/delray-medical-center-delray-beach-fl>; "Palm Beach Gardens Medical Center," *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/h/palm-beach-gardens-medical-center>; "Palm Beach Gardens Medical Center," *The Leapfrog Group*, available at <https://ratings.leapfroggroup.org/facility/details/10-0176/palm-beach-gardens-medical-center-palm-beach-gardens-fl>.

<sup>78</sup> For participating hospitals that decline to provide information on specific measures, TLG applies the same methodology for those measures that it does for non-participating hospitals. See Spring 2025 TLG Scoring Methodology, pp. 4–6, 9–15, 23.

<sup>79</sup> These five measures are Central Line-Associated Bloodstream Infections ("CLABSI"), Catheter-Associated Urinary Tract infections ("CAUTI"), Surgical Site Infections from Colon Surgery ("SSI: Colon"), Facility-Wide Inpatient MRSA Blood Laboratory-Identified Events ("MRSA"), and Facility-Wide Inpatient C.diff. Laboratory-identified Events ("C. Diff."). See Spring 2025 TLG Scoring Methodology, p. 6.

<sup>80</sup> These three measures are Total Nursing Care Hours per Patient Day, Safe Practice 1: Culture of Leadership Structures and Systems ("SP 1"), and Safe Practice 2: Culture Measurement, Feedback & Intervention ("SP 2"). Given that these three measures are excluded for non-participating hospitals, the standard weights of these measures are redistributed to the other measures for which there are data. Spring 2025 TLG Scoring Methodology, pp. 4–5, 20, 23.

<sup>81</sup> Spring 2025 TLG Scoring Methodology, pp. 4–5.

<sup>82</sup> Step 1 imputation is temporarily on pause for the BCMA measure due to changes TLG made to the measure in 2024. See "Final Updates to the Leapfrog Hospital Safety Grade Methodology for Fall 2024," *The Leapfrog Group*, available at [https://www.hospitalsafetygrade.org/media/file/Fall2024HospitalSafetyGrade\\_FinalMethodologyChanges.pdf](https://www.hospitalsafetygrade.org/media/file/Fall2024HospitalSafetyGrade_FinalMethodologyChanges.pdf) ("Final Updates to Fall 2024 TLG Scoring Methodology"), pp. 2–3. See also Spring 2025 TLG Scoring Methodology, p. 15.

receive.<sup>83</sup> For the CPOE measure, the “Limited Achievement” value is 15, for the BCMA measure it is 25, for IPS it is 5, and for HHS it is 15.<sup>84</sup> Thus, hospitals that choose not to participate in TLG’s survey receive only 60 out of 400 possible points for these four measures combined. By contrast, hospitals that choose to participate in TLG’s survey have an average of 302 points for these four measures combined.<sup>85</sup> This difference of 242 points has a considerable impact on a hospital’s safety grade. Based on the Spring 2025 safety grade criteria, the 242-point difference can correspond to an average grade that is one letter worse for non-participating hospitals, relative to the average letter grade received by participating hospitals, even if both types of hospitals received identical scores across all other measures.<sup>86</sup>

45. Note that prior to the Fall of 2024, TLG used a substantially different imputation model for non-participating hospitals that did not have a recent TLG-assigned score on these four measures.<sup>87</sup> Specifically, rather than assign such non-participating hospitals the lowest possible score on these four measures (as it does now), TLG previously assigned these hospitals the average score reported by a set of similar participating hospitals, based on comparison of various hospital characteristics such as urban/rural status and number of beds.<sup>88</sup>

46. TLG states that its Hospital Safety Grades are based on a public and peer-reviewed methodology under the guidance of a “National Expert Panel,” comprised of academics and researchers.<sup>89</sup> However, the study that TLG refers to as “peer reviewed and published in the Journal of Patient Safety” was published more than a decade before TLG changed its imputation model in Fall 2024.<sup>90</sup> Thus, this study did not take into consideration TLG’s current imputation methodology. Furthermore, both TLG’s earlier and current

<sup>83</sup> Spring 2025 TLG Scoring Methodology, pp. 9–12, 16; See Final Updates to Fall 2024 TLG Scoring Methodology, pp. 2–3.

<sup>84</sup> Spring 2025 TLG Scoring Methodology, p. 16.

<sup>85</sup> Spring 2025 TLG Scoring Methodology, p. 22.

<sup>86</sup> Note that TLG may set different Hospital Safety Grade cut-points for different years. In my calculation, I use the Spring 2025 grade cut-points and TLG’s methodology to standardize scores in order to determine the Hospital Safety Grades for participating and non-participating hospitals. See Workpaper 1; “Key Dates and Information,” *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/for-hospitals/key-dates-and-information>; “Explanation of Hospital Safety Grades,” *The Leapfrog Group*, April 2025, available at [https://www.hospitalsafetygrade.org/media/file/ExplanationofSafetyGrades\\_Spring2025.pdf](https://www.hospitalsafetygrade.org/media/file/ExplanationofSafetyGrades_Spring2025.pdf), p. 2.

<sup>87</sup> If hospitals had an assigned score in any of the previous four rounds (i.e. two years) of grades, instead of previous two rounds of grades as is done currently, TLG would impute the most recent score. See “Leapfrog Hospital Safety Grade Scoring Methodology,” *The Leapfrog Group*, April 22, 2024, available at <https://www.hospitalsafetygrade.org/media/file/Safety-Grade-Methodology-Spring-2024.pdf> (“Spring 2024 TLG Scoring Methodology”), p. 14.

<sup>88</sup> This average score second imputation step applies to CPOE, BCMA, and HHS. For IPS, if hospitals reported at least one ICU bed in CMS, TLG assigned non-participating hospitals the lowest possible score. See Final Updates to Fall 2024 TLG Scoring Methodology, p. 2; Spring 2024 TLG Scoring Methodology, pp. 14, 17.

<sup>89</sup> FAQ About TLG Hospital Safety Grade; “About the Grade,” *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/your-hospitals-safety-grade/about-the-grade> (“TLG About the Grade”).

<sup>90</sup> TLG About the Grade; J. Matthew Austin et al., “Safety in Numbers: The Development of Leapfrog’s Composite Patient Safety Score for U.S. Hospitals,” *Journal of Patient Safety* 9 (2013): pp. 1–9, available at [https://www.hospitalsafetygrade.org/media/file/JournalofPatientSafety\\_HospitalSafetyScore.pdf](https://www.hospitalsafetygrade.org/media/file/JournalofPatientSafety_HospitalSafetyScore.pdf).

imputation models conflict with the guidance of TLG's Expert Panel. Because "not all hospitals have enough data publicly available to be eligible for a grade," the Expert Panel's guidance states that there are "requirements for the minimum amount of data [TLG] need[s] to issue an accurate grade."<sup>91</sup> More specifically, the guidance states that "[a] hospital must have enough safety data available for our experts to issue them a letter grade. Hospitals missing more than **six** process measures" are "not graded."<sup>92</sup> Yet, TLG assigns non-participating hospitals grades even though, without TLG's imputation model, these non-participating hospitals would lack data for **seven** of the twelve process measures.

47. The remaining 10 of the 22 patient safety measures underlying TLG's Hospital Safety Grade come from CMS data.<sup>93</sup> CMS collects and maintains data through the HQI, a CMS program that collects and distributes data on hospital performance and other metrics, and these data are fundamentally different from TLG's hospital survey data.<sup>94</sup> First, CMS data have mandatory reporting standards. Hospitals that fail to publicly report data to CMS may receive reduced Medicare Fee-for-Service payments, a program that "pays physicians, hospitals, and other health care facilities based on statutorily established payment systems."<sup>95</sup> Second, CMS hospital data are audited, and hospitals that "fail to report information in a timely, accurate, or complete manner" may be penalized.<sup>96</sup> In some cases, CMS may conduct additional "quality oversight activities, including inspection of survey administration procedures, statistical analyses of submitted data, and site visits of ... survey vendors and self-administering hospitals."<sup>97</sup> By contrast, TLG's hospital survey data are self-reported with hundreds of hospitals declining to participate, and the available TLG data documentation do not mention any auditing of the survey responses. According to a 2019 evaluation of TLG's methodology conducted by a group of physician scientists, TLG audits very few hospitals: "[TLG] leadership stated that they had only done a formal audit for approximately five hospitals of about 2,600 in the past year, and only 72 hospitals underwent an electronic audit."<sup>98</sup>

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<sup>91</sup> FAQ About TLG Hospital Safety Grade.

<sup>92</sup> TLG About the Grade.

<sup>93</sup> Spring 2025 TLG Scoring Methodology, pp. 5–7.

<sup>94</sup> CMS Hospital Quality Initiative.

<sup>95</sup> "Finding Medicare Fee-For-Service (FFS) Payment System Rules: Schedules and Resources," *Congress.gov*, January 7, 2025, available at <https://www.congress.gov/crs-product/R46797>; "Hospital Quality Initiative Public Reporting," *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/quality/initiatives/hospital-quality-initiative/hospital-compare>. For example, the HCAHPS survey, which includes five of the ten CMS patient safety measures in TLG's survey, requires such reporting, and "hospitals that fail to publicly report the quality measures, which include the HCAHPS survey, may receive a reduced annual payment." See CMS HCAHPS: Patients' Perspectives of Care Survey.

<sup>96</sup> CMS Audits and Penalties.

<sup>97</sup> CMS HCAHPS: Patients' Perspectives of Care Survey.

<sup>98</sup> Karl Y. Bilimoria et al., "Rating the Raters: An Evaluation of Publicly Reported Hospital Quality Rating Systems," *NEJM Catalyst* 5(4) (2019), p. 14.

48. After TLG compiles the 22 measures for each hospital, it produces a standardized score, which allows it to assign a Hospital Safety Grade for each hospital. To standardize data from measures with different performance scales, TLG converts each measure's value to a z-score. A z-score is calculated using a hospital's actual measure score, the national mean for that measure, and the national standard deviation for that measure.<sup>99</sup> Specifically, for process measures, z-scores are calculated as  $(\text{Hospital Score} - \text{Mean}) / \text{Standard Deviation}$ , and for outcome measures, z-scores are calculated as  $(\text{Mean} - \text{Hospital Score}) / \text{Standard Deviation}$ .<sup>100</sup>

49. TLG then calculates an overall numerical score for each hospital. First, TLG multiplies the z-score for each measure by the weight assigned to that measure. Then, TLG sums the weighted scores for each measure and adds 3, to normalize scores to a positive distribution. Lastly, the overall standardized numerical score (typically between 1.0 and 4.0) is converted into a Hospital Safety Grade.<sup>101</sup>

50. Additionally, TLG assigns standard weights to all 22 measures. TLG's methodology to assign standard weights includes four criteria: "Evidence," "Impact," "Opportunity," and "Number of Component Measures."<sup>102</sup> These four criteria are then combined to produce a standard weight for each measure that represents the measure's relative importance within the Hospital Safety Grade.<sup>103</sup> After incorporating these weights, the 10 measures taken from CMS data account for *less than* 44% of the overall Hospital Safety Grade while the remaining 12 measures from TLG's hospital survey account for *more than* 56% of the overall Hospital Safety Grade.<sup>104</sup> The four measures for which TLG uses its imputation model for non-participating hospitals alone account for 24% of the overall Hospital Safety Grade.<sup>105</sup>

<sup>99</sup> Spring 2025 TLG Scoring Methodology, p. 21.

<sup>100</sup> There are 12 process/structural measures: CPOE, BCMA, IPS, SP 1, SP 2, Total Nursing Care Hours per Patient Day, HHS, H-COMP-1, H-COMP-2, H-COMP-3, H-COMP-4, H-COMP-5, and H-COMP-6. There are 10 outcome measures: Foreign Object Retained, Air Embolism, Falls and Trauma, CLABSI, CAUTI, SSI: Colon, MRSA, C. Diff., PSI 4, and PSI 90. Spring 2025 TLG Scoring Methodology, pp. 20–21.

<sup>101</sup> Spring 2025 TLG Scoring Methodology, p. 24.

<sup>102</sup> The Evidence Score is determined by the strength and quality of the evidence that supports the measure. The Impact Score is a function of the number of patients affected and the severity of harm. The Opportunity Score is based on the Coefficient of Variation of that measure, calculated as  $1 + (\text{Standard Deviation} / \text{Mean})$ . The Number of Component Measures simply reflects how many component measures comprise the measure. For PSI 90, the number of component measures is 10 and for all other measures, the number of component measures is one. Spring 2025 TLG Scoring Methodology, pp. 18–19.

<sup>103</sup> Standard Weight = Evidence + (Impact x Opportunity x Number of Component Measures); Spring 2025 TLG Scoring Methodology, pp. 18–20.

<sup>104</sup> Workpaper 2.

<sup>105</sup> Workpaper 2. If any of the measures are missing for a given hospital, the standard weight of that measure is redistributed to the other measures for which there are data. Spring 2025 TLG Scoring Methodology, pp. 20, 23–24.

## **X. TLG's Rating Methodology Is Fundamentally Flawed**

51. In Section VII, I described important guiding principles for measuring hospital quality. TLG's hospital rating system departs from these established principles, resulting in ratings that are unreliable and incapable of predicting actual patient outcomes.

### **A. TLG's Methodology for Generating Hospital Grades Fails to Provide an Appropriate Basis for Comparison of Hospitals**

52. As discussed in Section VII, for a rating system to allow for meaningful comparisons across the entities being ranked, the methodology used to determine ratings should be consistently applied across all entities.<sup>106</sup> In other words, if ratings were to be generated using different methodologies across different entities, such ratings would not actually allow different entities to be meaningfully compared to one another. TLG's methodology for generating hospital grades suffers from this fundamental flaw.

53. As discussed in Section IX, participation in TLG's survey is voluntary, and while the rate of non-participation has decreased over time from more than 50% in 2013 to approximately 23% in 2025, it still remains the case that many hospitals for which TLG provides safety grades choose to submit no information at all as part of TLG's hospital survey.<sup>107</sup> The statistics literature has found that the quality of inferences that can be drawn based on available data is directly related to the proportion of missing data, and that any "statistical analysis is likely to be biased when more than 10% of the data are missing."<sup>108</sup> As such, the fact that TLG continues to generate hospital grades for hundreds of hospitals that provide no survey responses and represent approximately 23% of all hospitals that TLG grades calls into question the scientific reliability of TLG's hospital grades.

54. The unreliability of TLG's hospital grades is further underscored by the fact that the major contributor of these hospital grades (56.6% of the overall grade) is the collective 12 measures that participating hospitals self-report in TLG's survey and non-participating hospitals do not. As discussed in Section IX, TLG applies a different rating methodology for participating hospitals versus non-participating hospitals with respect to these 12 measures. For participating hospitals, these 12 measures are based on non-audited, self-reported values

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<sup>106</sup> For example, as part of the HCAHPS program, CMS also conducts "quality oversight activities, including inspection of survey administration procedures, statistical analyses of submitted data, and site visits of HCAHPS survey vendors and self-administering hospitals, to assure that the HCAHPS survey is being administered according to the protocols." Similarly, in the article that will be published later this year, my co-authors and I independently audit data underlying our research to ensure data reporting is consistent across different health plans and compliant with required data specifications. *See* CMS HCAHPS: Patients' Perspectives of Care Survey; Stankaitis, Singh and Nicholson (2025).

<sup>107</sup> Hwang et al. (2014), p. 112; About the Leapfrog Group; Spring 2025 TLG Scoring Methodology, p. 3.

<sup>108</sup> Yiran Dong and Chao-Ying Joanne Peng, "Principled missing data methods for researchers," *SpringerPlus* 2(222) (2013): pp. 1–17, p. 2.

obtained from TLG's hospital survey, whereas for non-participating hospitals five of these measures are based on audited, mandatory reported values from public sources, four are "imputed" as the lowest possible score,<sup>109</sup> and three are not considered when calculating the safety grade.<sup>110</sup> Academic literature has raised similar concerns about the reliability of TLG's methodology due to different treatment of participating and non-participating hospitals, even before TLG's methodology update in Fall 2024 regarding the imputation model used for non-participating hospitals.<sup>111</sup>

55. Further, for some of the measures that are obtained from public sources for both participating and non-participating hospitals, these measures are obtained from *different* public sources for the different type of hospital. For example, the standardized infection ratio ("SIR") measure, which accounts for 21.6% of a hospital's grade, is obtained from CMS for non-participating hospitals, while it is obtained using the National Healthcare Safety Network ("NHSN") data for participating hospitals.<sup>112</sup> Although data should be similar from both sources, it is well acknowledged that the data often do not match in practice,<sup>113</sup> and TLG has made public recognition of this fact.<sup>114</sup> Namely, TLG acknowledges that SIR data obtained from CMS and NHSN often do not match, because CMS data are "frozen based on the quarterly

<sup>109</sup> In the event that a hospital had a score assigned by TLG in the previous two rounds of grades, excluding imputed scores, the most recent score is used instead of this imputation.

<sup>110</sup> Spring 2025 TLG Scoring Methodology, pp. 15–17. In its Motion to Dismiss, TLG claims that "government entities implement a similar methodological approach to missing data" as TLG's imputation model, and identifies (1) the U.S. Census Bureau, (2) the U.S. Bureau of Labor Statistics ("BLS"), and (3) the U.S. Bureau of Justice Statistics ("BJS") as the relevant agencies. Defendant The Leapfrog Group's Motion to Dismiss Pursuant to Federal Rule of Civil Procedure 12(b)(2) and 12(b)(6) and Incorporated Memorandum of Law in Support of the Same, *Good Samaritan Medical Center, et al. v. The Leapfrog Group*, Case No. 9:25-cv-80526-DMM, June 27, 2025. However, TLG's current imputation model, which assigns the lowest possible score to missing survey responses, does not conform to the methods implemented by those government entities. None of these entities assign the *lowest* values in cases of missing data as TLG does. Rather, they apply common imputation methods. For example, one of the methods the BLS uses in its Import and Export Price Index survey is "cell mean imputation" that utilizes information on average prices for items that have such available data to impute prices for other, similar items for which pricing information is not available. See "Data Editing and Imputation," *U.S. Census Bureau*, available at <https://www.census.gov/programs-surveys/sipp/methodology/data-editing-and-imputation.html>; Marcus Berzofsky et al., "Estimation Procedures for Crimes in the United States Based on NIBRS Data," *Bureau of Justice Statistics*, August 2022, available at <https://bjs.ojp.gov/content/pub/pdf/epcusbnibrsd.pdf>, pp.4–5; "Discussion" under "Guidelines for Data Transparency, Analysis, and Processing" in "Data Quality Guidelines Overview," *U.S. Bureau of Justice Statistics*, available at <https://bjs.ojp.gov/bjs-data-quality-guidelines/overview#22-0>; "Imputation," *U.S. Bureau of Labor Statistics*, available at <https://www.bls.gov/opub/hom/topic/imputation.htm>; , "International Price Program: Calculation," *U.S. Bureau of Labor Statistics*, available at <https://www.bls.gov/opub/hom/ipp/calculation.htm#estimating-missing-values>.

<sup>111</sup> See, e.g., Karl Y. Bilimoria et al., "Rating the Raters: An Evaluation of Publicly Reported Hospital Quality Rating Systems," *NEJM Catalyst* 5(4) (2019), p. 14; Shawna N. Smith et al., "Dissecting Leapfrog: How Well Do Leapfrog Safe Practices Scores Correlate with Hospital Compare Ratings and Penalties, and How Much Do They Matter?" *Medical Care* 55(6) (2017): pp. 606–614 ("Smith et al. (2017)"), p. 613; Hwang et al. (2014), p. 111; Erdmann et al. (2024), pp. 9–10.

<sup>112</sup> Spring 2025 TLG Scoring Methodology, pp. 13–15. See also "Leapfrog Hospital Survey Hard Copy," *The Leapfrog Group*, May 2, 2025, available at [https://www.leapfroggroup.org/sites/default/files/Files/2025%20HospitalSurvey\\_20250502\\_v9.1%20%28version%20%29.pdf](https://www.leapfroggroup.org/sites/default/files/Files/2025%20HospitalSurvey_20250502_v9.1%20%28version%20%29.pdf), p. 267.

<sup>113</sup> "CMS Quality Reporting Programs Frequently Asked Questions," *CDC*, March 15, 2023, available at [https://www.cdc.gov/nhsn/faqs/cms/faq\\_cms\\_hai.html](https://www.cdc.gov/nhsn/faqs/cms/faq_cms_hai.html).

<sup>114</sup> NHSN Guidance (2025), pp. 19–20.

reporting deadline, whereas NHSN is constantly changing if a hospital changes its data.”<sup>115</sup> In other words, participating hospitals are permitted to retroactively adjust their SIR data, but non-participating hospitals are not provided this same opportunity. Research has shown that participating hospitals’ SIR data are substantially more favorable than the SIR data publicly available through CMS, leading researchers to recommend that TLG use CMS data for all hospitals.<sup>116</sup> TLG does not explain why it chooses this inconsistent methodology between participating and non-participating hospitals, instead of using CMS data for all hospitals. These inconsistent methodological practices of TLG in generating ratings preclude the ability to perform an apples-to-apples comparison of participating and non-participating hospitals.

56. Yet another inconsistency in how TLG treats participating and non-participating hospitals is that the former are graded based on (self-reported) performance during a more recent period than the latter. For example, as noted by TLG in its scoring methodology for Spring 2025, TLG used data on participating hospitals’ self-reported performance during July 2023–June 2024 on a variety of measures including measures of the incidence of five different types of infections that patients can develop while treated in the hospital.<sup>117</sup> By comparison, for non-participating hospitals TLG used data from CMS on these measures even though those data were reported to CMS for a different time period—January–December 2023.<sup>118</sup> In other words, in addition to relying on data from different *sources* for participating and non-participating hospitals, TLG also relies on data from different *time periods* for these two types of hospitals. Such a methodological inconsistency further undermines the ability of TLG’s resulting hospital grades to capture quality differences across hospitals.

57. Finally, even among hospitals that do participate in TLG’s survey, the hospital grades are not comparable. This is because the 12 measures that are derived from hospital responses to TLG’s survey are self-reported and hospitals are provided no uniform rubric to generate these responses. For example, the “National Quality Forum (‘NQF’) Safe Practices” measure is only defined by TLG as “measur[ing] a hospital’s progress towards implementing endorsed processes and protocols to reduce and prevent adverse events.”<sup>119</sup> It is not clear what exactly constitutes an adverse event, nor how one might measure progress towards reducing incidence of such events. As another example, TLG defines the BCMA measure as measuring,

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<sup>115</sup> NHSN Guidance (2025), p. 20.

<sup>116</sup> Smith et al. (2017), p. 613.

<sup>117</sup> Spring 2025 TLG Scoring Methodology, p. 6.

<sup>118</sup> Spring 2025 TLG Scoring Methodology, p. 6.

<sup>119</sup> Spring 2025 TLG Scoring Methodology, p. 11.

in part, a hospital's progress towards "implementation of BCMA throughout the hospital" and "structures to monitor and reduce workarounds."<sup>120</sup> Again, TLG provides no rubric or specifics regarding how progress should be measured and provides no indication of what types of structures would need to be in place. For example, one first-time participating hospital reported "[s]urvey item interpretation problems" because the "[l]anguage of some of the sections and clarifications were confusing" such that "[i]t remains unclear how some of the measures are interpreted by other [hospital] systems."<sup>121</sup> That hospital identified TLG's "Emphasis on Self-Reported Data" as a "Perceived Threat[] to Survey Validity" for these reasons.<sup>122</sup> To the extent hospitals are reporting these scores using different informal rubrics, the resulting overall grades are not comparable across hospitals.

**B. TLG's Rating System Results in Inappropriately Inflated Grades for Hospitals that Choose to Participate in Its Survey and Inappropriately Deflated Grades for Hospitals that Choose Not to Participate**

58. As described in Section IX, for hospitals that choose to participate in TLG's survey, 12 of the 22 measures used to determine the hospital safety grade are based on self-reporting by these hospitals. TLG lacks an appropriate auditing mechanism to ensure that the self-reported data are accurate. For example, and as noted above, one such measure in the hospital survey is the HHS.<sup>123</sup> However, it is simply not possible to verify that each doctor or nurse at participating hospitals was washing their hands whenever they claim they did. Similarly, as noted above, another measure in the survey is "National Quality Forum Safe Practices," which purports to capture a hospital's progress toward implementing certain safety protocols.<sup>124</sup> But TLG has no way of independently verifying that a hospital truly practices any such protocols.

59. Participating hospitals are strongly incentivized to give themselves higher scores on these self-reported measures to improve their grades,<sup>125</sup> and in fact, Smith et al. (2017), examining TLG's hospital grades, concluded that participating hospitals do indeed inflate their responses to the survey, as evidenced by the fact that, on all but one measure, 50% or more of participating hospitals self-report a perfect score, as shown in Exhibit 1.<sup>126</sup> Based on my analysis of the data produced by TLG in this matter, I find that in the last available round

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<sup>120</sup> Spring 2025 TLG Scoring Methodology, p. 9.

<sup>121</sup> Erdmann et al. (2024), Table 2, p. 7.

<sup>122</sup> Erdmann et al. (2024), Table 4, p. 11.

<sup>123</sup> Spring 2025 TLG Scoring Methodology, p. 12.

<sup>124</sup> Spring 2025 TLG Scoring Methodology, p. 11.

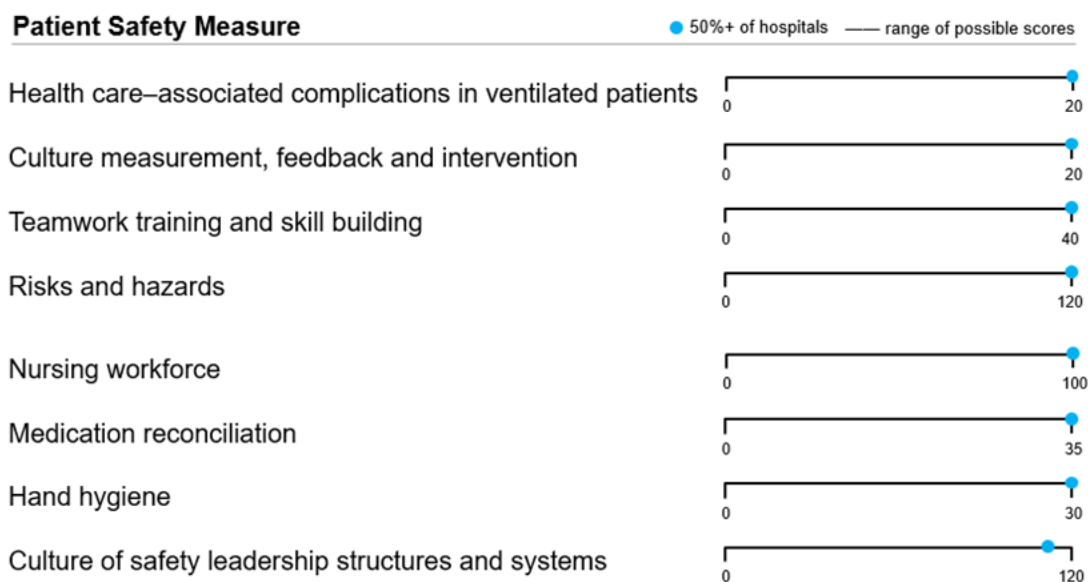
<sup>125</sup> Smith et al. (2017), p. 611.

<sup>126</sup> Smith et al. (2017), p. 609.

of TLG's survey, participating hospitals still tend to give themselves the highest possible score on the self-reported process measures. Exhibit 2 shows the percentage of participating hospitals that assigned themselves the highest possible score across the seven self-reported process measures in the Spring 2025 TLG survey. For each measure, the majority of participating hospitals assigned themselves the highest possible score. In fact, for six out of the seven measures, the share of participating hospitals that self-reported the highest possible score is greater than 70%. Another way to illustrate the large discrepancy between the scores that participating hospitals give themselves and the scores that TLG imputes for non-participating hospitals is to compare the average scores for the four imputed measures among non-participating hospitals with the average scores that were self-reported by participating hospitals where, for illustration, both averages are compared relative to the minimum and maximum possible score for each measure. As Exhibit 3 demonstrates, non-participating hospitals are given the lowest possible scores by TLG while participating hospitals consistently give themselves either the maximum scores or very close to them.

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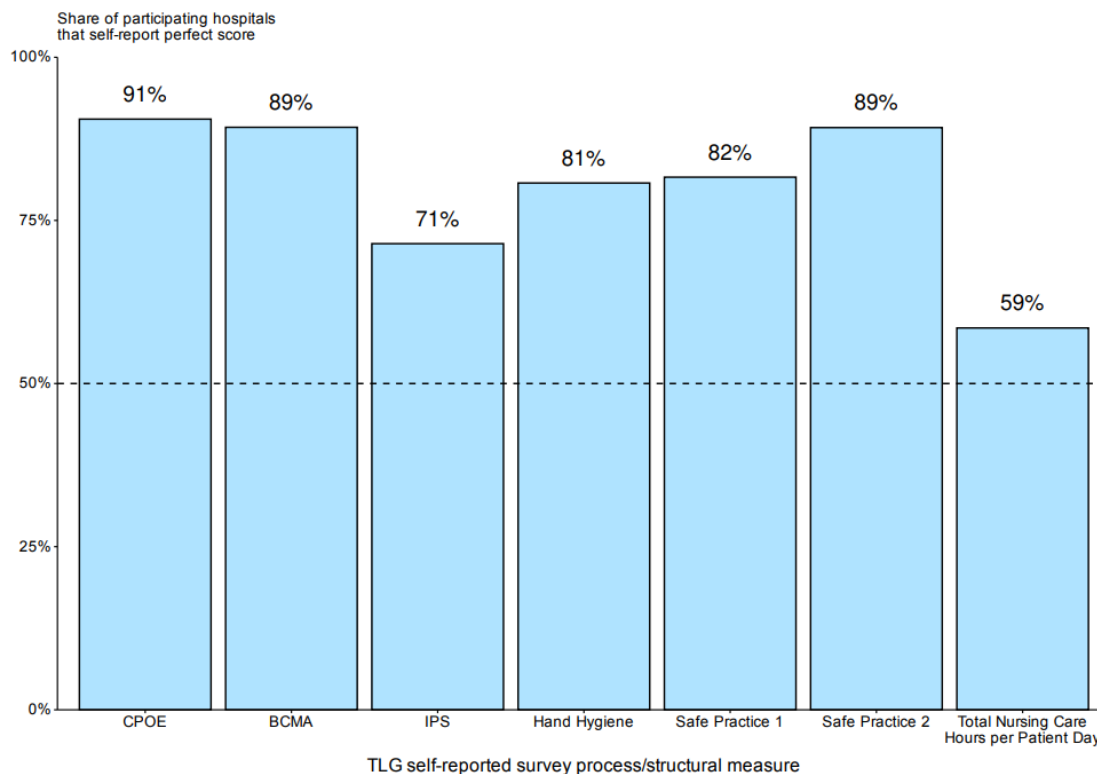
***Exhibit 1***  
***On Nearly All TLG Measures, 50% or More of Participating Hospitals Self-Report Perfect Scores***



Source: Smith et al. (2017)

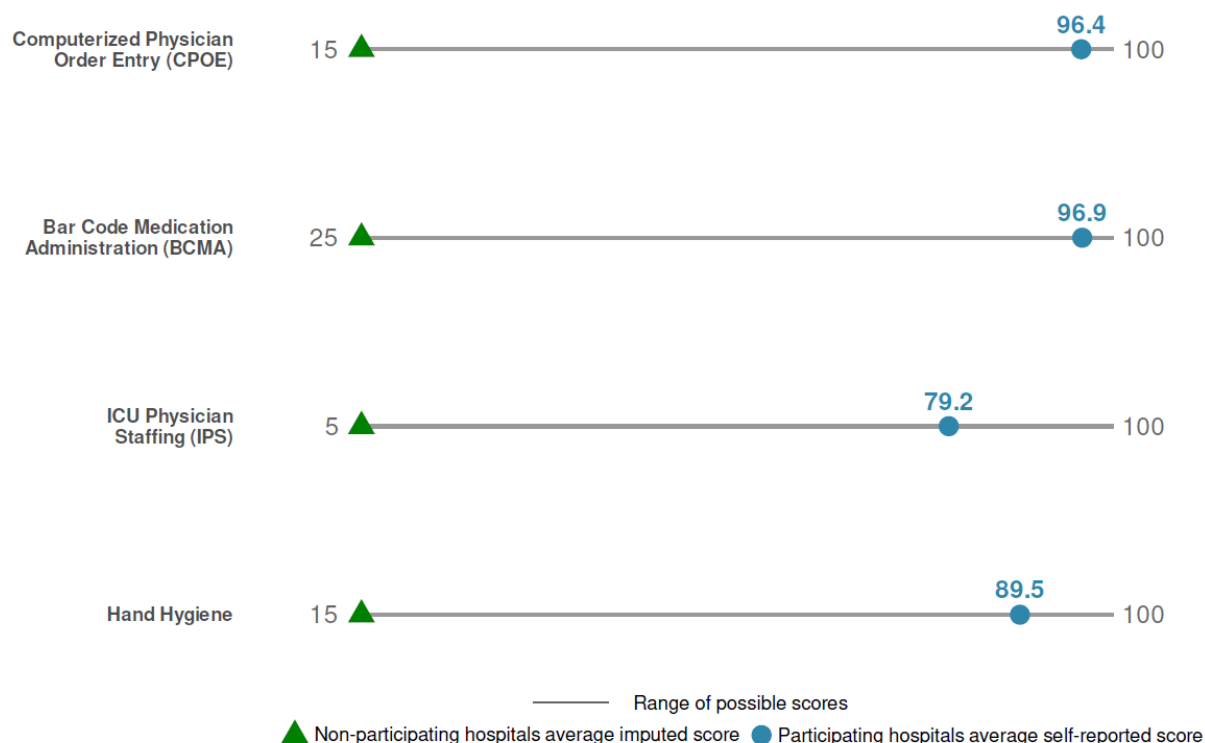
Note: This exhibit includes all eight patient safety measures included in the 2013 TLG Hospital Survey for which hospitals participating in the survey were asked to self-report. These measures combined contributed 22.6% a hospital's safety grade.

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**Exhibit 2*****Most Participating Hospitals Continue to Self-Report Perfect Scores as of Spring 2025***

Source: TLG Hospital Safety Grade data

Note: This figure demonstrates that on each of the seven of the total 12 measures that hospitals participating in TLG's survey self-reported in Spring 2025, the majority of participating hospitals reported a perfect score. These seven measures are the ones that for non-participating hospitals, TLG either imputes the lowest possible value (Computerized Physician Order Entry (CPOE), Bar Code Medication Administration (BCMA), ICU Physician Staffing (IPS), Hand Hygiene) or omits in the calculation of the final grade (Safe Practice 1: Culture of Safety Leadership Structures and Systems, Safe Practice 2: Culture Measurement, Feedback, and Intervention, and Total Nursing Care Hours per Patient Day). This analysis does not include non-participating hospitals that were subject to TLG's "Step 1" imputation, which uses historical data to calculate a previously participating hospital's score on a given measure.

**Exhibit 3*****TLG Assigns Non-Participating Hospitals the Lowest Possible Scores on Four Process Measures While Participating Hospitals Self-Report Very High Scores***

Source: TLG Hospital Safety Grade data

Note: This figure shows the four measures for which TLG imputes the score for non-participating hospitals. Specifically, it shows the average score that TLG imputed for non-participating hospitals and the average score that participating hospitals self-reported in Spring 2025. The non-participating hospitals included in the figure do not include non-participating hospitals for which TLG applies “Step 1” imputation, where TLG uses historical data to calculate a previously participating hospital’s score on a given measure. TLG’s “Step 1” imputation affects 38 out of 592 non-participating hospitals.

60. Further, Smith et al. (2017) found a “consistently weak” correlation between these *self-reported* scores and a set of *actual* patient outcomes such as incidence of two different types of infection rates and incidence of hospital penalties due to high rates of unplanned patient readmissions and hospital-acquired conditions (“HAC”),<sup>127</sup> meaning that hospitals that self-report inflated scores provide no observable benefit to patients with respect to these outcomes as compared to non-participating hospitals.<sup>128</sup> As such, given that TLG

<sup>127</sup> In 2012, CMS began their HRRP and HACRP, which aim to reduce unplanned readmissions and HAC, respectively. Hospitals whose HAC or readmissions exceed expected values could be penalized up to 1% of total hospital Medicare reimbursement under HACRP or up to 3% of total hospital Medicare reimbursement under HRRP. See “Hospital Readmissions Reduction Program (HRRP),” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/payment/prospective-payment-systems/acute-inpatient-pps/hospital-readmissions-reduction-program-hrrp>. See also “Hospital-Acquired Condition Reduction Program,” *CMS.gov*, September 10, 2024, available at <https://www.cms.gov/medicare/payment/prospective-payment-systems/acute-inpatient-pps/hospital-acquired-condition-reduction-program-hacrp>.

<sup>128</sup> Smith et al. (2017), p. 611.

cannot verify the accuracy of survey responses and the fact that participating hospitals inflate their scores, this results in overall TLG grades that are inflated for participating hospitals.

61. Likewise, exactly the opposite is true for non-participating hospitals. Contrary to TLG's claim that "Hospital Safety Grades are not... automatically lowered if a hospital declines to participate,"<sup>129</sup> TLG's methodology does in fact "automatically" penalize hospitals that do not respond to the survey by inappropriately deflating those hospitals' grades. This occurs primarily through TLG's imputation model, adopted in the Fall of 2024 as discussed in Section IX, which assigns non-participating hospitals the *lowest possible score*, associated with "Limited Achievement," for four measures without having any factual basis to do so.<sup>130</sup> As also discussed above, this imputation model has an outsized impact on a hospital's safety grade and can lead to a non-participating hospital receiving a safety grade that is one letter grade lower than an otherwise identical participating hospital.

62. As an example, the Spring 2025 TLG grades for Florida hospitals demonstrate the marked difference in grades between participating and non-participating hospitals. *Every* hospital in Florida that received a grade of "A" or "B" from TLG had completed TLG's survey, and *every* hospital in Florida that did not complete the survey received a grade of "C" or lower.<sup>131</sup> Moreover, the majority of these Florida hospitals that received a grade of "A" or "B" from TLG received CMS Overall Hospital Quality Star Ratings below the national average of 3.1 stars (out of five).<sup>132</sup> This provides another example of how participation in TLG's survey may result in inflated TLG grades.

63. Even prior to adopting this imputation model in the Fall of 2024, TLG's methodology penalized non-participating hospitals. For example, for two of the measures for

<sup>129</sup> "Follow-Up Statement from Leapfrog President and CEO Leah Binder on Tenet Healthcare Hospitals' Lawsuit to Suppress Poor Safety Grade Performance," *The Leapfrog Group*, May 2, 2025, available at <https://www.leapfroggroup.org/news-events/follow-statement-leapfrog-president-and-ceo-leah-binder-tenet-healthcare-hospitals%E2%80%99>.

<sup>130</sup> "Leapfrog Hospital Safety Grade Scoring Methodology," *The Leapfrog Group*, November 4, 2024, available at <https://www.hospitalsafetygrade.org/media/file/Safety-Grade-Scoring-Methodology-Fall-2024-1.pdf>, p. 15; Spring 2025 TLG Scoring Methodology, pp. 15–16.

<sup>131</sup> "How Safe is Your Hospital?" *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/>. See Workpaper 3. This pattern is present nationwide. My analysis of the data produced by TLG in this matter shows that in Spring 2025, among all U.S. hospitals that received TLG grades of "A" or "B", virtually all of them—98%—were hospitals that elected to complete TLG's survey. By contrast, among U.S. hospitals that received TLG grades of "C" or lower, only 54% completed the survey. Similar percentages were observed for Fall 2024—98% and 53%, respectively. In both years, the difference in percentages across differently graded hospitals is statistically significant, i.e., hospitals that receive higher grades by TLG are significantly more likely to be participating hospitals than hospitals that receive lower grades. Workpaper 6.

<sup>132</sup> The CMS Overall Hospital Quality Star Rating is part of the HQL. See "Hospital Quality Initiative Public Reporting," *CMS.gov*, available at <https://www.cms.gov/medicare/quality/initiatives/hospital-quality-initiative/hospital-compare>. This rating "summarizes a variety of measures across 5 areas of quality into a single star rating for each hospital." These 5 areas include "Mortality," "Safety," "Readmission," "Patient Experience," and "Timely & Effective Care." See "Overall Hospital Quality Star Rating," *Data.CMS.gov*, available at <https://data.cms.gov/provider-data/topics/hospitals/overall-hospital-quality-star-rating>. The national average CMS Overall Hospital Quality Star Rating is calculated across all U.S. hospitals that received a CMS star rating. Among Florida hospitals that received a TLG grade of A or B, more than 50 percent of hospitals received a CMS Overall Hospital Quality Star Rating of three or lower. See Workpaper 4.

which TLG currently imputes the lowest possible value for non-participating hospitals, TLG previously used data from another source (a survey administered by the American Hospital Association (“AHA”)) for non-participating hospitals.<sup>133</sup> This AHA survey, however, had a lower maximum possible score, so that even if a hospital scored the maximum points on the AHA survey, that score would still be lower than the maximum possible score on TLG’s survey.<sup>134</sup> TLG’s methodology did not take into account the different point scales for the two surveys, which resulted in non-participating hospitals having their scores appear inappropriately deflated relative to the scores of participating hospitals.<sup>135</sup>

64. This inappropriate deflation of scores and resulting safety grades for non-participating hospitals was documented in Hwang et al. (2014), a study that examined TLG’s safety grades for 35 hospitals, all considered “top hospitals” according to a rating by the *U.S. News & World Report*,<sup>136</sup> but 17 of which did not participate in TLG’s hospital survey and 18 of which did. Unlike TLG, the study’s authors “rescored” the 17 non-participating hospitals by assigning them the average values of the self-reported measures of the 18 participating hospitals.<sup>137</sup> This rescoring allowed the non-participating hospitals to benefit from any score inflation inherent in the self-reported measures of the participating hospitals. It also allowed the non-participating hospitals to be shielded from any score deflation caused by TLG using a different scale with a lower possible maximum score for non-participating hospitals than for participating ones.

65. Hwang et al. (2014) found that virtually all (15 of the 17) non-participating hospitals would have obtained higher safety grades simply by virtue of participating in TLG’s survey, and eight of these hospitals would have received such a substantial improvement in

<sup>133</sup> See, e.g., “Hospital Safety Score Scoring Methodology,” *The Leapfrog Group*, May 2013, available at [https://www.hospitalsafetygrade.org/media/file/HospitalSafetyScore\\_ScoringMethodology\\_May2013.pdf](https://www.hospitalsafetygrade.org/media/file/HospitalSafetyScore_ScoringMethodology_May2013.pdf) (“Spring 2013 TLG Scoring Methodology”), pp. 13–15.

<sup>134</sup> For the CPOE measure, participating hospitals were scored from 5 to 100, whereas non-participating hospitals were scored from 5 to a maximum of 65. Similarly, for the IPS measure, participating hospitals were scored from 5 to 100, whereas non-participating hospitals were scored from 5 to a maximum of 85. Spring 2013 TLG Scoring Methodology, pp. 13–15.

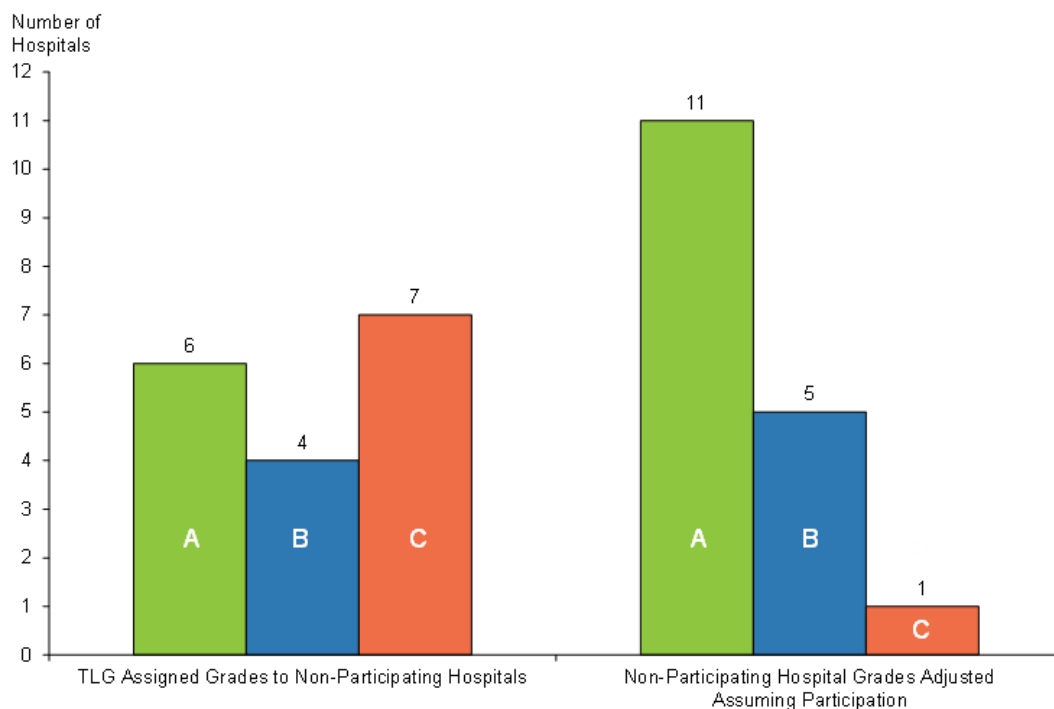
<sup>135</sup> In 2018, TLG lowered the maximum CPOE score for non-participating hospitals to 45 (from 65) using data from the AHA survey. In Spring 2021, TLG began applying its average score methodology to CPOE as described in Section IX above. In Fall 2023, TLG imputed the lowest IPS score of 5 for non-participating hospitals that reported having any ICU hospital beds to CMS. See Spring 2013 TLG Scoring Methodology, pp. 13–15; “Leapfrog Hospital Safety Score Scoring Methodology,” *The Leapfrog Group*, October 17, 2018, available at [https://www.hospitalsafetygrade.org/media/file/HospitalSafetyGrade\\_ScoringMethodology\\_Fall2018\\_Final2.pdf](https://www.hospitalsafetygrade.org/media/file/HospitalSafetyGrade_ScoringMethodology_Fall2018_Final2.pdf), p. 14; “Leapfrog Hospital Safety Score Scoring Methodology,” *The Leapfrog Group*, November 17, 2020, available at [https://www.hospitalsafetygrade.org/media/file/HospitalSafetyGrade\\_ScoringMethodology\\_Fall2020.pdf](https://www.hospitalsafetygrade.org/media/file/HospitalSafetyGrade_ScoringMethodology_Fall2020.pdf), pp. 15–17, 29; “Leapfrog Hospital Safety Score Scoring Methodology,” *The Leapfrog Group*, October 23, 2023, available at <https://www.hospitalsafetygrade.org/media/file/Safety-Grade-Methodology-Fall2023.pdf>, pp. 15–18.

<sup>136</sup> The *U.S. News and World Report* Best Hospitals ratings evaluate nearly 6,000 hospitals each year, in collaboration with industry experts on a number of criteria for health outcomes, process, and structure measures. See “U.S. News Best Hospitals 2024-2025,” *U.S. News & World Report*, available at <https://health.usnews.com/best-hospitals>.

<sup>137</sup> Hwang et al. (2014), p. 112.

their safety grades that would have amounted to a one- or two- letter grade improvement, further demonstrating the bias in TLG's method of addressing missing data from non-participating hospitals.<sup>138</sup> Exhibit 4 displays the impact of the rescoring on the grades of non-participating hospitals.

***Exhibit 4***  
***Example of How TLG Penalized Non-Participating Hospitals Even Prior to Fall 2024***



Source: Hwang et al. (2014).

Note: Displayed are the results of an analysis of TLG's hospital grades for 17 "top" hospitals (based on rating of the *US News and World Report*) all of which did not participate in TLG's hospital survey. Hwang et al. (2014) compared the actual hospital grades assigned to these hospitals by TLG (histogram on the left) with what grades these hospitals would have obtained had they participated in the survey (histogram on the right).

66. Using data produced by TLG in this matter, I conducted a similar rescoring exercise for all non-participating hospitals in the Spring of 2025, presented in Exhibit 5. Assuming that these hospitals chose to participate in TLG's survey and assigned themselves the average score that participating hospitals did for each of the seven self-reported measures in the survey, their performance would have improved substantially. Specifically, while 96% of these non-participating hospitals received a grade of "C" or lower, I find that had they participated and behaved like participating hospitals typically do, 71% of them would have

<sup>138</sup> Hwang et al. (2014), p. 113.

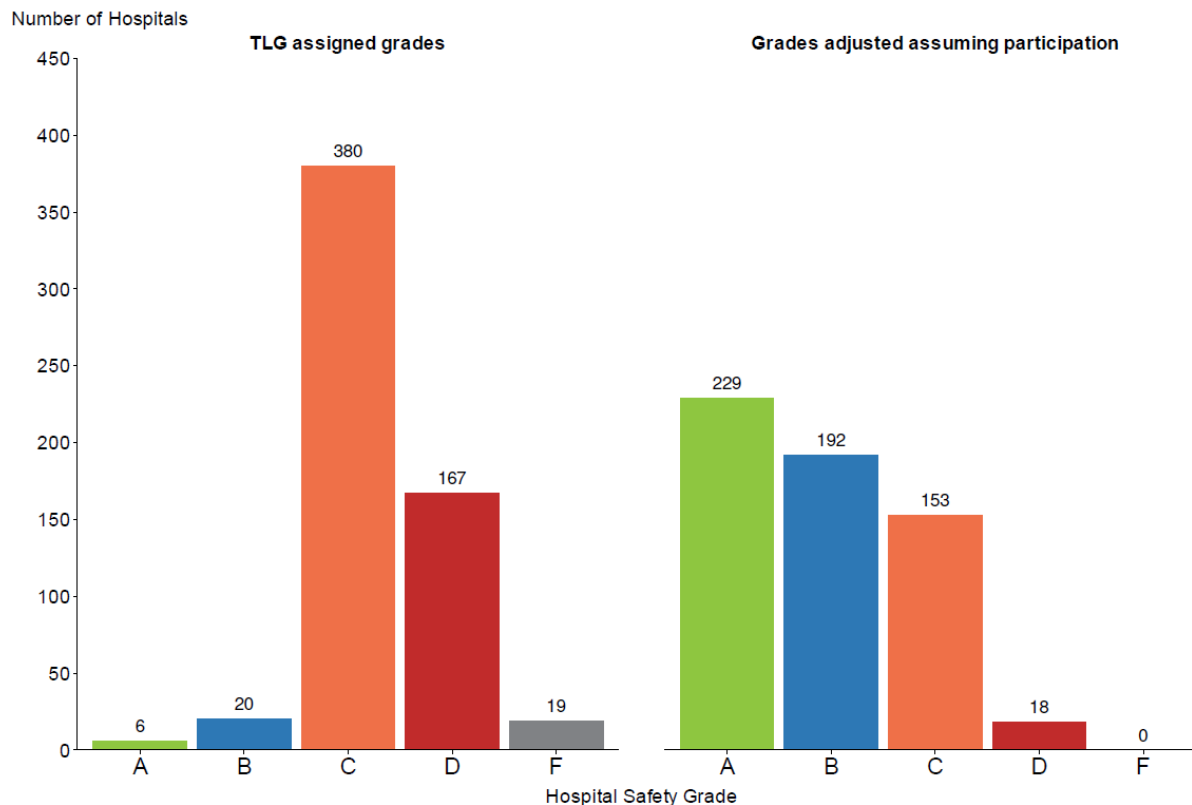
received grades of “A” or “B” instead.<sup>139</sup> I also conducted a similar rescoring exercise using the data provided by TLG for Plaintiffs for Spring 2025. Specifically, I compared the grades that TLG assigned to Plaintiffs with the grades that Plaintiffs would have been assigned had they participated in TLG’s survey and self-reported data in a similar way to participating hospitals, i.e., if they had given themselves the average score that participating hospitals gave themselves on each measure.<sup>140</sup> Exhibit 6 illustrates the impact of this rescoring exercise for Plaintiffs. As this Exhibit shows, had Plaintiffs chosen to participate in TLG’s survey and answered that survey in the way that participating hospitals do, Plaintiffs would have been assigned by TLG grades of “C”, i.e., one to two letter grades higher than the grades Plaintiffs were actually assigned when they chose not to participate in TLG’s survey.

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<sup>139</sup> When conducting this exercise using hospital participation data for Fall 2024, I find very similar results. 94% of these non-participating hospitals received a grade of “C” or lower, but had they participated, 76% of them would have received grades of “A” or “B” instead. See Appendix D, Workpaper 7

<sup>140</sup> As noted in Smith et al. (2017), the median score, i.e., the score self-reported by 50% or more of the participating hospitals was the highest possible score for all but one measure. For that last measure, the median score was still very close to the maximum—111.43 points out of 120 maximum points. See Smith et al. (2017), Table 1, p. 609. When constructing the counterfactual scenario where Plaintiffs participate in TLG’s survey, I conservatively assume that Plaintiffs would have given themselves the *average* score that participating hospitals gave themselves on seven out of 12 measures—those seven measures for which TLG either imputes the lowest possible score for a non-participating hospital or which TLG disregards for non-participating hospitals (but includes for participating ones). For all other measures, I leave TLG’s scoring methodology unchanged. Using the average scores is conservative because, as noted above, even if not all, many participating hospitals self-report the highest possible scores for these seven measures. Using the average scores of participating hospitals is consistent with Hwang et al. (2014) who conduct a similar rescoring analysis of TLG grades and also assign the average scores of participating hospitals to non-participating hospitals. See Hwang et al. (2014), p. 112. Using average (otherwise known as “mean”) values of responding units (i.e., participating hospitals in this case) to impute missing data for non-responding units (i.e., non-participating hospitals) is a common method of handling missing data, supported by the academic statistics literature. See, e.g., Roderick J. A. Little and Donald B. Rubin, “Single Imputation Methods,” in *Statistical Analysis with Missing Data 3e* (Hoboken, NJ: Wiley, 2020), pp. 67–84, p. 68 (“Explicit modeling methods include the following: (a) *Mean imputation*: Where means from the responding units in the sample are substituted.”). See Workpaper 5.

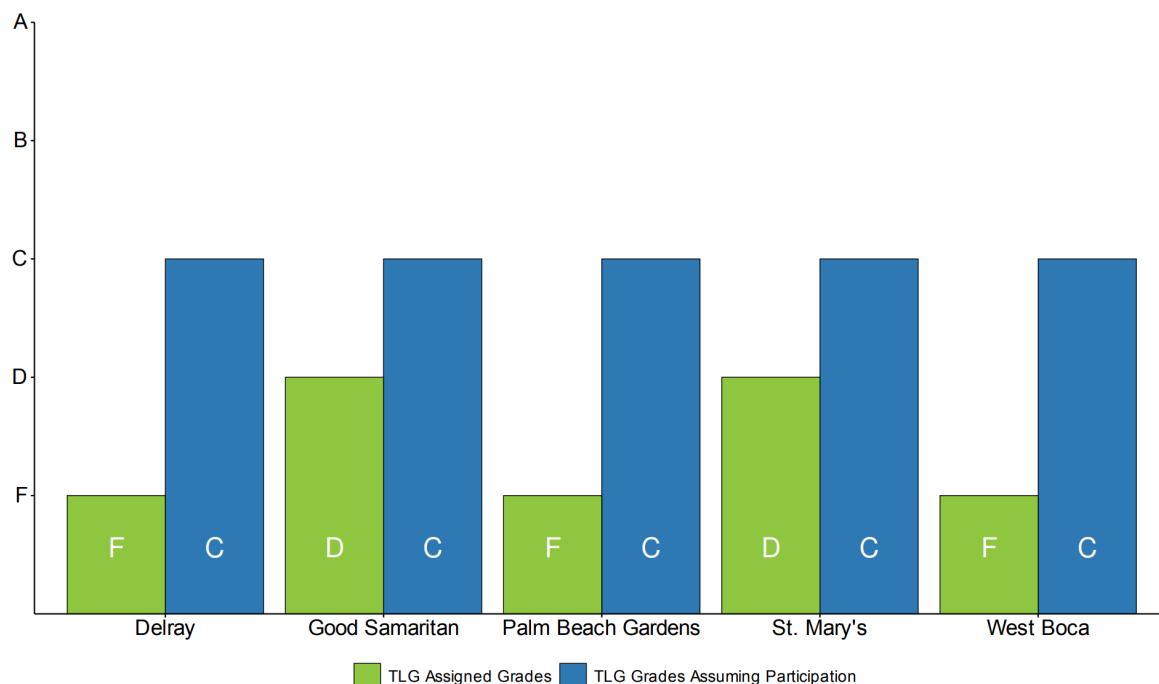
**Exhibit 5**  
**TLG's Methodology Penalizes Non-Participating Hospitals (Spring 2025)**



Source: TLG Hospital Safety Grade data

Note: This figure demonstrates the impact of rescoring seven of the total 12 measures that hospitals participating in TLG's survey self-report. These seven measures are the ones that for non-participating hospitals, TLG either imputes the lowest possible value (Computerized Physician Order Entry (CPOE), Bar Code Medication Administration (BCMA), ICU Physician Staffing (IPS), Hand Hygiene) or omits in the calculation of the final grade (Safe Practice 1: Culture of Safety Leadership Structures and Systems, Safe Practice 2: Culture Measurement, Feedback, and Intervention, and Total Nursing Care Hours per Patient Day). By contrast, as shown in Exhibit 2, on each of these measures, 50% or more of participating hospitals self-report the maximum possible score. As a result, to construct the counterfactual grades that TLG would have assigned non-participating hospitals had they participated in the survey, I conservatively rescore each of the seven measures to be the average score reported by participating hospitals. This rescoring does not affect TLG's "Step 1" imputation. If TLG uses historical data to calculate a previously participating hospital's score on a given measure, this analysis does so too. TLG's "Step 1" imputation affects 38 out of 592 non-participating hospitals.

**Exhibit 6**  
**TLG's Methodology Penalizes Plaintiffs as Non-Participating Hospitals (Spring 2025)**



Source: TLG Hospital Safety Grade data

Note: This figure demonstrates the impact of rescoring seven of the total 12 measures that hospitals participating in TLG's survey self-report. These seven measures are the ones that for non-participating hospitals, TLG either imputes the lowest possible value or omits in the calculation of the final grade. By contrast, as noted by Smith et al. (2017) and as shown in Exhibit 2, 50% or more of participating hospitals self-report the maximum possible value on all or nearly all such measures. As a result, to construct the counterfactual grades that TLG would have assigned Plaintiffs had they participated in the survey, I conservatively rescore each of the seven measures to be the average score reported by participating hospitals.

67. The statistics literature recommends several methods to address missing data from survey non-participants, none of which involve TLG's current method of arbitrarily imputing the lowest-possible value for non-participating hospitals.<sup>141</sup> TLG has explained the rationale for this Fall 2024 change in its imputation model as follows: "[h]ospitals that decline to complete the Survey should not inadvertently benefit when compared to hospitals that demonstrate, through transparency, [that] they are on a pathway to achieve Leapfrog's high standards for patient safety."<sup>142</sup> In other words, TLG seems to be suggesting that non-participation in its survey indicates lack of transparency, and that this lack of transparency in

<sup>141</sup> TLG's imputation model is referred to as "single imputation" by statisticians. See Derrick A. Bennett, "How Can I Deal with Missing Data in My Study?" *Australian and New Zealand Journal of Public Health* 25(5) (2001): pp. 464–469 ("Bennett (2001)"), p. 465. The statistics literature supports several established approaches to single imputation such as "Last value carried forward," "Mean substitution," "Regression methods," "Hot-deck imputation," and "Cold-deck imputation." See Bennett (2001), p. 465. See also LEAPFROG00427863 – 8 at LEAPFROG00427863 ("we can't say [a score was calculated with] 'external data sources' because we're arbitrarily assigning them [hospitals that declined to report data for this measure] the points associated with the bottom scoring category ('limited achievement') or old data from the previous Survey (internal data source). Leah wanted us to make it sound like the expert panel approved it and the assigning of these points was legitimate.").

<sup>142</sup> Final Updates to Fall 2024 TLG Scoring Methodology, pp. 2–3.

turn indicates lower hospital safety. Similarly, on its website, TLG features an interview with Ashley Tait-Dinger, Director at the Florida Alliance for Healthcare Value, in which she states that, “if a hospital or an ambulatory surgical center chooses not to participate in the hospital survey, that’s a big red flag... that they are not supportive of transparency... what is it that they’re hiding?”<sup>143</sup>

68. Yet, I am not aware of any evidence provided by TLG to support such implied claims that lack of participation in its survey is a signal of lower hospital safety. Thus, TLG has no basis to assume that non-participating hospitals would have meaningfully lower values for these safety measures than participating hospitals.<sup>144</sup> Indeed, this assumption is contradicted by academic literature that has found in numerous settings, including the health care context, lack of survey participation is *not* an indicator of an entity lagging behind survey participants.<sup>145</sup> It is also contradicted both by Hwang et al. (2014) and Smith et al. (2017) discussed above.<sup>146</sup> Smith et al. (2017) also found no statistically significant differences between hospitals that chose to participate in TLG’s hospital survey and those that did not, in terms of several patient health outcomes measured by CMS in its Hospital Compare program.<sup>147</sup> This lack of differentiation is illustrated in Exhibit 7.

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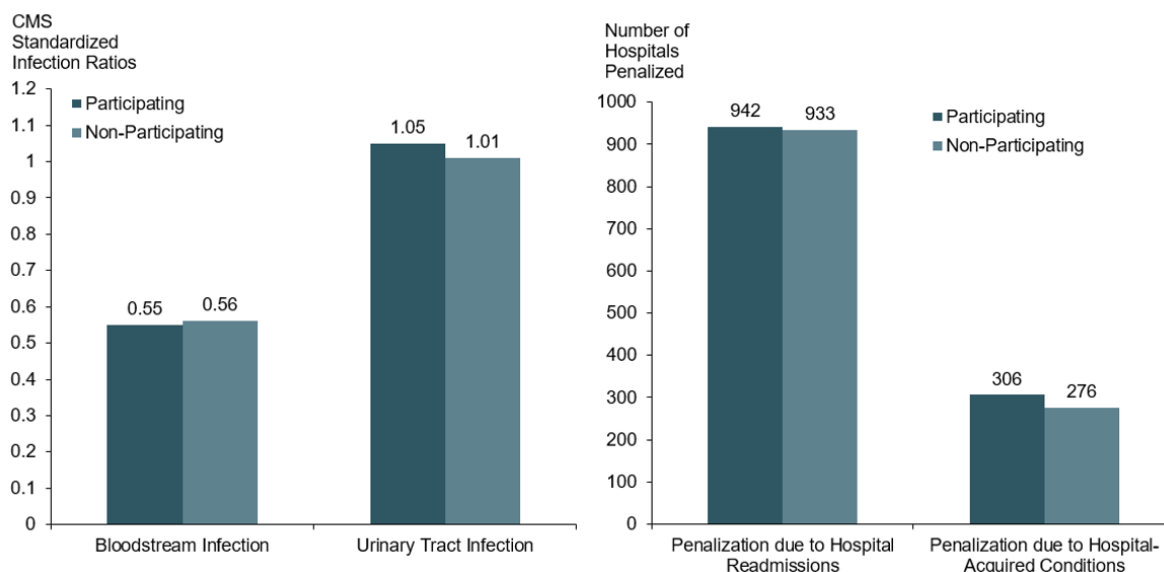
<sup>143</sup> “License the Leapfrog Hospital Safety Grade,” *The Leapfrog Group*, available at <https://www.hospitalsafetygrade.org/Licensure/DataLicense>; Transcription of YouTube Video: The Leapfrog Hospital Safety Grade, *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-cv-80526, May 15, 2025, 2:10–20.

<sup>144</sup> I understand that TLG has stated that “[it] is not itself in possession of data showing Plaintiffs’ performance on the ‘imputed metrics’ considered by the methodology.” See Defendant The Leapfrog Group’s Responses to Plaintiffs’ Requests for Production, *Good Samaritan Medical Center, Inc., et al. v. The Leapfrog Group*, Case No. 9:25-CV-80526-DMM, July 1, 2025, No. 13.

<sup>145</sup> Mark Meterko et al., “Response Rates, Nonresponse Bias, and Data Quality: Results from a National Survey of Senior Healthcare Leaders,” *Public Opinion Quarterly* 79(1) (2015): pp. 130–144.

<sup>146</sup> Smith et al. (2017), p. 613; Hwang et al. (2014), p. 111.

<sup>147</sup> As noted further above, the 2017 study examined four types of patient outcomes—two outcomes related to hospital performance in terms of patient readmission rates and new patient conditions acquired during a hospital stay under the HRRP and the HACRP, and two types of infections observed among hospital patients—CLABSIs and CAUTIs. Smith et al. (2017), Table 2, pp. 1 – 2.

**Exhibit 7*****Hospitals That Participate in TLG's Survey Do Not Always Perform Better Than Those That Do Not***

Source: Smith et al. (2017).

Note: The left-hand panel shows SIRs obtained from CMS Hospital Compare. SIRs are risk-adjusted measures that divide the number of observed infections by the number of predicted infections calculated from: (1) Bloodstream Infection (CLABSI) and (2) Urinary Tract Infection (CAUTI) rates from a standard population. SIRs >1.0 indicate more infections observed than predicted, whereas SIRs <1.0 indicate fewer observed than predicted. The right-hand panel shows hospital penalization counts: hospitals whose HACs or readmissions during the evaluation period exceeded expected values. The right-hand panel shows: (3) Penalization due to Hospital Readmissions (i.e. penalizations under the HRRP), which could result in a penalty of up to 3% of total hospital Medicare reimbursement, and (4) Penalization due to HAC (i.e. penalizations under the HACRP), which could result in a penalty of up to 1% of total hospital Medicare reimbursement amounts. Smith et al. (2017) conducted statistical tests to examine whether there are statistically significant differences in any of these patient outcomes between participating and non-participating hospitals and found no such differences. In these data, the number of participating and non-participating hospitals were approximately the same (1098 hospitals participated and 1080 hospitals did not participate).

### **C. TLG's Grades Are Not Reliable Indicators of Actual Patient Health and Safety Outcomes in Hospitals**

69. As discussed in Section VII, it is important for hospital ratings to serve as reliable indicators of actual patient health and safety outcomes. TLG's safety grades have been found to be severely deficient in this regard, in part by focusing more on structures and protocols rather than on actual clinical processes and patient outcomes.<sup>148</sup>

70. For instance, one study examined the extent to which TLG's grades had any association with the actual incidence of certain common infections in hospitals, such as CLABSIs, finding no statistically significant relationship.<sup>149</sup> CLABSIs are a major source of hospital-acquired infections, result in significant cost of care to hospitals, and are associated

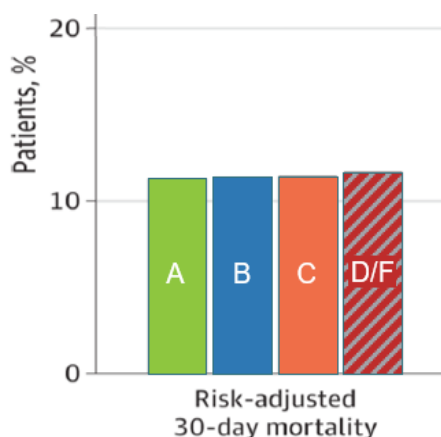
<sup>148</sup> Smith et al. (2017), p. 606.

<sup>149</sup> Smith et al. (2017), p. 610.

with mortality rates of up to 30%.<sup>150</sup> Another study found that TLG's grades do not consistently or accurately predict the prevalence of infections that occur in rated hospitals, with "A" grade hospitals performing no better than "B" and "C" grade hospitals in terms of controlling certain infections, such as MRSA bloodstream infections.<sup>151</sup> TLG's grades have also been shown to have no statistically significant relationship with other patient outcomes, such as surgical mortality or trauma outcomes.<sup>152</sup> Yet another study found that among hospitals receiving "A," "B," or "C" grades, there were only negligible differences in patient mortality, surgical complications, and patient readmission rates.<sup>153</sup> Exhibit 8 and Exhibit 9 illustrate some of these findings.<sup>154</sup>

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**Exhibit 8**  
***Higher Graded Hospitals by TLG May Not Have Significantly Better Mortality Outcomes***



Source: Gonzalez et al. (2014)

Note: Risk-adjusted 30-day mortality rates are measured for medical admissions. Gonzales et al. (2014) find no statistically significant difference in risk-adjusted 30-day mortality between hospitals receiving "A," "B," or "C" grades from TLG.

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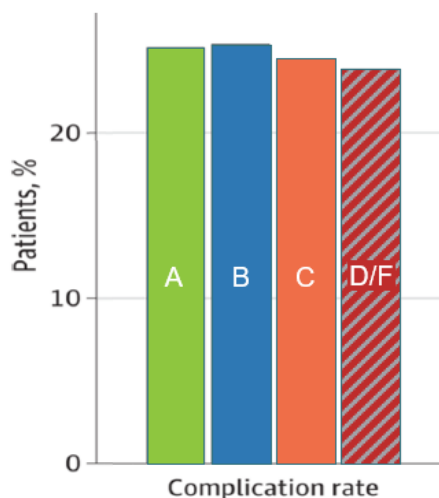
<sup>150</sup> Keyvan Rahmani et al., "Early Prediction of Central Line Associated Bloodstream Infection Using Machine Learning," *American Journal of Infection Control* 50(4) (2022): pp. 440–445.

<sup>151</sup> Amy L. Pakyz et al., "Leapfrog Hospital Safety Score, Magnet Designation, and Healthcare-Associated Infections in United States Hospitals," *Journal of Patient Safety* 17(6) (2021): pp. 445–450.

<sup>152</sup> Smith et al. (2017).

<sup>153</sup> Andrew A. Gonzalez and Amir A. Ghaferi, "Hospital Safety Scores: Do Grades Really Matter?" *JAMA Surgery* 149(5) (2014): pp. 413–414 ("Gonzalez et al. (2014)"), p. 2.

<sup>154</sup> The evidence from academic studies presented in this section is also corroborated by my own analysis. Using data produced by TLG in this matter and data gathered from CMS, I conducted statistical tests comparing how differently graded hospitals performed on average on each of TLG's 10 outcome measures reported in Spring 2025. This analysis indicates that for many of these outcome measures, there are no statistically significant differences between hospitals assigned different safety grades by TLG. Specifically, when comparing the average outcomes for "B" grade hospitals to "C" grade hospitals, the difference is not statistically significant for 5 of the 10 outcome measures (CAUTI, SSI: Colon, MRSA, Air Embolism, and Foreign Object Retained). Similarly, when comparing the average outcomes for "C" grade hospitals to "D/F" grade hospitals, the difference is not statistically significant for 4 of the 10 measures (SSI: Colon, PSI 04, Air Embolism, and Foreign Object Retained). This analysis again demonstrates that TLG's grades are not always reliable indicators of actual patient health and safety outcomes. Workpaper 8.

**Exhibit 9*****Higher Graded Hospitals by TLG May Have Higher Surgical Complication Rates***

Source: Gonzalez et al. (2014); “After Surgery: Discomforts and Complications,” Johns Hopkins Medicine, <https://www.hopkinsmedicine.org/health/treatment-tests-and-therapies/after-surgery-discomforts-and-complications>.

Note: Surgical complications may refer to a number of different negative patient outcomes experienced during surgery including shock, bleeding, wound infection, deep vein thrombosis, pulmonary embolism, lung problems, urinary retention, and reaction to anesthesia.

71. Taken together, these findings indicate that TLG’s safety grades are not reliable predictors of actual patient outcomes. One explanation for this lack of predictive power might be the methodological flaws in the measures underlying TLG’s safety grades, which I have noted in Sections X.A and B above. Regardless of the explanation, the empirical evidence that better safety grades given by TLG to some hospitals are not always associated with better health outcomes experienced by patients in those hospitals demonstrates that TLG’s safety grades fail to achieve their stated purpose of “educat[ing] consumers and purchasers about the safety and quality of healthcare facilities in their community so they can choose the best place for their care.”<sup>155</sup>

Executed this 7<sup>th</sup> day of August, 2025

Sean Nicholson

<sup>155</sup> TLG How Our Ratings Are Used.

## **Curriculum Vitae Sean Nicholson**

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Phi Beta Kappa, Dartmouth College, 1986.

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Nicholson, Sean, 2005, "How Much Do Medical Students Know About Physician Income?" *Journal of Human Resources* 40(1): 100-114.

Danzon, Patricia M., Sean Nicholson, and Nuno Sousa Pereira, 2005, "Productivity in Biotech-Pharmaceutical R&D: The Role of Experience and Alliances," *Journal of Health Economics* 24(2): 317-339.

Polsky, Daniel, Rebecca Stein, Sean Nicholson, and M. Kate Bundorf, 2005, "Employer Health Insurance Offerings and Employee Enrollment Decisions," *Health Services Research* 40(5): 1259-1278.

Nicholson, Sean, Mark V. Pauly, Daniel Polsky, Catherine Baase, Gary M. Bilotti, Ronald J. Ozminkowski, Marc L. Berger, and Claire Sharda, 2005, "How to Present the Business Case for Healthcare Quality to Employers," *Applied Health Economics and Health Policy* 4(4): 209-218.

Burns, Lawton R., Sean Nicholson, and John Evans, 2005, "Mergers, Acquisitions, and the Advantages of Scale in the Pharmaceutical Sector." In Burns, Lawton R., ed., The Business of Healthcare Innovation. Cambridge, UK: Cambridge University Press. Pages 223-268.

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Nicholson, Sean and Barbara Wolfe, 2005, "Public Policy and Health Care Expenditures," in Lee-Jay Cho, Hyungpyo Moon, Yoon Hyung Kim, Sang-Hyop Lee, editors, *A New Paradigm for Social Welfare in the New Millenium*. Seoul, Korea: Korea Development Institute Press. Pages 265-290.

Polsky, Daniel, and Sean Nicholson, 2004, "Why Are Managed Care Plans Less Expensive: Risk Selection, Utilization, or Reimbursement?" *Journal of Risk and Insurance* 71(1): 21-40.

Nicholson, Sean, Daniel Polsky, Kate Bundorf, and Rebecca Stein, 2004, "The Magnitude and Nature of Risk Selection in Employer-Sponsored Health Plans," *Health Services Research* 39(6) Part 1: 1817-1838.

Turpin, Robin S., Ronald J. Ozminkowski, Claire E. Sharda, James J. Collins, Marc L. Berger, Gary M. Billotti, Catherine M. Baase, Michael J. Olson, and Sean Nicholson, 2004, "Reliability and Validity of the Stanford Presenteeism Scale," *Journal of Occupational and Environmental Medicine* 46(11): 1123-1133.

Berger, Marc L., Robert A. Howell, Sean Nicholson, and Claire E. Sharda, 2003, "Investing in Healthy Human Capital," *Journal of Occupational and Environmental Medicine* 45(12): 1213-1225.

Nicholson, Sean, 2002, "Physician Specialty Choice Under Uncertainty," *Journal of Labor Economics* 20(4): 816-847.

Pauly, Mark V., Sean Nicholson, Judy Xu, Dan Polsky, Patricia Danzon, James F. Murray, and Marc L. Berger, 2002, "A New General Model of the Impact of Absenteeism on Employers and Employees,"

*Health Economics* 11(3): 221-231.

Nicholson, Sean. *Medicare Hospital Subsidies: Money in Search of a Purpose*. Washington, D.C.: American Enterprise Institute Press, May 2002.

Nicholson, Sean and David Song, 2001, "The Incentive Effects of the Medicare Indirect Medical Education Policy," *Journal of Health Economics* 20(6): 909-933.

Nicholson, Sean, Mark V. Pauly, Lawton R. Burns, Agnieszka Baumritter, and David A. Asch, 2000, "Measuring Community Benefits Provided by For-Profit and Nonprofit Hospitals," *Health Affairs* November/December: 168-177.

Pauly, Mark V. and Sean Nicholson, 1999, "The Managed Care Backlash: Adverse Consequences of Adverse Selection," *Journal of Health Politics, Policy and Law* 24(5): 921-930.

Kreider, Brent and Sean Nicholson, 1997, "Health Insurance and the Homeless," *Health Economics* 6(1): 31-41.

### **Non-Refereed Op Ed Articles**

Asch, David. A, Justin Grischkan, and Sean Nicholson, "Lower the Cost of Producing Doctors, Not Just the Price of Going to Medical School," *STAT*, July 21, 2020.

Nicholson, Sean, and David A. Asch, "Hospitals Need Cash. Health Insurers Have It," *Harvard Business Review*, March 25, 2020.

### **Working Papers**

Braun, Robert Tyler, Sean Nicholson, Michael Richards, Derek Lake, Rahul Fernandez, Brendan O'Connell, and Larry Casalino, 2025, "Evidence of Optum's ASC Pricing Power and Provider Selection," under review.

Stankaitis, Joseph, Han Pham, Samyukta Singh, and Sean Nicholson, 2025, "Assessing New York's Health Disparities Using Health Plan Quality Data," revised and resubmitted to *American Journal of Managed Care*.

Braun, Robert Tyler, Sean Nicholson, Michael Richards, Derek Lake, Rahul Fernandez, Brendan O'Connell, and Larry Casalino, 2024, "Association of Optum Ownership of Physician Practices with Medicare Advantage Risk Scores."

Nicholson, Sean, Michael Waldman, and Robin Wang, 2024, "Autism Diagnosis Rates and Precipitation: Evidence from the United Kingdom, 1995-2013."

Nicholson, Sean, Stephenson Strobel, and Xingqi Ye, 2024, "Access, Health and Wealth: The Short and Long Run Effects of the Saskatchewan Municipal Doctors Scheme on Rural Access to Physicians, Health Improvements, and Economic Well-being."

### **Research Grants**

Principal Investigator, Gilead Sciences, The Business Impact of Environmental, Social, and Governance (ESG) Programs and Policies in the Pharmaceutical Industry.

Co-investigator, Cornell University Cross Campus Health Policy Seed Grant, Implications of PBM Consolidation on Pharmaceutical Access and Related Disparities. Pragya Kakani, Principal Investigator. Award: \$20,000.

Co-investigator, Cornell University Cross Campus Health Policy Seed Grant, The Effect of Medicaid Expansion on Pharmacy Availability in Disproportionately Black and Hispanic Neighborhoods. Pragya Kakani, Principal Investigator. Award: \$15,000.

Co-investigator, Laura & John Arnold Foundation, The Impact of Health Insurer Acquisition of Physician Practices and Ambulatory Surgery Centers on Commercial Prices and Spending. Award: \$82,000 (9/2022 – 3/2024).

Co-investigator, Substance Abuse and Mental Health Services Administration, Addressing Buffalo's Opioid Epidemic with Medication-Assisted Treatment. Joseph Stankaitis, Principal Investigator. Award: \$523,000 (9/2018 – 9/2021).

Co-investigator, Agency for Healthcare Research and Review, The Medicaid Fee Bump: Increased Reimbursements to Primary Care Providers and Health Care Utilization Among Dual-Eligibles with Chronic Conditions. Mark Unruh, Principal Investigator. Award: \$78,000 (9/2017 – 9/2020).

Co-Investigator, Robert Wood Johnson Foundation, 73185, Exploring Cash Markets for Health Care and Related Policy Changes Needed to Enable a Consumer-Oriented, Value-Based Health System. Jordan Epstein, Principal Investigator. Award: \$120,000 (1/2016 – 10/2016).

Co-Investigator, Agency for Healthcare Research & Quality, R01HS022306, Relative Price, Payer Mix and Regional Variations in Medical Care. Jonathan D. Ketcham, Principal Investigator. Award: \$282,000 (2013 – 2014).

Principal Investigator, FAIR Health (subcontract from Syracuse University), Developing a New Method to Determine Out-of-Network Payments. Award: \$410,000 (1/11 – 12/13).

Principal Investigator, gift from Larry Stern, Is the Additional Money the U.S. Spends on Medical Care Relative to Europe Worth It? Award: \$100,000 (1/12 – 12/13).

Principal Investigator, FAIR Health (subcontract from Syracuse University), Developing a New Method to Determine Out-of-Network Payments. Award: \$50,000 (8/10 – 12/10).

Principal Investigator, Pfizer, A Quality-adjusted Price Index for Lung and Breast Cancer Drugs. Award: \$82,000 (3/08 – 12/08).

Investigator, National Board of Medical Examiners, Clinical Outcome-Based Assessment of Medical Education: Concept and Evaluation. David A. Asch, Principal Investigator. Award: \$150,000 (7/07 – 6/08).

Principal Investigator, Pfizer, Johnson & Johnson, and AstraZeneca, A Quality-adjusted Price Index for Colon Cancer Drugs: 1993-2005. Award: \$72,000 (8/06 – 12/07).

Principal Investigator, Merck & Co., Inc., The Impact of Pay-for-Performance Programs on Health Outcomes and the Delivery of Medical Care. Award: \$25,000 (12/05 – 10/06).

Principal Investigator, Integrated Benefits Institute, The Cost of Absences in the Retail Sales Industry, Award: \$5,000 (12/05 – 8/06).

Investigator, Robert Wood Johnson Foundation, Costs and Benefits of Physician Interaction with Health Plans. Lawrence Casalino, Principal Investigator. Award: \$101,000 (9/05 – 8/06).

Principal Investigator, Merck Company Foundation, A Quality-adjusted Price Index for Cancer Drugs. Award: \$35,000 (1/05 – 12/06).

Principal Investigator, Centers for Disease Control and Prevention, A New Method of Valuing Investments in Workers' Health. R01 CD000011-01. Award: \$725,000 direct costs (9/04 – 9/07).

Principal Investigator, Cornell University, Determinants of Physician and Hospital Adoption of New Medical Technologies. Award: \$30,000 (3/05-3/08).

Co-principal investigator, Mack Center for Technological Innovation, University of Pennsylvania, Incentives to Innovate in the Biotechnology and Pharmaceutical Industries. Andrew Metrick, Principal Investigator. Award: \$14,000 (7/04 – 6/05).

Principal Investigator, The Research Foundation, University of Pennsylvania, Incentives to Innovate in the Biotechnology and Pharmaceutical Industries. Award: \$16,000 (2/04 – 6/05).

Principal Investigator, U.S. Department of Agriculture. Determinants of Physicians' Treatment Choices. Award: \$5,000 (7/04 – 6/05).

Wharton Program on Pharmaceutical Policy, Economics and Management, Merck & Company Foundation. Patricia Danzon, Principal Investigator. Award: \$1,090,910 (1/00-12/05).

Principal Investigator, The Leonard Davis Institute of Health Economics, University of Pennsylvania. Physician Learning, Information Diffusion, and Best Practice Adoption. Award: \$10,000 (7/02 - 6/03).

Developing and Validating a Measure of the Impact of Absenteeism and Reduced Presenteeism on Worker and Team Productivity. Merck & Company. Mark V. Pauly, Principal Investigator. Award: \$171,000 (7/02 - 6/03).

Principal Investigator, The Research Foundation, University of Pennsylvania. The Impact of Managed Care on the Delivery of Medical Care. Award: \$12,000 (7/01 – 6/02).

Health Plan Choices and Adverse Selection in Employer-Sponsored Health Insurance. Robert Wood Johnson Foundation. Daniel Polsky, Principal Investigator. Award: \$125,000 (2/02 – 7/03).

Current and Potential Labor Shortages in Child Neurology. Child Neurology Society. Daniel Polsky, Principal Investigator. Award: \$100,000 (10/01 – 9/02).

Evolution of HMOs and Risk Selection. The Robert Wood Johnson Foundation. Daniel Polsky, Principal Investigator. Award: \$100,000 (2/99 - 1/00).

Principal Investigator, The Research Foundation, University of Pennsylvania. Determinants and Accuracy of Income Expectations. Award: \$21,000 (7/98 - 6/99).

Principal Investigator, Population Studies Center, University of Pennsylvania. Government Reimbursement of Medicare HMOs. Award: \$19,000 (7/99 - 6/00).

Provision of Community Benefits Among the Federation of American Hospital Systems□ Member Hospitals. Federation of American Hospital Systems. Mark V. Pauly, Principal Investigator. Award: \$77,000 (1/99 - 9/99).

Measuring the Effects of Health-improving Employee Benefits on Employer Profits and Productivity. Merck & Company. Mark V. Pauly, Principal Investigator. Award: \$140,000 (9/99 - 12/00).

Department of Health and Human Services, Bureau of Health Professions. Health Administration Trainingships and Special Projects. Mark V. Pauly, Principal Investigator. Award: \$146,000 (1/97 - 6/02).

Co-principal investigator, Huntsman Emerging Technologies Program. Determinants of R&D Success in Biotech and Pharmaceuticals. Award: \$14,000.

Co-principal investigator. Merck & Company. Determinants of R&D Success in Biotech and Pharmaceuticals. Award: \$10,000.

Co-principal investigator, Huntsman Emerging Technologies Program. Efficiency in the Market for Biotech-Pharmaceutical Deals. Award: \$14,000.

### **External Presentations**

“Elevated End-of-Life Spending: A New Measure of Potentially Wasteful Spending at End of Life,” University of Georgia (December 2022).

“Quality-Adjusted Prescription Drug Price Indexes,” Ireland Health Economics Masterclass, Dublin, Ireland (March 2022).

“Price Indices and the Value of Innovation When Preferences are Heterogeneous,” Hoover Institution, Stanford University (remote) (June 2020).

“A Cash Market for Imaging in California,” American Society of Health Economists conference, Philadelphia, PA (June 2016).

“Relative Prices, Payer Mix and Regional Variations in Medical Care,” University of North Carolina (February 2019); Weill Medical College (May 2018); Indiana University (October 2017); University of Southern California (April 2015); University of Connecticut, Storrs, CT (September 2014); The Danish National Centre for Social Research, Copenhagen, Denmark (April 2014); Vanderbilt University, Nashville, TN (March 2014); University of Pennsylvania, Philadelphia, PA (December 2013).

“Insurer and Patient Payments for Out-of-Network Physician Services,” International Health Economics Association meetings, Sydney Australia (July 2013).

“The Effect of Educational Debt on Dentists’ Career Decisions,” Weill Medical College, New York, NY (November 2013); Intelligence Fair, American Dental Association, Chicago, IL (May 2013).

“Bundling Among Rivals: a Case of Pharmaceutical Cocktails,” University of Southern California, Los

Angeles, CA (December 2011).

“Supply Side Implications of Insurance Coverage Expansions: Research Insights for Policy,” Academy Health conference, Washington, D.C. (December 2011).

“The Effect of the Economy on Health and Health Related Behaviors,” University of Colorado – Denver School of Public Health, Denver, CO (January 2011); Work, Stress and Health 2011 conference, Orlando, FL (May 2011); The Danish National Centre for Social Research seminar, Copenhagen, Denmark (June 2011); International Stress Management Association international congress, Porto Alegre, Brazil (June 2012).

“What is the Value of a Healthy Worker to a Company?” keynote address at the International Stress Management Association international congress, Porto Alegre, Brazil (June 2012); keynote address at the Work, Stress and Health 2011 conference, Orlando, FL (May 2011).

“Specialization and Matching in Professional Services Firms,” Boston University/Harvard University/MIT University health economics seminar, Boston, MA (March 2010); University of Connecticut School of Business, Storrs, CT (April 2010).

“What Does the U.S. Buy and What Does It Get From Its Cancer Chemotherapy Purchases Compared to European Nations?” University of Porto Business School, Porto, Portugal (March 2010); American Society of Health Economics conference, Ithaca, NY (June 2010); Academy Health, Boston, MA (June 2010).

“Medical Workforce,” Harvard University, Handbook of Health Economics, Volume 2 conference, Cambridge, MA (October 2010).

“Financing Research and Development,” conference on the Economics of the Biopharmaceutical Industry, The Wharton School (November 2009).

“A Quality-Adjusted Price Index for Colorectal Cancer Drugs,” Health Economics Interest Group, Academy Health, Orlando, Florida (June 2007); Ad Hoc Pharmaceutical Group, New York City (October 2007); Pharmaceutical Economics and Policy Council, Rome, Italy (November 2007); Duke University (April 2008); University of Chicago (May 2008); Missoula Tumor Board, Missoula, MT (July 2008); National Bureau of Economic Research (November 2008); Bureau of Economics Analysis, Washington, D.C. (September 2011); Value of Innovation in Cancer Care conference, Princeton, NJ (November 2011).

“Medical Career Choices and Rates of Return,” Council of Graduate Medical Education, Rockville, MD (May 2008).

“A Simple Measurement Tool to Measure a Company’s Absenteeism and Presenteeism Costs,” The Conference Board: The Wellness Advantage, Boca Raton, FL (December 2008).

“Valuing Reductions in On-the-Job Illness: ‘Presenteeism’ From Managerial and Economic Perspectives,” International Health Economics Association conference, Copenhagen, Denmark (July 2007).

“Is Early Childhood Television Watching an Environmental Cause of Autism?” NBER Health Care Meeting, Cambridge, MA (October 2006); Yale School of Public Health, New Haven, CT (September 2007); Penn State University (October 2007); Federal Trade Commission (October 2007).

“Does Financing Have a Real Effect on Drug Development?” RAND Corporation, Los Angeles, California (September 2006); University of Illinois-Chicago, Chicago, IL (October 2006); ASHE conference, Madison, WI (June 2006); Pharmaceutical Economics and Policy Council, Chicago, IL (January 2007); BIO Conference, Boston, MA (May 2007).

“Specialization and Sorting in the Obstetrics Market?” NBER Health Care Meeting (May 2006); Syracuse University (October 2005); University of Chicago (January 2005).

“A New Method of Valuing Investments in Workers’ Health,” IBI/NBGH Joint Forum on Health, Productivity, and Absence Management, Washington, D.C. (November 2006); IBI Research Meeting, Philadelphia, PA (April 2007); Centers for Disease Control and Prevention, Atlanta (April 2006); Investment Forum Foundation meeting, Washington, D.C. (March 2006).

“Incentives to Innovate in the Biotech and Pharmaceutical Industries,” International Health Economics Association conference, Barcelona, Spain (July 2005).

“How to Quantify the Financial Value of Improvements in Workers’ Health?,” International Health Economics Association conference, Barcelona, Spain (July 2005); Centers for Disease Control and Prevention, Atlanta (April 2005); Consumers, Information and the Evolving Healthcare Marketplace conference, Cornell University (April 2005).

“Mergers and Acquisitions in the Pharmaceutical and Biotech Industries”: Pharmaceutical Economics and Policy Council (January 2005); Federal Trade Commission (March 2004); Lehigh University (November 2003); University of Rochester (October 2003).

“Physician Learning and Best Practice Adoption: An Application to Cesarean Sections”: Weill Cornell Medical Center, New York, NY (March 2006); American Economics Association annual meeting (January 2004); Medical University of South Carolina (January 2004); Cornell University (January 2004); Columbia University/NYU/CUNY seminar (September 2003); NBER Summer Institute (July 2003); International Health Economics Association meeting (June 2003); 14<sup>th</sup> Annual Health Economics Conference (April 2003); Brigham Young University (February 2003); Dartmouth College (October 2002).

“Barriers to Entering Medical Specialties”: Federal Trade Commission (April 2004); Yale University (October 2003); Brigham Young University (February 2003); International Health Economics Association meetings (July 2001).

“Peer Effects in Medical School”: Stanford University (February 2002); University of Wisconsin-Madison (November 2001); College of William and Mary (September 2001); 12<sup>th</sup> Annual Health Economics Conference (June 2000); National Board of Medical Examiners (June 2000).

“Biotech-Pharmaceutical Alliances as a Signal of Asset and Firm Quality”: Northwestern University (February 2002); Program on Pharmaceutical Policy Issues Research Conference, University of Siena, Italy (February 2002).

“Physician Income Prediction Errors: Sources and Implications for Behavior,” University of Chicago (February 2002); Stanford University (February 2002); University of California-Berkeley (February 2002).

“The Magnitude and Nature of Risk Selection in Employer-Sponsored Health Plans”: University of California, Irvine (June 2003); International Health Economics Association meeting (June 2003); 8<sup>th</sup>

Northeast Regional Health Economics Research Symposium (August 2002); University of Wisconsin-Madison (November 2001); Johns Hopkins School of Hygiene and Public Health (May 2001).

“Physician Income Expectations and Specialty Choice”: Survey Research on Household Expectations and Preferences, University of Michigan (November 2001); Iowa State University (November 2001); Duke University (November 1999); International Health Economics Association meetings (June 1999).

“Developing and Validating a Measure of the Impact of Absenteeism and Reduced Presenteeism on Worker and Team Productivity,” International Health Economics Association meetings (June 2003).

“The Effect of Patient Outcomes on Physicians’ Patient Volumes, Patient Severity, and Treatment Methods,” International Health Economics Association meetings (June 2003).

“Private Sector Drug Development Alliances,” Wharton Impact Conference: Pharmaceutical Innovation in the Global Economy (October 2002).

“Personal Economics and Other Factors Influencing Specialty Selection,” Institute of Medicine Workshop on the Obstacles to the Incorporation of Research Into Psychiatry Residency Training (June 2002).

“Determinants of R&D Success: Drugs or Firms?,” Merck & Company (October 2001).

“Measuring Community Benefits Provided by For-Profit and Nonprofit Hospitals,” St. Louis Area Business Health Coalition (March 2001).

“Public Policy and Health Expenditures,” A New Paradigm for Social Welfare in the New Millennium, East-West Center (January 2001).

“The Unintended Consequences of Medicare’s Payment Policies”: American Enterprise Institute (March 1999); 6<sup>th</sup> Northeast Regional Health Economics Research Symposium (August 1998).

“Applying the RBRVS Concept to Medical Education,” American Medical Association Section on Medical Schools (December 1998).

“The Effect of Federal Policy on Hospital Care for the Poor,” 10<sup>th</sup> annual Health Economics Conference (June 1998).

## **Teaching**

The U.S. Health Care System, PAM 2350 (undergraduate): 2008 - 2023

Health Care Organizations and Behavior, PAM 5353 (executive MHA): 2019 – 2024.

Health Care Financial Management II, PAM 5630 (masters): 2004 - 2009; 2011 - 2023.

Health Care Finance, PAM 5633 (executive MHA): 2020 - 2024.

Key Management Issues in the Biotech and Pharmaceutical Industries, PAM 5900 (executive): 2019 - 2024.

Pharmaceutical Management and Policy, PAM 3110 (undergraduate): 2012 - 2014.

Perspectives on Health Policy and Management in the U.S., PAM 2351 (undergraduate), 2020.

Health Care Financial Management, PAM 5620 (masters): 2005 - 2006.

Information Resources Management in Health Care Organizations, PAM 5641 (masters): 2007-2009; 2015-2020.

Financial Management of Health Institutions, HCMG 849 (MBA): 1998-2003.

The Economics of Health Care and Policy, HCMG 844 (Ph.D./MBA): 1997-2004.

e-Health: Business Models and Impact, HCMG 866 (MBA): 2001-2004.

The Economics of Information in the Health Care Market HCMG 900 (Ph.D.): 2002.

Financial Management of Health Institutions, HCMG 214 (undergraduates): 1999.

### **Service**

Trustee, Atlantic Health System (Morristown, NJ), 2018 - present.

Trustee, Robert Packer Hospital, Guthrie Health System (Sayre, PA), 2009 - present.

Committee on Academic Programs & Policies, 2025 – 2028.

Member, Faculty Advisory Committee on Tenure Appointments, Cornell University, 2019 – 2021.

Chair, Faculty Committee on Program Review, Cornell University, 2017 – present (member 2017 – 2019).

School of Public Policy Planning Committee, Cornell University, 2020 – 2021.

School of Public Policy Dean Search Committee, Cornell University, 2021.

Faculty adviser, Swimming and Diving team, Cornell University, 2010 – present.

Study section reviewer, National Institutes of Health, Health Services Organization and Delivery Study Section, June 2007, February 2008, February 2010, and June 2012. NIA, fall 2017.

NSF grant reviewer: 2008 and 2009.

Study panel member, Treating the Health of the World Trade Center Rescue Workers, Centers for Disease Control and Prevention, Denver, CO, 2006.

**Prior Testimony of Sean Nicholson in the Last Four Years**

Trial Testimony, *The People of the State of California v. Purdue Pharma L.P., et al.*, Supreme Court of the State of California in and for the County of Orange, Case No. 30-2014-00725287-CY-BT-CXC, July 2021

Deposition, *Sandoz Inc. et al. v. United Therapeutics Corp. et al.*, United States District Court for the District of New Jersey, Case No. 3:19-cv-10170, August 2021

Deposition, *The State of Rhode Island, by and through Peter F. Neronha, Attorney General, v. Purdue Pharma L.P., et al.*, Supreme Court of the State of Rhode Island, Case No. PC2018-4555, September 2021

Deposition, *County of Dallas v. Purdue Pharma L.P., et al.*, District Court 116<sup>th</sup> Judicial District, Dallas County, Texas, Case No. 2018-77098, September 2021

Trial Testimony, *IN RE OPIOID LITIGATION: Suffolk County v. Purdue Pharma L.P., et al.*, Index No. 400001/2017, U.S. District Court for the Southern District of New York; *Nassau County v. Purdue Pharma L.P., et al.*, Index No. 400008/2017, U.S. District Court for the Southern District of New York; *The State of New York v. Purdue Pharma L.P., et al.*, Index No. 400016/2018, U.S. District Court for the Southern District of New York, November 2021

Deposition, *The State Florida, Office of the Attorney General, Department of Legal Affairs v. Purdue Pharma L.P., et al.*, Circuit Court of the Sixth Judicial Circuit In and For Pasco County, FL, Case No. 2018-CA-001438, December 2021

Deposition, *The City and County of San Francisco, California and The People of the State of California v. Purdue Pharma L.P., et al.*, U.S. District Court for the Northern District of California, Case No. 3:18-cv-07591-CRB, December 2021

Deposition, *Joseluis Gutierrez Montal, et al. v. Gilead Sciences, Inc., et al.*, Superior Court of Alameda County, RG19028249, (as to Plaintiff Shelton Stile only), in *Gilead Tenofovir Cases*, Judicial Council Coordination Proceeding (JCCP) No. 5043 (CJC-19-005043), Superior Court for the State of California, County of San Francisco, March 2022

Deposition, *The United States of America v. Gilead Sciences, Inc. and Gilead Sciences Ireland, UC*, United States Court of Federal Claims, Case No. 20-499 C, April 2022

Trial Testimony, *State of West Virginia ex rel., Patrick Morrissey, Attorney General v. Teva Pharmaceutical Industries, Ltd., et al.*, Circuit Court of Kanawha County, West Virginia, Civil Action No. 19-C-104 BNE, May 2022

Deposition, *State of New Mexico ex. rel. Hector Balderas, Attorney General vs. Purdue Pharma L.P., et al.*, New Mexico First Judicial District Court, County of Santa Fe, State of New Mexico, No. D-101-CV-2017-02541, May 2022

Deposition, *In Re: Valeant Pharmaceuticals International, Inc. Securities Litigation*, U.S. District Court for the District of New Jersey, Case No. 18-cv-00343-MASLHG, June 2022

Trial Testimony, *The City and County of San Francisco and the People of the State of California v. Purdue Pharma L.P., et al.*, United States District Court, Northern District of California, Case No. 3:18-cv-07591-CRB, June 2022

Trial Testimony, *The United States of America v. Gilead Sciences, Inc. and Gilead Sciences Ireland, UC*, United States Court of Federal Claims, Case No. 20-499 C, June/July 2022

Deposition, *In re: Insulin Pricing Litigation*, United States District Court for the District of New Jersey, Civil Action No. 17-699, August 2022

Deposition, *State of Nevada vs. McKesson Corporation, et al.*, District Court Clark County, Nevada, Case No. A-19-796755-B, January 2023

Deposition, *Mayor and City Council of Baltimore, and Government Employees Health Association v. Actelion Pharmaceuticals LTD., Actelion Pharmaceuticals US, Inc., Janssen Research & Development, LLC*, United States District Court for the District of Maryland, Case No. 1:18-cv-03560, July 2023

Deposition, *In re ACTOS Antitrust Litigation*, United States District Court, Southern District of New York, Case No. 1:13-cv-09244, February 2024

Deposition, *Mayor & City Council of Baltimore City v. Purdue Pharma L.P., et al.*, Circuit Court of Maryland for Baltimore City, Case No. 24C18000515, March 2024

Deposition, *Janssen Pharmaceuticals, Inc. v. Emergent Biosolutions, Inc., and Emergent Manufacturing Operations Baltimore, LLC*, American Arbitration Association, Case No. 01-22-9992-5304, April 2024

Trial testimony, *Sandoz Inc. et al. v. United Therapeutics Corp. et al.*, United States District Court for the District of New Jersey, Case No. 3:19-cv-10170, May 2024

## Documents Considered List

### Academic Literature

- Amitabh Chandra et al., “Health Care Exceptionalism? Performance and Allocation in the US Health Care Sector,” *American Economic Review* 106(8) (2016): pp. 2110–2144
- Amy L. Pakyz et al., “Leapfrog Hospital Safety Score, Magnet Designation, and Healthcare-Associated Infections in United States Hospitals,” *Journal of Patient Safety* 17(6) (2021): pp. 445–450
- Andrew A. Gonzalez and Amir A. Ghaferi, “Hospital Safety Scores: Do Grades Really Matter?” *JAMA Surgery* 149(5) (2014): pp. 413–414
- Andrew J. Epstein et al., “Association Between Physician Experience After Training and Maternal Obstetrical Outcomes: Cohort Study,” *BMJ* 346: f1596 (2013): pp. 2–10
- Andrew J. Epstein, Sean Nicholson, David A. Asch, “The Production of and Market for New Physicians’ Skill,” *American Journal of Health Economics* 2(1) (2016): pp. 41–65
- Avedis Donabedian, “Evaluating the Quality of Medical Care,” *The Milbank Quarterly* 83(4) (2005): pp. 691–729, reprinted from *The Milbank Memorial Fund Quarterly* 44(3) (1966): pp. 166–206
- Charlotte Kelly et al., “Are Differences in Travel Time or Distance to Healthcare for Adults in Global North Countries Associated with an Impact on Health Outcomes? A Systematic Review,” *BMJ Open* (2016)
- David A. Asch et al., “Evaluating Obstetrical Residency Programs Using Patient Outcomes,” *Journal of the American Medical Association* 302(12) (2009): pp. 1277–1283
- David A. Asch et al., “How Do You Deliver a Good Obstetrician? Outcome-Based Evaluation of Medical Education,” *Academic Medicine* 89(1) (2014): pp. 24–26
- David M. Cutler et al., “The Role of Information in Medical Markets: An Analysis of Publicly Reported Outcomes in Cardiac Surgery,” *American Economic Review* 94(2) (2004): pp. 342–346
- Derrick A. Bennett, “How Can I Deal with Missing Data in My Study?” *Australian and New Zealand Journal of Public Health* 25(5) (2001): pp. 464–469
- Devin G. Pope, “Reacting to Rankings: Evidence from ‘America’s Best Hospitals,” *Journal of Health Economics* 28 (2009): pp. 1154–1165

- Donald Berwick and Daniel M. Fox, “Evaluating the Quality of Medical Care: Donabedian’s Classic Article 50 Years Later,” *The Milbank Quarterly* 94(2) (2016): pp. 237–241
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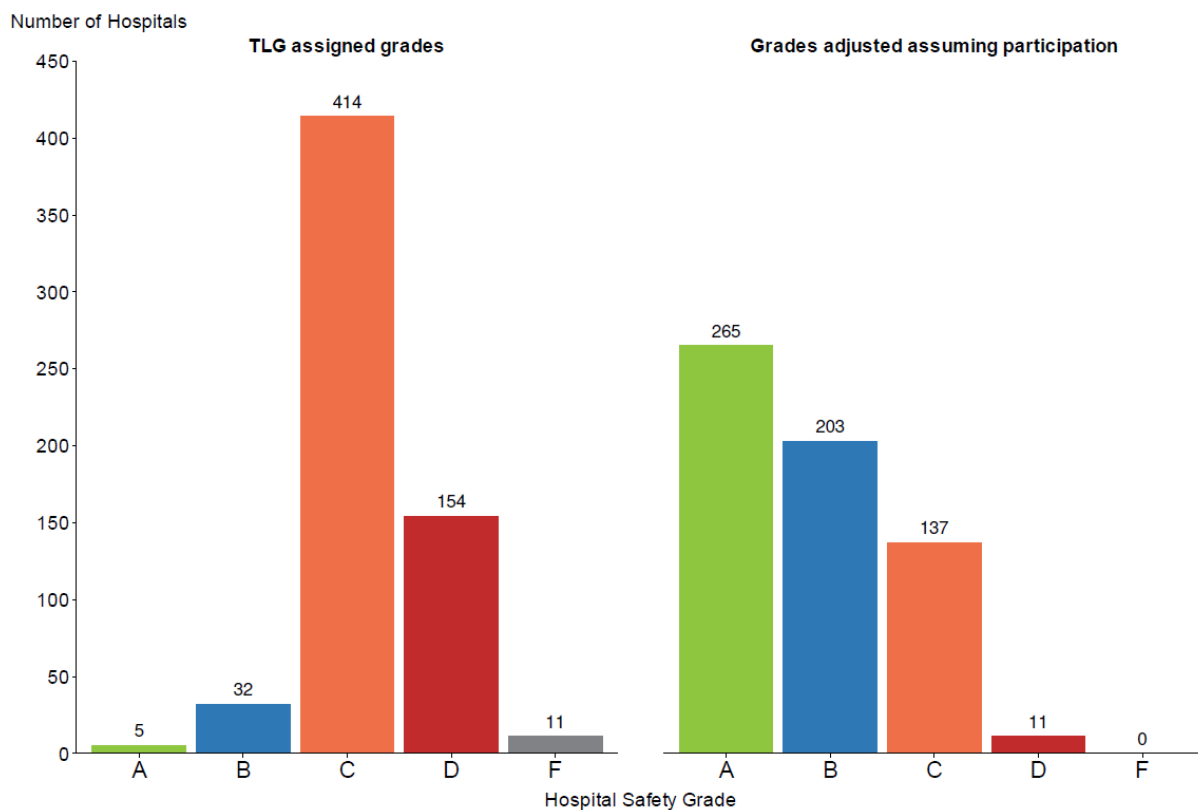
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**Note: In addition to the documents on this list, I relied on all documents cited in my report to form my opinions.**

**Appendix D**  
**TLG's Methodology Penalizes Non-Participating Hospitals (Fall 2024)**



Source: TLG Hospital Safety Grade data

Note: This figure demonstrates the impact of rescoring seven of the total 12 measures that hospitals participating in TLG's survey self-report. These seven measures are the ones that for non-participating hospitals, TLG either imputes the lowest possible value (Computerized Physician Order Entry (CPOE), Bar Code Medication Administration (BCMA), ICU Physician Staffing (IPS), Hand Hygiene) or omits in the calculation of the final grade (Safe Practice 1: Culture of Safety Leadership Structures and Systems, Safe Practice 2: Culture Measurement, Feedback, and Intervention, and Total Nursing Care Hours per Patient Day). By contrast, as shown in Exhibit 2, on each of these measures, 50% or more of participating hospitals self-report the maximum possible score. As a result, to construct the counterfactual grades that TLG would have assigned Plaintiffs had they participated in the survey, I conservatively rescore each of the seven measures to be the average score reported by participating hospitals. This rescoring does not affect TLG's "Step 1" imputation. If TLG uses historical data to calculate a previously participating hospital's score on a given measure, this analysis does so too. TLG's "Step 1" imputation affects 48 out of 616 non-participating hospitals.

## Workpaper 1

|                    | Overall Score | Letter Grade |
|--------------------|---------------|--------------|
| Mean Values        | 3.00          | B            |
| TLG Imputed Values | 2.59          | C            |

Source: "Explanation of Hospital Safety Grades," The Leapfrog Group, April 2025, available at [https://www.hospitalsafetygrade.org/media/file/ExplanationofSafetyGrades\\_Spring2025.pdf](https://www.hospitalsafetygrade.org/media/file/ExplanationofSafetyGrades_Spring2025.pdf), p. 2; "Leapfrog Hospital Safety Grade Scoring Methodology," *The Leapfrog Group*, April 21, 2025, available at <https://www.hospitalsafetygrade.org/media/file/Methodology-Spring-2025.pdf>, pp. 4–7, 15–17, 20, 22.

| weights                                     | Standard Measure Weight | Standard Measure Weight |                       |
|---------------------------------------------|-------------------------|-------------------------|-----------------------|
| scores                                      | Mean Score              | Imputed Score           | Standard Deviation    |
| Measure                                     | Mean Score Weighted     | Imputed Score Weighted  | Imputed Score Z-Score |
| CPOE                                        | 4.97426                 | 0.93                    | -0.118461043          |
| BCMA                                        | 4.9122                  | 1.5                     | -0.112059113          |
| IPS                                         | 4.49535                 | 0.345                   | -0.09490853           |
| SP 1                                        | 3.64219                 | NA                      | NA                    |
| SP 2                                        | 3.7392                  | NA                      | NA                    |
| Total Nursing Care Hours<br>per Patient Day | 3.62229                 | NA                      | NA                    |
| HHS                                         | 3.6456                  | 0.735                   | -0.080536801          |
| H-COMP-1                                    | 2.7057                  | NA                      | NA                    |
| H-COMP-2                                    | 2.6973                  | NA                      | NA                    |
| H-COMP-3                                    | 2.4489                  | NA                      | NA                    |
| H-COMP-5                                    | 2.30702                 | NA                      | NA                    |
| H-COMP-6                                    | 2.5575                  | NA                      | NA                    |
| Foreign Object Retained                     | 0.000588                | NA                      | NA                    |
| Air Embolism                                | 0.000048                | NA                      | NA                    |
| Falls and Trauma                            | 0.018816                | NA                      | NA                    |
| CLABSI                                      | 0.029295                | NA                      | NA                    |
| CAUTI                                       | 0.02538                 | NA                      | NA                    |
| SSI Colon                                   | 0.028254                | NA                      | NA                    |
| MRSA                                        | 0.032355                | NA                      | NA                    |
| C. Diff.                                    | 0.018045                | NA                      | NA                    |
| PSI 4                                       | 3.54904                 | NA                      | NA                    |
| PSI 90                                      | 0.1503                  | NA                      | NA                    |

**Appendix E**

| Measure                                     | Evidence Score | Opportunity Score | Impact Score | Number of<br>Component<br>Measures | Standard Measure<br>Weight |
|---------------------------------------------|----------------|-------------------|--------------|------------------------------------|----------------------------|
| Process/Structural Measure Domain (50%)     |                |                   |              |                                    |                            |
| CPOE                                        | 2              | 1.43              | 3            | 1                                  | 6.2%                       |
| BCMA                                        | 2              | 1.37              | 3            | 1                                  | 6.0%                       |
| IPS                                         | 2              | 1.67              | 3            | 1                                  | 6.9%                       |
| SP 1                                        | 1              | 1.06              | 2            | 1                                  | 3.1%                       |
| SP 2                                        | 1              | 1.12              | 2            | 1                                  | 3.2%                       |
| Total Nursing Care Hours<br>per Patient Day | 2              | 1.41              | 2            | 1                                  | 4.7%                       |
| HHS                                         | 2              | 1.49              | 2            | 1                                  | 4.9%                       |
| H-COMP-1                                    | 1              | 1.03              | 2            | 1                                  | 3.0%                       |
| H-COMP-2                                    | 1              | 1.03              | 2            | 1                                  | 3.0%                       |
| H-COMP-3                                    | 1              | 1.05              | 2            | 1                                  | 3.0%                       |
| H-COMP-5                                    | 1              | 1.06              | 2            | 1                                  | 3.1%                       |
| H-COMP-6                                    | 1              | 1.04              | 2            | 1                                  | 3.0%                       |
| Outcome Measure Domain (50%)                |                |                   |              |                                    |                            |
| Foreign Object Retained                     | 1              | 3.00              | 2            | 1                                  | 4.2%                       |
| Air Embolism                                | 1              | 3.00              | 1            | 1                                  | 2.4%                       |
| Falls and Trauma                            | 2              | 2.05              | 3            | 1                                  | 4.9%                       |
| CLABSI                                      | 2              | 1.85              | 3            | 1                                  | 4.5%                       |
| CAUTI                                       | 2              | 1.91              | 3            | 1                                  | 4.7%                       |
| SSI Colon                                   | 2              | 1.83              | 2            | 1                                  | 3.4%                       |
| MRSA                                        | 2              | 1.82              | 3            | 1                                  | 4.5%                       |
| C. Diff.                                    | 2              | 1.81              | 3            | 1                                  | 4.5%                       |
| PSI 4                                       | 1              | 1.14              | 2            | 1                                  | 2.0%                       |
| PSI 90                                      | 1              | 1.20              | 2            | 10                                 | 15.0%                      |

| Measure                                     | Mean Score | Standard Deviation | Imputed Score |
|---------------------------------------------|------------|--------------------|---------------|
| CPOE                                        | 80.23      | 34.14              | 15            |
| BCMA                                        | 81.87      | 30.45              | 25            |
| IPS                                         | 65.15      | 43.73              | 5             |
| SP 1                                        | 117.49     | 6.79               | NA            |
| SP 2                                        | 116.85     | 13.98              | NA            |
| Total Nursing Care Hours<br>per Patient Day | 77.07      | 31.61              | NA            |
| HHS                                         | 74.4       | 36.14              | 15            |
| H-COMP-1                                    | 90.19      | 2.51               | NA            |
| H-COMP-2                                    | 89.91      | 2.48               | NA            |
| H-COMP-3                                    | 81.63      | 4.36               | NA            |
| H-COMP-5                                    | 74.42      | 4.13               | NA            |
| H-COMP-6                                    | 85.25      | 3.7                | NA            |
| Foreign Object Retained                     | 0.014      | 0.05               | NA            |
| Air Embolism                                | 0.002      | 0.055              | NA            |
| Falls and Trauma                            | 0.384      | 0.402              | NA            |
| CLABSI                                      | 0.651      | 0.552              | NA            |
| CAUTI                                       | 0.54       | 0.494              | NA            |
| SSI Colon                                   | 0.831      | 0.689              | NA            |
| MRSA                                        | 0.719      | 0.591              | NA            |
| C. Diff.                                    | 0.401      | 0.326              | NA            |
| PSI 4                                       | 177.452    | 24.02              | NA            |
| PSI 90                                      | 1.002      | 0.196              | NA            |

## Workpaper 2

| Measure                                  | Primary Data Source | Secondary Data Source | Standard Measure Weight |
|------------------------------------------|---------------------|-----------------------|-------------------------|
| <i>Process Structural</i>                |                     |                       |                         |
| CPOE                                     | Survey              | Imputation            | 6.2%                    |
| BCMA                                     | Survey              | Imputation            | 6.0%                    |
| IPS                                      | Survey              | Imputation            | 6.9%                    |
| SP 1                                     | Survey              | -                     | 3.1%                    |
| SP 2                                     | Survey              | -                     | 3.2%                    |
| Total Nursing Care Hours per Patient Day | Survey              | -                     | 4.7%                    |
| HHS                                      | Survey              | Imputation            | 4.9%                    |
| H-COMP-1                                 | CMS                 | -                     | 3.0%                    |
| H-COMP-2                                 | CMS                 | -                     | 3.0%                    |
| H-COMP-3                                 | CMS                 | -                     | 3.0%                    |
| H-COMP-5                                 | CMS                 | -                     | 3.1%                    |
| H-COMP-6                                 | CMS                 | -                     | 3.0%                    |
| <i>Outcome</i>                           |                     |                       |                         |
| Foreign Object Retained                  | CMS                 | -                     | 4.2%                    |
| Air Embolism                             | CMS                 | -                     | 2.4%                    |
| Falls and Trauma                         | CMS                 | -                     | 4.9%                    |
| CLABSI                                   | Survey              | CMS                   | 4.5%                    |
| CAUTI                                    | Survey              | CMS                   | 4.7%                    |
| SSI Colon                                | Survey              | CMS                   | 3.4%                    |
| MRSA                                     | Survey              | CMS                   | 4.5%                    |
| C. Diff.                                 | Survey              | CMS                   | 4.5%                    |
| PSI 4                                    | CMS                 | -                     | 2.0%                    |
| PSI 90                                   | CMS                 | -                     | 15.0%                   |
| <i>Total Weight by Data Source</i>       |                     |                       |                         |
| CMS                                      |                     |                       | 43.6%                   |
| Survey                                   |                     |                       | 56.6%                   |
| Imputation                               |                     |                       | 24.0%                   |

Source: "Leapfrog Hospital Safety Grade Scoring Methodology," *The Leapfrog Group*, April 21, 2025, available at <https://www.hospitalafetygrade.org/media/file/Methodology-Spring-2025.pdf>, pp. 4–7, 20.

Note: The total weights reported in TLG's scoring methodology do not add up to 100%. Adjusting the weights to add up to 100% do not meaningfully change the weights.

## Workpaper 3

## Appendix E

| Hospital name                                   | Spring 2025 TLG grade | Participated in TLG survey? | TLG grade source     | Survey participation source |
|-------------------------------------------------|-----------------------|-----------------------------|----------------------|-----------------------------|
| AdventHealth Altamonte Springs                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Carrollwood                        | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Celebration                        | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth DeLand                             | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth East Orlando                       | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Fish Memorial                      | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Ocala                              | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Orlando                            | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Wesley Chapel                      | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Winter Park                        | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Ascension Sacred Heart Pensacola                | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Homestead Hospital               | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Medical Center Beaches                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Medical Center Nassau                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cape Coral Hospital                             | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida North Florida Hospital              | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Sarasota Doctors Hospital           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida St. Lucie Hospital                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Westside Hospital                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Healthpark Medical Center                       | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Jupiter Medical Center                          | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Larkin Community Hospital                       | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Lee Memorial Hospital                           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Mayo Clinic-Jacksonville                        | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Mease Countryside Hospital                      | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Mease Dunedin Hospital                          | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Morton Plant Hospital                           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Morton Plant North Bay Hospital                 | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health South Lake Hospital              | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Oviedo Medical Center                           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Sarasota Memorial Hospital                      | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| St. Anthony's Hospital                          | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| St. Joseph's Hospital                           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| St. Joseph's Hospital - North                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| St. Joseph's Hospital - South                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| UF Health Shands Hospital                       | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Apopka                             | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Dade City                          | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Kissimmee                          | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Lake Wales                         | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth New Smyrna Beach                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth North Pinellas                     | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Winter Garden                      | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Zephyrhills                        | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Hospital Doral                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health South Miami Hospital             | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health West Kendall Baptist Hospital    | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Medical Center Clay                     | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Bartow Regional Medical Center                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Broward Health Coral Springs                    | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Broward Health North                            | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Coral Gables Hospital                           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Highlands Hospital                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Kendall Hospital                    | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Raulerson Hospital                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida South Tampa Hospital                | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Trinity Hospital                    | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Hialeah Hospital                                | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Holmes Regional Medical Center                  | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Lakewood Ranch Medical Center                   | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Larkin Community Hospital - Palm Springs Campus | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Memorial Hospital Miramar                       | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Memorial Hospital Pembroke                      | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health Bayfront Hospital                | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health Horizon West Hospital            | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health Melbourne Hospital               | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Sarasota Memorial Hospital - Venice             | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| St. Vincent's Medical Center Clay County        | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |

| Hospital name                                    | Spring 2025 TLG grade | Participated in TLG survey? | TLG grade source     | Survey participation source |
|--------------------------------------------------|-----------------------|-----------------------------|----------------------|-----------------------------|
| St. Vincent's Medical Center Southside           | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Winter Haven Hospital                            | A                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Daytona Beach                       | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Heart of Florida                    | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Palm Coast                          | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Sebring                             | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Waterman                            | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Ascension St. Vincent's Riverside                | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Baptist Hospital of Miami         | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Boca Raton Regional Hospital      | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Doctors Hospital                  | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Medical Center Jacksonville              | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Medical Center South                     | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cape Canaveral Hospital                          | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cleveland Clinic Hospital Weston                 | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cleveland Clinic Indian River Hospital           | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Gulf Coast Medical Center                        | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Aventura Hospital                    | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Blake Hospital                       | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Brandon Hospital                     | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Capital Hospital                     | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Englewood Hospital                   | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Fort Walton-Destin Hospital          | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Gulf Coast Hospital                  | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Lake City Hospital                   | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Lawnwood Hospital                    | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Oak Hill Hospital                    | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Orange Park Hospital                 | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Osceola Hospital                     | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Pasadena Hospital                    | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida South Shore Hospital                 | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida St. Petersburg Hospital              | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Twin Cities Hospital                 | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida University Hospital                  | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida West Hospital                        | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Woodmont Hospital                    | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Holy Cross Hospital                              | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Jackson West Medical Center                      | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Lehigh Regional Medical Center                   | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Lower Keys Medical Center                        | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Memorial Regional Hospital                       | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Naval Hospital Jacksonville                      | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| NCH North Naples Hospital                        | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health Dr. P. Phillips Hospital          | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health Lake Mary Hospital                | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health Sebastian River Hospital          | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health St. Cloud Hospital                | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health - Health Central Hospital         | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Orlando Health - Orlando Regional Medical Center | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Palm Bay Hospital                                | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Sacred Heart Hospital On The Emerald Coast       | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| South Florida Baptist Hospital                   | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Tallahassee Memorial Healthcare                  | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| UCF Lake Nona Medical Center                     | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| UF Health Jacksonville                           | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| UF Health Leesburg Hospital                      | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| UF Health North                                  | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| UF Health-Spanish Plaines                        | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Viera Hospital                                   | B                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Lake Placid                         | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Port Charlotte                      | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| AdventHealth Tampa                               | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Ascension Sacred Heart Hospital Bay              | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Ascension St. Vincent's St. Johns County         | C                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Bethesda Hospital East            | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Health Bethesda Hospital West            | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Baptist Hospital                                 | C                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Broward Health Imperial Point                    | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |

| Hospital name                                                      | Spring 2025 TLG grade | Participated in TLG survey? | TLG grade source     | Survey participation source |
|--------------------------------------------------------------------|-----------------------|-----------------------------|----------------------|-----------------------------|
| Broward Health Medical Center                                      | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cleveland Clinic Martin North Hospital                             | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cleveland Clinic Martin South Hospital                             | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Cleveland Clinic Tradition Hospital                                | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Desoto Memorial Hospital                                           | C                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Flagler Hospital                                                   | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Florida Medical Center                                             | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Gulf Breeze Hospital                                               | C                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Halifax Health Medical Center                                      | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Halifax Health UF Medical Center of Deltona Hospital               | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Bayonet Point Hospital                                 | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Citrus Hospital                                        | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Fawcett Hospital                                       | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida JFK Hospital                                           | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida JFK North Hospital, A part of HCA Florida JFK Hospital | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Lake Monroe Hospital                                   | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Largo Hospital                                         | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Memorial Hospital                                      | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Mercy Hospital                                         | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Northside Hospital                                     | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Northwest Hospital                                     | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Palms West Hospital                                    | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Poinciana Hospital                                     | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Putnam Hospital                                        | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida West Marion Hospital                                   | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Jackson Hospital                                                   | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Jackson Memorial Hospital                                          | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Jackson North Medical Center                                       | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Jackson South Medical Center                                       | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Kerality Hospital Miami                                            | C                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Lakeland Regional Medical Center                                   | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Manatee Memorial Hospital                                          | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Memorial Hospital West                                             | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Memorial Regional Hospital South                                   | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Mount Sinai Medical Center                                         | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| NCH Baker Hospital                                                 | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| North Okaloosa Medical Center                                      | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| North Shore Medical Center                                         | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Palmetto General Hospital                                          | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Parrish Medical Center                                             | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Physicians Regional Healthcare System - Collier Boulevard          | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Physicians Regional Healthcare System - Pine Ridge                 | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Santa Rosa Medical Center                                          | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Tampa General Hospital                                             | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Tampa General Hospital Brooksville                                 | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Tampa General Hospital Crystal River                               | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Tampa General Hospital Spring Hill                                 | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Wellington Regional Medical Center                                 | C                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Good Samaritan Medical Center                                      | D                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Halifax Health Medical Center - Port Orange                        | D                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| HCA Florida Ocala Hospital                                         | D                     | Y                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| St. Mary's Medical Center                                          | D                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Delray Medical Center                                              | F                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| Palm Beach Gardens Medical Center                                  | F                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |
| West Boca Medical Center                                           | F                     | N                           | <a href="#">Link</a> | <a href="#">Link</a>        |

## Workpaper 4

**Appendix E**

Share of A- and B-graded TLG hospitals in  
Florida known to have CMS rating of 3 or  
lower: 50.39%

National average CMS star rating among  
hospitals that receive a rating: 3.14

| Hospital name                                   | Spring 2025 TLG grade | CMS Star Rating                | TLG grade source     | CMS Star Rating source     |
|-------------------------------------------------|-----------------------|--------------------------------|----------------------|----------------------------|
| AdventHealth Altamonte Springs                  | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| AdventHealth Carrollwood                        | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| AdventHealth Celebration                        | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| AdventHealth DeLand                             | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth East Orlando                       | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| AdventHealth Fish Memorial                      | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Ocala                              | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Orlando                            | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Wesley Chapel                      | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Winter Park                        | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Ascension Sacred Heart Pensacola                | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Health Homestead Hospital               | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Medical Center Beaches                  | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Medical Center Nassau                   | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Cape Coral Hospital                             | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida North Florida Hospital              | A                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Sarasota Doctors Hospital           | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida St. Lucie Hospital                  | A                     | 1                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| HCA Florida Westside Hospital                   | A                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Healthpark Medical Center                       | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Jupiter Medical Center                          | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Larkin Community Hospital                       | A                     | Not available                  | <a href="#">Link</a> | CMS National Hospital Data |
| Lee Memorial Hospital                           | A                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |
| Mayo Clinic-Jacksonville                        | A                     | 5                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Mease Countryside Hospital                      | A                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |
| Mease Dunedin Hospital                          | A                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |
| Morton Plant Hospital                           | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Morton Plant North Bay Hospital                 | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Orlando Health South Lake Hospital              | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Oviedo Medical Center                           | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Sarasota Memorial Hospital                      | A                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |
| St. Anthony's Hospital                          | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| St. Joseph's Hospital                           | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| St. Joseph's Hospital - North                   | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| St. Joseph's Hospital - South                   | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| UF Health Shands Hospital                       | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Apopka                             | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| AdventHealth Dade City                          | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Kissimmee                          | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| AdventHealth Lake Wales                         | A                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth New Smyrna Beach                   | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth North Pinellas                     | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Winter Garden                      | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| AdventHealth Zephyrhills                        | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Baptist Health Hospital Doral                   | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Baptist Health South Miami Hospital             | A                     | 5                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Health West Kendall Baptist Hospital    | A                     | 5                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Medical Center Clay                     | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Bartow Regional Medical Center                  | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Broward Health Coral Springs                    | A                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| Broward Health North                            | A                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| Coral Gables Hospital                           | A                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| HCA Florida Highlands Hospital                  | A                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Kendall Hospital                    | A                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Raulerson Hospital                  | A                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| HCA Florida South Tampa Hospital                | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Trinity Hospital                    | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Hialeah Hospital                                | A                     | 1                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Holmes Regional Medical Center                  | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Lakewood Ranch Medical Center                   | A                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Larkin Community Hospital - Palm Springs Campus | A                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Memorial Hospital Miramar                       | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Memorial Hospital Pembroke                      | A                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| Orlando Health Bayfront Hospital                | A                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| Orlando Health Horizon West Hospital            | A                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Orlando Health Melbourne Hospital               | A                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Sarasota Memorial Hospital - Venice             | A                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |

## Appendix E

| Hospital name                                    | Spring 2025 TLG grade | CMS Star Rating                | TLG grade source     | CMS Star Rating source     |
|--------------------------------------------------|-----------------------|--------------------------------|----------------------|----------------------------|
| St. Vincent's Medical Center Clay County         | A                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| St. Vincent's Medical Center Southside           | A                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Winter Haven Hospital                            | A                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Daytona Beach                       | B                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Heart of Florida                    | B                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Palm Coast                          | B                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| AdventHealth Sebring                             | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| AdventHealth Waterman                            | B                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Ascension St. Vincent's Riverside                | B                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Health Baptist Hospital of Miami         | B                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Health Boca Raton Regional Hospital      | B                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Health Doctors Hospital                  | B                     | 5                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Medical Center Jacksonville              | B                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Baptist Medical Center South                     | B                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Cape Canaveral Hospital                          | B                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Cleveland Clinic Hospital Weston                 | B                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Cleveland Clinic Indian River Hospital           | B                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Gulf Coast Medical Center                        | B                     | 4                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| HCA Florida Aventura Hospital                    | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Blake Hospital                       | B                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Brandon Hospital                     | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Capital Hospital                     | B                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Englewood Hospital                   | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Fort Walton-Destin Hospital          | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Gulf Coast Hospital                  | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Lake City Hospital                   | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Lawnwood Hospital                    | B                     | 1                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Oak Hill Hospital                    | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Orange Park Hospital                 | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Osceola Hospital                     | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Pasadena Hospital                    | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida South Shore Hospital                 | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida St. Petersburg Hospital              | B                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| HCA Florida Twin Cities Hospital                 | B                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida University Hospital                  | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida West Hospital                        | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| HCA Florida Woodmont Hospital                    | B                     | 1                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Holy Cross Hospital                              | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Jackson West Medical Center                      | B                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Lehigh Regional Medical Center                   | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Lower Keys Medical Center                        | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Memorial Regional Hospital                       | B                     | 3                              | <a href="#">Link</a> | CMS National Hospital Data |
| Naval Hospital Jacksonville                      | B                     | Not available                  | <a href="#">Link</a> | <a href="#">Link</a>       |
| NCH North Naples Hospital                        | B                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Orlando Health Dr. P. Phillips Hospital          | B                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Orlando Health Lake Mary Hospital                | B                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| Orlando Health Sebastian River Hospital          | B                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Orlando Health St. Cloud Hospital                | B                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Orlando Health - Health Central Hospital         | B                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Orlando Health - Orlando Regional Medical Center | B                     | 2                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Palm Bay Hospital                                | B                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Sacred Heart Hospital On The Emerald Coast       | B                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |
| South Florida Baptist Hospital                   | B                     | 4                              | <a href="#">Link</a> | CMS National Hospital Data |
| Tallahassee Memorial Healthcare                  | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| UCF Lake Nona Medical Center                     | B                     | Not available                  | <a href="#">Link</a> | <a href="#">Link</a>       |
| UF Health Jacksonville                           | B                     | 3                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| UF Health Leesburg Hospital                      | B                     | 2                              | <a href="#">Link</a> | CMS National Hospital Data |
| UF Health North                                  | B                     | Hospital not identified in CMS | <a href="#">Link</a> |                            |
| UF Health-Spanish Plains                         | B                     | 1                              | <a href="#">Link</a> | <a href="#">Link</a>       |
| Viera Hospital                                   | B                     | 5                              | <a href="#">Link</a> | CMS National Hospital Data |

## Workpaper 5

**Appendix E**

| <b>Hospital</b> | <b>TLG Spring 2025</b> |              | <b>Mean Value for<br/>Process/Structural Measures</b> |              |
|-----------------|------------------------|--------------|-------------------------------------------------------|--------------|
|                 | <b>Score</b>           | <b>Grade</b> | <b>Score</b>                                          | <b>Grade</b> |
| Delray          | 1.6430                 | F            | 2.4315                                                | C            |
| Good Samaritan  | 1.9638                 | D            | 2.6810                                                | C            |
| PB Gardens      | 1.7777                 | F            | 2.5057                                                | C            |
| St. Mary's      | 2.2512                 | D            | 2.9341                                                | C            |
| West Boca       | 1.8346                 | F            | 2.5670                                                | C            |

**Appendix E**

| shorthand      | hospital_name                     | tlg_normalized_score | tlg_grade | rescore_normalized_score | rescore_grade |
|----------------|-----------------------------------|----------------------|-----------|--------------------------|---------------|
| PB Gardens     | Palm Beach Gardens Medical Center | 1.777689803          | F         | 2.505705798              | C             |
| Delray         | Delray Medical Center             | 1.642991426          | F         | 2.431467843              | C             |
| West Boca      | West Boca Medical Center          | 1.834637393          | F         | 2.567038646              | C             |
| Good Samaritan | Good Samaritan Medical Center     | 1.963833267          | D         | 2.681023703              | C             |
| St. Mary's     | St. Mary's Medical Center         | 2.251168586          | D         | 2.934125334              | C             |

## Workpaper 6

**Appendix E**

| TLG Results | P Value   | Test Statistic | Share Participating<br>A or B | Share Participating<br>C or Lower | Difference | Conf Int Lower | Conf Int Upper | Method                                                               | Significant |
|-------------|-----------|----------------|-------------------------------|-----------------------------------|------------|----------------|----------------|----------------------------------------------------------------------|-------------|
| Fall 2024   | 3.73E-180 | 817.7523       | 0.9767                        | 0.5250                            | 0.4517     | 0.4266         | 1              | 2-sample test for equality of proportions with continuity correction | Yes         |
| Spring 2025 | 1.69E-181 | 823.9372       | 0.9837                        | 0.5402                            | 0.4435     | 0.4189         | 1              | 2-sample test for equality of proportions with continuity correction | Yes         |

## Workpaper 7

**Appendix E**

| <b>Period</b> | <b>TLG Share C or Below</b> | <b>Rescore Share A or B</b> |
|---------------|-----------------------------|-----------------------------|
| Spring 2025   | 0.95608                     | 0.71115                     |
| Fall 2024     | 0.93994                     | 0.75974                     |

## Workpaper 8

**Appendix E**

| Measure          | B - C: difference |                    |                |                          | C - D/F: difference |                      |                  |                            | Measure Name                                                                        |
|------------------|-------------------|--------------------|----------------|--------------------------|---------------------|----------------------|------------------|----------------------------|-------------------------------------------------------------------------------------|
|                  | of means          | B - C: t statistic | B - C: p value | B - C: reject hypothesis | of means            | C - D/F: t statistic | C - D/F: p value | C - D/F: reject hypothesis |                                                                                     |
| PSI_04_score     | -6.3215           | -4.3830            | 0.0000         | Y                        | -4.2111             | -1.9146              | 0.0567           | N                          | Death among patients with serious treatable complications after surgery             |
| PSI_90_score     | -0.0647           | -8.3912            | 0.0000         | Y                        | -0.1564             | -6.9438              | 0.0000           | Y                          | Serious complications (this is a composite or summary measure)                      |
| HAI_1_SIR        | -0.0980           | -3.1145            | 0.0019         | Y                        | -0.1304             | -2.2863              | 0.0230           | Y                          | Central line-associated bloodstream infections (CLABSI) in ICUs and select wards    |
| HAI_2_SIR        | -0.0475           | -1.7252            | 0.0847         | N                        | -0.1397             | -2.7245              | 0.0068           | Y                          | Catheter-associated urinary tract infections (CAUTI) in ICUs and select wards       |
| HAI_3_SIR        | -0.0500           | -1.1892            | 0.2346         | N                        | -0.1228             | -1.7033              | 0.0899           | N                          | Surgical Site Infection from colon surgery (SSI: Colon)                             |
| HAI_5_SIR        | -0.0312           | -0.9020            | 0.3672         | N                        | -0.1542             | -2.2715              | 0.0241           | Y                          | blood laboratory-identified events (bloodstream infections)                         |
| HAI_6_SIR        | -0.0785           | -4.7539            | 0.0000         | Y                        | -0.1524             | -4.5552              | 0.0000           | Y                          | Clostridium difficile (C.diff) laboratory identified events (intestinal infections) |
| foreign_object   | -0.0022           | -0.3535            | 0.7238         | N                        | -0.0031             | -0.5198              | 0.6036           | N                          | Foreign Object Retained                                                             |
| air_embolism     | -0.0008           | -1.4082            | 0.1593         | N                        | 0.0006              | 0.7948               | 0.4271           | N                          | Air Embolism                                                                        |
| falls_and_trauma | -0.0746           | -3.2612            | 0.0011         | Y                        | -0.1015             | -2.6609              | 0.0081           | Y                          | Falls and Trauma                                                                    |

# EXHIBIT 7

IN THE UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PAL BEACH DIVISION

CASE NO. 9-25-CV-80526-DMM

GOOD SAMARITAN MEDICAL  
CENTER, INC., et al.,

*Plaintiffs,*

v.

THE LEAPFROG GROUP,

*Defendant.*

**PLAINTIFFS' RESPONSES AND OBJECTIONS TO DEFENDANT'S  
FIRST SET OF REQUESTS FOR PRODUCTION**

Pursuant to Federal Rules of Civil Procedure 26 and 34, Plaintiffs Good Samaritan Medical Center, Inc., Delray Medical Center, Inc., Palm Beach Gardens Community Hospital, Inc. d/b/a Palm Beach Gardens Medical Center, St. Mary's Medical Center, Inc., and West Boca Medical Center, Inc. (collectively, "Plaintiffs" or "the Plaintiff Hospitals"), by and through their undersigned counsel, hereby submit their responses and objections (the "Responses and Objections") to Defendant The Leapfrog Group's First Set of Requests for Production, dated July 11, 2025 (the "Requests"), in the above-captioned action (the "Action").

Plaintiffs' Responses and Objections to the Requests are made solely for purposes of this Action and to the best of Plaintiffs' present knowledge, information, and belief regarding the matters about which inquiry have been made. Plaintiffs' search for documents is ongoing, and Plaintiffs reserve the right to amend, supplement, clarify, or further explain their Responses at any

time prior to the trial in this Action. Plaintiffs reserve the right to raise any additional objections deemed necessary or appropriate in light of any further review.

### **OBJECTIONS TO DEFINITIONS AND INSTRUCTIONS**

1. Plaintiffs object to the definition of terms “Plaintiffs” and “Plaintiff Hospitals” as overbroad, unduly burdensome, and not proportional to the needs of the case to the extent it seeks to require Plaintiffs to respond on behalf of entities or individuals other than themselves.

2. Plaintiffs object to the definition of the terms “St. Mary’s,” “St. Mary’s Medical Center,” “Delray,” “Delray Medical Center,” “Good Samaritan,” “GSMC,” “Palm Beach Gardens,” “Palm Beach Gardens Medical Center,” “West Boca,” “West Boca Medical Center,” “Plaintiff,” “You,” and “Your” to the extent each term seeks to require Plaintiffs to respond on behalf of entities or individuals other than themselves, including on behalf of agents, employees, directors, or other non-party entities that are not part of this litigation. Such information is overbroad and beyond the scope of permissible discovery. Accordingly, Plaintiffs state that their Responses are on behalf of themselves only.

3. Plaintiffs object to the definition of the terms “Tenet Healthcare” and “Tenet” to the extent it seeks to require Plaintiffs to respond on behalf of entities or individuals other than themselves, including on behalf of Tenet, Tenet’s agents, employees, directors, or other non-party entities that are not part of this litigation. Such information is overbroad and beyond the scope of permissible discovery. Accordingly, Plaintiffs state that their Responses are on behalf of themselves only.

4. Plaintiffs object to the definition of the terms “Document” and “Documents” as overbroad, unduly burdensome, and beyond the scope of permissible discovery to the extent it calls for the production of documents or information protected by the attorney-client privilege, the work-product doctrine, the consulting expert privilege, and/or information to be provided by an expert

consultant. Plaintiffs also object to the definition of “Document” and “Documents” on the ground that it calls for the production of documents beyond the scope of what Plaintiffs can reasonably be expected to collect, review, and produce, including, but not limited to, “circulars, advertisements, specifications, blueprints, maps, plats, surveys, [and] drawings.” Plaintiffs further object to the definition of the term “Document” as vague, ambiguous, and overbroad insofar as it attempts to expand the scope of permissible discovery. Plaintiffs also object to the definition as overbroad and unduly burdensome to the extent it is not limited to documents within Plaintiffs’ possession, custody, and control. Plaintiffs will interpret the terms “Document” and “Documents” consistent with the Applicable Laws and Rules.

5. Plaintiffs object to the definition of “identify, when referring to a document,” as overbroad and unduly burdensome to the extent it calls for the “present location” and “custodian” for all produced documents. Such information is overbroad and beyond the scope of permissible discovery.

6. Plaintiffs object to the definition of “identify, when referring to a person,” as overbroad and unduly burdensome to the extent it calls for the “address” and “present or last-known employer” of identified individuals. Such information is overbroad and beyond the scope of permissible discovery.

7. Plaintiffs object to Defendant’s instruction regarding “information, communication, or documents for which a claim of privilege is asserted” as overbroad and unduly burdensome, to the extent the instruction calls for Plaintiffs to provide the “last known custodian of the document and present location of the document.” Such information is overbroad and beyond the scope of permissible discovery.

8. Plaintiffs object to Defendant's instruction regarding "any document or thing responsive to any Request once existed but as been destroyed" as overbroad and unduly burdensome, to the extent the instruction calls for Plaintiffs to "identify who destroyed it, why it was destroyed, and the circumstances under which it was destroyed or is no longer available." Such information is overbroad and beyond the scope of permissible discovery.

9. Plaintiffs object to the instruction that the relevant time period for the Requests begins on January 1, 2020. Plaintiffs will apply to each Request the time period of January 1, 2023 to present (the "Relevant Time Period"). Any documents produced in response to the Requests that fall outside of the Relevant Time Period should not be construed as an admission that the Relevant Time Period begins prior to January 1, 2023.

#### **RESPONSES AND OBJECTIONS TO SPECIFIC REQUESTS**

Subject to the foregoing Objections to the Instructions and Definitions, which are incorporated by reference into each of the specific Responses below, and without waiving any objections that may be raised in the future, Plaintiffs respond to the Requests as follows:

##### **REQUEST FOR PRODUCTION NO. 1:**

All Documents identified in Plaintiffs' initial disclosures.

##### **RESPONSE TO REQUEST NO. 1:**

Plaintiffs object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs further object to this Request to the extent it seeks documents and information that are already in the possession, custody, and/or control of Defendant, and/or equally available to Defendant.

Subject to the foregoing Objections, Plaintiffs will comply with their obligations under the Federal Rules of Civil Procedure 26(a)(1) and (e)(1).

**REQUEST FOR PRODUCTION NO. 2:**

All Documents (including but not limited to correspondence) You have exchanged with the individuals identified in your initial disclosures.

**RESPONSE TO REQUEST NO. 2:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll documents.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents” exchanged with “individuals identified” in Plaintiffs’ initial disclosures, without limitation to the subject matter relevant to this action. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 3:**

All Documents exchanged between You and any other Plaintiff in any way related to Leapfrog, the Hospital Safety Grade and/or the Hospital Survey.

**RESPONSE TO REQUEST NO. 3:**

Plaintiffs object to this Request as overly broad, unduly burdensome, and not proportional to the needs of the Action on the ground that it seeks “[a]ll documents . . . in any way related” where a subset of documents would be sufficient to provide the pertinent information. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to

a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents, that are within Plaintiffs' custody or control (if any), exchanged between or among any Plaintiff Hospital concerning the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 4:**

All Documents, including electronically stored information, that are responsive to, or which Plaintiff relied upon or consulted in providing responses to any set of interrogatories served in this Lawsuit.

**RESPONSE TO REQUEST NO. 4:**

Plaintiffs object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access. Plaintiffs also object to this Request to the extent it seeks documents and information that are already in the possession, custody, and/or control of Defendant, and/or equally available to Defendant.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any) on which Plaintiffs relied on or consulted in providing responses to any set of interrogatories served in this Lawsuit.

**REQUEST FOR PRODUCTION NO. 5:**

All Documents that You contend reflect, reference, or support any claim that Leapfrog engaged in false, deceptive, or misleading conduct.

**RESPONSE TO REQUEST NO. 5:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and is not proportional to the needs of the Action, to the extent it calls for “[a]ll Documents” reflecting “any claim” that Leapfrog engaged in “false, deceptive, or misleading conduct.” Plaintiffs also object to this Request to the extent it seeks documents and information that are already in the possession, custody, and/or control of Defendant, and/or equally available to Defendant.

Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs’ custody or control, sufficient to respond to the questions of TLG’s Hospital Survey regarding the following TLG metrics: (1) Computerized Physician Order

Entry (“CPOE”), (2) Bar Code Medication Administration (“BCMA”), (3) ICU Physician Staffing (“IPS”), and (4) Hand Hygiene Score. ECF 21-19 at 60, 64, 181, 220.

**REQUEST FOR PRODUCTION NO. 6:**

All Documents supporting Your claim that Leapfrog’s published Hospital Safety Grade(s) are false, misleading, or defamatory.

**RESPONSE TO REQUEST NO. 6:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents” where a subset of documents would be sufficient to provide the pertinent information. Plaintiffs also object to this Request on the ground that it erroneously attributes allegations to Plaintiffs that are not found in Plaintiffs’ Complaint. Plaintiffs further object to this Request as duplicative of Request No. 5 and thus incorporate their objections to that Request by reference.

Plaintiffs also object to this Request to the extent it seeks documents and information that are already in the possession, custody, and/or control of Defendant, and/or equally available to Defendant. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendants have equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs' custody or control, sufficient to respond to the questions of TLG's Hospital Survey regarding the following TLG metrics: (1) Computerized Physician Order Entry ("CPOE"), (2) Bar Code Medication Administration ("BCMA"), (3) ICU Physician Staffing ("IPS"), and (4) Hand Hygiene Score. ECF 21-19 at 60, 64, 181, 220.

**REQUEST FOR PRODUCTION NO. 7:**

All Documents (including but not limited to correspondence) exchanged between You and employees or agents of Plaintiffs that in any way relate to the allegations contained in the Lawsuit.

**RESPONSE TO REQUEST NO. 7:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and not proportional to the needs of the Action, to the extent it seeks, "[a]ll documents . . . exchanged between You and employees or agents that in any way relate to the allegations contained in the Lawsuit." Plaintiffs also object to this Request as vague and ambiguous, including through its use of the term "Lawsuit," which is undefined, and the term "the allegations contained in the Lawsuit." Plaintiffs will construe "Lawsuit" to refer to this Action. Plaintiffs further object to this Request as duplicative of Request Nos. 5 and 6 and thus incorporate their objections to those Requests by reference.

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are in Plaintiffs' custody or control, that concern the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 8:**

All Documents, including but not limited to electronically stored information, that relate to any item of damages for which you intend to seek recovery in this Lawsuit.

**RESPONSE TO REQUEST NO. 8:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents” related to “any item of damages.” Plaintiffs also object to this Request as vague and ambiguous, including through its use of the term “any item of damages.” Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are in Plaintiffs’ custody or control, that concern the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 9:**

All Documents and recorded communications, including electronically stored information, not otherwise produced in response to these Requests, which You intend to offer as exhibits at any hearing or in support of any motion in this Lawsuit.

**RESPONSE TO REQUEST NO. 9:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and not proportional to the needs of the Action, to the extent it seeks exhibits Plaintiffs intend to offer “at any hearing or in support of any motion.” Plaintiffs also object to this Request as premature on the ground that it may encompass documents not yet identified by Plaintiff as

exhibits for any hearing that may arise in this Action. Plaintiffs further object to this Request as duplicative of Request No. 1 and thus incorporate their objections to that Request by reference.

Subject to the foregoing Objections, Plaintiffs agree to produce documents that Plaintiffs intend to offer as exhibits at the trial for this Action, excluding impeachment or rebuttal, at the time required by any applicable rules and/or party stipulation as to the timing for such disclosure in advance of trial.

**REQUEST FOR PRODUCTION NO. 10:**

All curriculum vitae and reports of expert witnesses Plaintiffs or their counsel have retained in this case including all documents provided to or received from any expert witness who Plaintiffs or his counsel have engaged, retained, or consulted with in this proceeding.

**RESPONSE TO REQUEST NO. 10:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and not proportional to the needs of the Action, to the extent it seeks “[a]ll curriculum vitae and reports” of expert witness and “all documents provided to or received from any expert witness who Plaintiffs or his counsel have engaged, retained, or consulted.” Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs further object to this Request as premature on the ground that it seeks documents other than those identified under Rule 26(a)(1) of the Federal Rules of Civil Procedure. Plaintiffs will comply with their obligations under the Federal Rules of Civil Procedure 26(a)(1) and (e)(1).

Subject to the foregoing Objections, Plaintiffs respond that they will disclose their experts and corresponding curriculum vitae on August 7, 2025, per the Court's May 28, 2025 Pretrial Scheduling Order.

**REQUEST FOR PRODUCTION NO. 11:**

All internal communications or memoranda discussing Leapfrog's Hospital Safety Grades and/or Hospital Survey, including your reactions, criticisms, and interpretations, as well as any draft or final communications circulated for consideration to be sent to Leapfrog regarding said Grades.

**RESPONSE TO REQUEST NO. 11:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll internal communications or memoranda" where a subset of documents would be sufficient to provide the pertinent information. Plaintiffs also object to this Request to the extent it calls for the disclosure of confidential, proprietary, or competitively sensitive information. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs also object to this Request as vague, including through its use of the term "interpretations." Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs' custody or control, that reflect Plaintiff Hospitals'

contemporaneous “reactions” and “criticisms” of Leapfrog’s Hospital Safety Grades, or that concern the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 12:**

All presentations, Documents, and communications You have provided to Board members, shareholders, investors or potential investors of Tenet Healthcare which discuss or reference patient safety and quality in Your hospital, including but not limited to rankings and/or grades related to Your patient safety.

**RESPONSE TO REQUEST NO. 12:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll presentations, Documents, and communications You have provided to Board members, shareholders, investors or potential investors of Tenet Healthcare,” as Tenet Healthcare is not a party to or participant in this Action. Plaintiffs also object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll presentations, Documents, and communications . . . which discuss or reference patient safety or quality in Your hospital,” without limitation to the subject matter relevant to this action. Plaintiffs further object to this Request as vague, including through its use of the term “Board,” which is undefined.

Plaintiffs also object to this Request to the extent it seeks documents and communications concerning non-parties. Plaintiffs further object to this Request to the extent it purports to impose

upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 13:**

Documents sufficient to show all litigation from the past five years against You or a physician with whom Your hospital is affiliated for medical malpractice.

**RESPONSE TO REQUEST NO. 13:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks documents regarding “all litigation from the past five years against” Plaintiffs or “affiliated” physicians “for medical malpractice,” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request as vague and ambiguous, including through its use of the terms “show all litigation” and “affiliated,” which is undefined. Plaintiffs further object to this Request to the extent it seeks documents concerning non-parties.

Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 14:**

All Documents and communications related to any reports You have made to the National Practitioners Data Base.

**RESPONSE TO REQUEST NO. 14:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents and communications related to any reports” made to the “National Practitioners Data Base,” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs further object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents and communications related to any reports” made to the National Practitioners Data Base, without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request as vague, ambiguous, and confusing, including through its use of the term “National Practitioners Data Base,” which is not an organization recognized by Plaintiffs. Plaintiffs will construe this Request to refer to the National Practitioners Data Bank.

Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 15:**

All Documents and communications You have received related to patient complaints regarding the services You have provided and/or services provided by any physician, nurse, pharmacist, specialist, or any other employee or independent contractor affiliated with Your hospital.

**RESPONSE TO REQUEST NO. 15:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents and communications related to patient complaints,” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs further object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents and communications” related to “patient complaints” and/or “services provided by any physician, nurse, pharmacist, specialist, or any other employee or independent contractor,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request to the extent it seeks Documents and communications concerning third parties. Plaintiffs further object to this Request to the extent it incorporates disputed or erroneous allegations with respect to the existence of any complaints made by patients regarding the care or services received at the Plaintiff Hospitals.

Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 16:**

All Documents and communications You have exchanged with any group purchasing organization (“GPO”), including but not limited to HealthTrust Performance Group relating to Leapfrog, its hospital survey, and its Hospital Safety Grades.

**RESPONSE TO REQUEST NO. 16:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents and communications” with “any group purchasing organization . . . relating to Leapfrog.” Plaintiffs further object to this request as vague, including through its use of the term “group purchasing organization,” which is undefined. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs’ custody or control, that concern the damages or harm the

Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 17:**

All Documents and communications You have exchanged with the Palm Beach Health Network relating to Leapfrog, its hospital survey, and its Hospital Safety Grades.

**RESPONSE TO REQUEST NO. 17:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents and communication” where a subset of documents would be sufficient to provide the pertinent information.

Plaintiffs also object to this Request as vague and ambiguous, including through its use of the term “Palm Beach Health Network,” which is undefined. Plaintiffs will construe “Palm Beach Health Network” to refer to the five Plaintiff Hospitals. Plaintiffs further object to this Request as duplicative of Request No. 3 and thus incorporate their objections to that Request by reference. Plaintiffs further object to this Request as vague, including through its use of the term, “interpretations.”

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs’ custody or control, that reflect the Plaintiff Hospitals’ contemporaneous reactions and criticisms of Leapfrog’s Hospital Safety Grades, and that concern the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 18:**

All Documents that support Your claim that Your patients or potential patients relied on Leapfrog's statements or representations when deciding where to seek medical care.

**RESPONSE TO REQUEST NO. 18:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll Documents" where a subset of documents would be sufficient to provide the pertinent information. Plaintiffs also object to this Request to the extent it seeks documents concerning third parties who are not part of this Action. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs object to this request as seeking protected health information that is protected from disclosure by the Health Insurance Portability and Accountability Act (HIPAA), among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents not subject to HIPAA, among other statutes and regulations (if any), that are in Plaintiffs' custody or control, sufficient show patients and potential patients' reliance on Leapfrog's statements and representations, that can be identified after a reasonably diligent search.

**REQUEST FOR PRODUCTION NO. 19:**

All Documents that reflect or support the economic damages You claim to have suffered because of Defendants' Safety Grades and related websites.

**RESPONSE TO REQUEST NO. 19:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll documents that reflect or support" Plaintiffs' "economic damages" where a subset of documents would be sufficient to provide the pertinent information. Plaintiffs also object to this Request as vague and ambiguous, including through its use of the term "related websites." Plaintiffs further object to this Request as duplicative of Request No. 8 and thus incorporate their objections to that Request by reference

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are in Plaintiffs' custody or control, sufficient to show the "economic damages" sustained by Plaintiffs, as alleged in the Complaint, that can be identified after a reasonably diligent search.

**REQUEST FOR PRODUCTION NO. 20:**

All Documents relating to Your hospital's performance on publications providing ratings or evaluations of Your hospital by other organizations including but not limited to ratings or evaluations of Your hospital's patient safety performance and of overall quality of your hospital's healthcare services.

**RESPONSE TO REQUEST NO. 20:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents” related to Plaintiffs’ performance on “ratings or evaluations” provided by “other organizations,” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request as vague and ambiguous, including through its use of the term “other organizations.” Plaintiffs further object to this Request to the extent it seeks Documents and communications concerning third parties with no relation to this Action.

Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information (to the extent it seeks information related to the Centers for Medicare & Medicaid Services (CMS)), or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 21:**

All communications You have had with, and Documents you have received from, third parties (including nonprivileged communications with attorneys, media, advocacy groups, public relations groups, or government agencies) regarding Leapfrog, its websites or this lawsuit.

**RESPONSE TO REQUEST NO. 21:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll communications” and “Documents” received from “third parties” regarding Leapfrog. Plaintiffs also object to this Request to the extent it seeks Documents and communications concerning third parties with no relation to this Action.

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged communications with third parties (if any), that are within Plaintiffs’ custody or control, that concern the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 22:**

All Documents You intend to rely on to support your claims in this litigation, including exhibits, charts, or summaries that show the effects of the scoring methodology on the Plaintiff hospitals patient volume, lives under management, referrals, and/or market growth.

**RESPONSE TO REQUEST NO. 22:**

Plaintiffs object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs also object to this Request as duplicative of Request Nos. 1 and 9 and thus incorporate their objections to those Requests by reference. Plaintiffs further object to this Request as premature, to the extent it seeks documents other than those identified under Rule 26(a)(1) of the Federal Rules of Civil Procedure.

Subject to the foregoing Objections, Plaintiffs respond that they will disclose exhibits, charts, or summaries they intend to rely on at trial, including demonstratives, excluding impeachment and rebuttal, pursuant to applicable rules or a schedule to be set by the parties in advance of trial.

**REQUEST FOR PRODUCTION NO. 23:**

All Documents showing complaints about patient safety or quality of healthcare services You have received from patients or potential patients.

**RESPONSE TO REQUEST NO. 23:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents showing complaints about patient safety or quality of healthcare services,” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request to the extent it seeks

Documents and communications concerning third parties. Plaintiffs further object to this Request to the extent that it calls for confidential information regarding patient healthcare.

Plaintiffs also object to this Request to the extent it incorporates disputed or erroneous allegations with respect to the existence of any complaints that patients made regarding the care or services received at the Plaintiff Hospitals. Plaintiffs further object to this Request as duplicative of Request No. 15 and thus incorporate their objections to that Request by reference. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 24:**

Any and all Documents that you have shared with other organizations which evaluate healthcare performance (including but not limited to Vizient, Inc., Premier, Inc., HealthTrust Purchasing Group, The Joint Commission, HealthGrades, US News, Newsweek, Statista, Definitive Healthcare, and any other benchmarking entity).

**RESPONSE TO REQUEST NO. 24:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ny and all documents.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents Plaintiffs have “shared with other organizations which evaluate healthcare performance,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request as vague, including through its use of the term “other

organizations which evaluate healthcare performance.” Plaintiffs further object to this Request to the extent it seeks Documents and communications concerning third parties.

Plaintiffs also object to this Request as duplicative of Request No. 20 and thus incorporate their objections to that Request by reference. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 25:**

All Documents relating to any prior complaints or legal claims made by You involving consumer products or false advertising in the past ten years.

**RESPONSE TO REQUEST NO. 25:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents relating to any prior complaints” made by Plaintiffs “involving consumer products or false advertising,” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs further object to this Request to the extent it seeks Documents concerning third parties. Plaintiffs further object to this Request on the ground that it seeks documents outside the Relevant Time Period.

Plaintiffs also object to this Request to the extent it assumes unfounded allegations with respect to the existence of any complaints or legal claims made by Plaintiffs regarding consumer products or false advertising. Plaintiffs further object to this Request as vague, including through its use of the term “legal claims.”

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 26:**

All documents related to Your efforts to mitigate damages allegedly resulting from Leapfrog Safety Grade and associated websites.

**RESPONSE TO REQUEST NO. 26:**

Plaintiffs object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs also object to this Request as duplicative of Request No. 8 and thus incorporate their objections to those Requests by reference.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs' custody or control, sufficient to show Plaintiffs' efforts to mitigate the damages caused by the Leapfrog Hospital Safety Grades issued to Plaintiffs.

**REQUEST FOR PRODUCTION NO. 27:**

All Documents You reviewed, received, or created concerning any legal or regulatory investigation into Leapfrog or the scoring methodology, Hospital Survey, Safety Grade, and/or imputed metrics.

**RESPONSE TO REQUEST NO. 27:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to

the needs of the Action, to the extent it seeks “[a]ll Documents You reviewed, received, or created concerning any legal or regulatory investigation into Leapfrog or the scoring methodology.” Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 28:**

All documents describing Your hospital’s patient safety data, outcomes, or metrics for the grading period(s) at issue.

**RESPONSE TO REQUEST NO. 28:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll documents describing” Plaintiffs’ “patient safety data, outcomes, or metrics,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request to the extent it seeks confidential health information. Plaintiffs further object to this request as vague, including through its use of the term “grading period(s),” which is undefined. Plaintiffs will construe “grading period(s) at issue” to refer to the period from July 1, 2024 to present. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information (to the extent it seeks information related to CMS), or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Plaintiffs object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs also object to this request as seeking protected health information that is protected from disclosure by HIPAA, among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 29:**

All communications between You and any Leapfrog representative regarding the Safety Grade and/or the Hospital Survey.

**RESPONSE TO REQUEST NO. 29:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll documents” between Plaintiffs and “any Leapfrog representative.” Plaintiffs also object to this Request on the ground that it seeks documents already in Defendant’s possession to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged communications between the Plaintiff Hospitals and Leapfrog (if any), that are within Plaintiffs’ custody or control, concerning the Safety Grade and/or the Hospital Survey.

**REQUEST FOR PRODUCTION NO. 30:**

All public statements (including press releases, web pages, or social media posts) made by You in response to Leapfrog's Safety Grade.

**RESPONSE TO REQUEST NO. 30:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll public statements (including press releases, web pages, or social media posts) made by You." Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 31:**

All Documents You contend show that patients or potential patients relied on Leapfrog's Safety Grades when making a decision to receive or not receive healthcare services at one or more of Plaintiffs' hospitals.

**RESPONSE TO REQUEST NO. 31:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks "[a]ll Documents" that show patients' reliance on Leapfrog's Safety Grades. Plaintiffs also object to this Request to the extent it seeks Documents and communications concerning third parties with no relation to this Action. Plaintiffs further

object to this Request as duplicative of Request No. 18 and thus incorporate their objections to those Requests by reference.

Plaintiffs object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs also object to this request as seeking protected health information that is protected from disclosure by HIPAA, among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents not subject to HIPAA, among other statutes and regulations (if any), that are in Plaintiffs' custody or control, sufficient show patients and potential patients' reliance on Leapfrog's Safety Grades when making a decision to receive or not receive healthcare services at one or more of the Plaintiff hospitals, that can be identified after a reasonably diligent search.

**REQUEST FOR PRODUCTION NO. 32:**

All communications with third-party analysts of consumer harm, consumer groups, or accreditation agencies relating to Leapfrog or its grading system.

**RESPONSE TO REQUEST NO. 32:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks "[a]ll communications with third-party analysts . . . relating to Leapfrog or its grading system," as this information is beyond the scope of both

Leapfrog's Hospital Survey and the "core allegations" of the Action, which concern Leapfrog's Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request to the extent it seeks Documents and communications concerning third parties with no relation to this Action. Plaintiffs further object to this Request as vague, including through its use of the terms "third-party analysts of consumer harm, consumer groups, or accreditation agencies," which are undefined and not identified by Defendant.

Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 33:**

All documents showing patient admissions, revenues, and quality ratings You claim were harmed as a result of Leapfrog's Safety Grade publication.

**RESPONSE TO REQUEST NO. 33:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks "[a]ll documents showing patient admissions, revenues, and quality ratings," as this information is beyond the scope of both Leapfrog's Hospital Survey and the "core allegations" of the Action, which concern Leapfrog's Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request as duplicative of Request Nos. 8, 9 and 16

and thus incorporate their objections to those Requests by reference. Plaintiffs further object to this Request as vague, ambiguous, and confusing, including through its use of the term “patient admissions.” Plaintiffs will construe “patient admissions” to refer to patient admission rates at the Plaintiff Hospitals.

Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs also object to this request as seeking protected health information that is protected from disclosure by HIPAA, among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents not subject to HIPAA, among other statutes and regulations (if any), that are within Plaintiffs’ custody or control, that concern the damages or harm the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 34:**

All documents and communications with accreditor, state and/or federal agency, the Centers for Medicare & Medicaid Services (CMS), or any other regulatory agencies (e.g., Centers

for Disease Control & Prevention, state health departments/agencies, local health departments/agencies, The Joint Commission), Vizient and/or Premier relating to patient safety at Your hospital, including but not limited to state or federal actions and sanctions for violations of the conditions of participation and any documents from any of these organizations comparing Your hospital on patient safety outcomes with other hospitals nationally, statewide and/or among similar cohort of hospitals.

**RESPONSE TO REQUEST NO. 34:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll documents and communications with accreditor, state and/or federal agency, the Centers for Medicare & Medicaid Services, or any other regulatory agencies . . . relating to patient safety” as this information is beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2.

Plaintiffs also object to this Request as duplicative of Request No. 24 which calls for, “[a]ny and all Documents that you have shared with other organizations which evaluate healthcare performance (including but not limited to Vizient, Inc., Premier, Inc., HealthTrust Purchasing Group, The Joint Commission, HealthGrades, US News, Newsweek, Statista, Definitive Healthcare, and any other benchmarking entity),” and thus incorporate their objections to that Request by reference.

Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that

on Defendant in obtaining the requested documents. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 35:**

All communications with the public, media, or internal staff concerning plans to contest, clarify, or discredit Leapfrog's Safety Grade for Your hospital.

**RESPONSE TO REQUEST NO. 35:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks "[a]ll communications with public, media, or internal staff concerning plans to contest . . . Leapfrog's Safety Grade for Your hospital."

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 36:**

All Documents reflecting any formal or informal grievance or complaint process You initiated in response to Leapfrog's Safety Grade for Your hospital, as well as any draft or final outcomes, mitigation plans, future process changes, root cause analyses, etc.

**RESPONSE TO REQUEST NO. 36:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll Documents reflecting any formal or informal grievance or complaint process You initiated in response to Leapfrog’s Safety Grade . . . as well as any draft or final outcomes, mitigation plans, future process changes, root cause analyses, etc.” Plaintiffs also object to this Request as vague, ambiguous, and confusing. Plaintiffs further object to this Request on the ground that it assumes Plaintiffs “initiated” a “formal or informal grievance or complaint process in response to Leapfrog’s Safety Grade.”

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 37:**

All drafts, final versions, and redlines of any the complaint in this case to the extent such documents were shared with any third party prior to the complaint’s filing, and all communications regarding the same, including but not limited to the sharing of any non- filed complaint with any media outlet by You or any agent of Yours.

**RESPONSE TO REQUEST NO. 37:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll drafts, final versions, and redlines of any complaint in this case.” Plaintiffs further object to this Request as vague and

ambiguous on the ground that it does not define or specify the actions for the “complaint” referenced nor does it define or specify “any third party.”

Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 38:**

All Documents You contend support Your claim that Leapfrog’s Safety Grade has caused you reputational harm or economic injury.

**RESPONSE TO REQUEST NO. 38:**

Plaintiffs object to this Request as duplicative of Request Nos. 8, 18, 19, and 33 and thus incorporate their objections to those Requests by reference. Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs’ custody or control, that concern the “reputational harm or economic injury” the Plaintiff Hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 39:**

All Documents reflecting Your efforts to change or correct Leapfrog’s Safety Grade (including but not limited to appeals, data submissions, or correspondence regarding the same).

**RESPONSE TO REQUEST NO. 39:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks “[a]ll documents reflecting” Plaintiffs’ “efforts to change or correct Leapfrog’s Safety Grade.” Plaintiffs also object to this Request as vague and ambiguous, including through its use of the term “efforts to change or correct.” Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 40:**

All Documents that You contend show that third parties (including but not limited to patients, staff, and hospital stakeholders) are, were, or have been deceived, misled, or confused due to Leapfrog’s Safety Grade publication.

**RESPONSE TO REQUEST NO. 40:**

Plaintiffs object to this Request as duplicative of Request Nos. 18, 31, and 38 and thus incorporate their objections to those Requests by reference. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the

burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Plaintiffs also object to this Request to the extent it seeks documents already in Defendant's possession. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are in Plaintiffs' custody or control, concerning any third parties that are, were, or have been deceived, misled, or confused due to Leapfrog's Safety Grades.

**REQUEST FOR PRODUCTION NO. 41:**

All data sets, charts, patient records, or internal evaluations showing Your hospital's performance on the following patient safety measures:

- A. Computerized Physician Order Entry
- B. Bar Code Medication Administration
- C. ICU Physician Staffing
- D. Hand Hygiene

**RESPONSE TO REQUEST NO. 41:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, and is not proportional to the needs of the Action, to the extent it seeks "[a]ll data sets, patient records, or internal evaluations" regarding the imputed performance metrics, as this information is beyond the scope of both Leapfrog's Hospital Survey and the "core allegations" of the Action, which concern Leapfrog's Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege

or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs also object to this request as seeking protected health information that is protected from disclosure by HIPAA, among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents not subject to HIPAA, among other statutes and regulations (if any), that are within Plaintiffs' custody or control, sufficient to respond to the questions of TLG's Hospital Survey regarding the following TLG metrics: (1) Computerized Physician Order Entry ("CPOE"), (2) Bar Code Medication Administration ("BCMA"), (3) ICU Physician Staffing ("IPS"), and (4) Hand Hygiene Score. ECF 21-19 at 60, 64, 181, 220.

**REQUEST FOR PRODUCTION NO. 42:**

Documents sufficient to indicate all adverse patient events at Your hospital where the cause of the adverse event was found to be related to one or more of the following:

- A. Computerized Physician Order Entry
- B. Bar Code Medication Administration
- C. ICU Physician Staffing
- D. Hand Hygiene

**RESPONSE TO REQUEST NO. 42:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent it seeks documents concerning "adverse patient events," as this information is beyond the scope of both Leapfrog's Hospital Survey and the "core allegations" of the Action, which concern Leapfrog's Hospital Safety Grade. ECF No. 41 at 2.

Plaintiffs object to this Request as vague, including through its use of the terms “adverse patient event” and “cause of the adverse event was found to be related to.” Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs also object to this request as seeking protected health information that is protected from disclosure by HIPAA, among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents not subject to HIPAA, among other statutes and regulations (if any), that are within Plaintiffs’ custody or control, sufficient to respond to the questions of TLG’s Hospital Survey regarding the following TLG metrics: (1) Computerized Physician Order Entry (“CPOE”), (2) Bar Code Medication Administration (“BCMA”), (3) ICU Physician Staffing (“IPS”), and (4) Hand Hygiene Score. ECF 21-19 at 60, 64, 181, 220.

**REQUEST FOR PRODUCTION NO. 43:**

All Documents You contend support the statement by Your attorney, Mary Beth Maloney, in the media that Leapfrog is “a brazen pay-for-play scheme designed to line the pocket of its leaders.”

**RESPONSE TO REQUEST NO. 43:**

Plaintiffs object to this Request on the ground that it is overly broad, unduly burdensome, seeks information irrelevant to the claims and defenses in this Action, and is not proportional to the needs of the Action, to the extent that it seeks documents beyond the scope of Plaintiffs’ Complaint and is unrelated to the “core allegations” of the Action, which concern Leapfrog’s

Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 44:**

All Documents You contend show that Leapfrog offers consulting services in exchange for better Safety Grades.

**RESPONSE TO REQUEST NO. 44:**

Plaintiffs object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents. Plaintiffs further object to this Request to the extent it seeks documents already in Defendant's possession, including Defendant's website. ECF No. 21-14 ("Become a Leapfrog Certified Coach," <https://www.leapfroggroup.org/JBEI/leapfrog-certified-coach-training>).

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs' custody or control, sufficient to show Defendant's offer of consulting services to hospitals.

**REQUEST FOR PRODUCTION NO. 45:**

Any and all Board presentations, Board Committee presentations, tax returns, financial statements, or other financial documents showing Your revenue from 2020 to present.

**RESPONSE TO REQUEST NO. 45:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ny and all Board presentations, Board Committee presentations, tax returns, financial statements, or other financial documents.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “Board presentations, Board Committee presentations, tax returns, financial statements, or other financial documents” showing Plaintiffs’ revenue from 2020 to present. Plaintiffs further object to this Request as vague, including through its use of the term “Board Committee,” which is undefined.

Plaintiffs also object to this Request to the extent it calls for the disclosure of confidential, proprietary, or competitively sensitive information. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 46:**

All Documents You relied upon in drafting the allegations set forth in Your Complaint against Leapfrog.

**RESPONSE TO REQUEST NO. 46:**

Plaintiffs object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on

Defendant in obtaining the requested documents. Plaintiffs direct Defendant to Plaintiffs' Complaint, which identifies and quotes from documents that are publicly available and in Defendant's possession, including TLG's websites. Plaintiffs refer Defendant to ECF No. 1 ¶¶ 52-54, 75-102.

Plaintiffs object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 47:**

All internal communications, reports, or memoranda discussing your hospital's market share or position relative to competitors.

**RESPONSE TO REQUEST NO. 47:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll internal communications, reports, or memoranda." Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents and information concerning Plaintiffs' "position relative to competitors," without limitation to the subject matter relevant to this action.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 48:**

All business plans, marketing plans, strategic plans, or presentations to investors, presentations to the board, presentations to Tenet Healthcare or presentations to any organization executives that reference or analyze your competitors or your hospital's competitive positioning.

**RESPONSE TO REQUEST NO. 48:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll business plans, marketing plans, strategic plans, or presentations." Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks "business plans, marketing plans, strategic plans, or presentations to investors, presentations to the board, presentations to Tenet Healthcare or presentations to any organization executives that reference or analyze your competitors or your hospital's competitive positioning," without limitation to the subject matter relevant to this action. Plaintiffs further object to this Request as vague, including through its use of the term "organization executives."

Plaintiffs also object to this Request to the extent it seeks documents in the custody or control of Tenet Healthcare, a non-party in this Action. Plaintiffs further object to this Request as duplicative of Request No. 47 and thus incorporate their objections to those Requests by reference. Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 49:**

All documents relating to patient volume, market share, or patient demographics that include any comparison between your hospital and any competitor.

**RESPONSE TO REQUEST NO. 49:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll documents.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “documents relating to patient volume, market share, or patient demographics that include any comparison between your hospital and any competitor,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request as vague and ambiguous, including through its use of the terms “patient volume,” “market share,” “patient demographics,” and “any comparison.” Plaintiffs further object to this Request as duplicative of Request Nos. 47 and 48 and thus incorporate their objections to those Requests by reference.

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs further object to this request as seeking protected health information that is protected from disclosure by HIPAA, among other statutes and regulations. Plaintiffs will only produce protected health information as needed and subject to a Protective Order entered by this Court.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 50:**

All documents reflecting or analyzing the pricing of your services in comparison to those of your competitors.

**RESPONSE TO REQUEST NO. 50:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll documents.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “documents reflecting or analyzing the pricing of your services in comparison to those of your competitors,” without limitation to the subject matter relevant to this action. Plaintiffs further object to this Request as duplicative of Request Nos. 47, 48, and 49 and thus incorporate their objections to those Requests by reference. Plaintiffs further object to this Request as vague, including through its use of the term “pricing of your services.”

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 51:**

All consumer perception surveys, brand studies, or market research reports concerning how the consuming public views your hospital and how it compares to other hospitals in the region.

**RESPONSE TO REQUEST NO. 51:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll consumer perception surveys, brand studies, or market research reports.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents “concerning how the consuming public views your hospital and how it compares to

other hospitals in the region,” without limitation to the subject matter relevant to this action. Plaintiffs further object to this Request as vague, including through its use of the terms “consuming public,” “views,” and “how it compares.”

Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 52:**

All communications, reports, studies or analyses concerning your hospital’s reputation or brand image in the marketplace.

**RESPONSE TO REQUEST NO. 52:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll communications, reports, studies or analyses.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents “concerning your hospital’s reputation or brand image in the marketplace,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request as vague, including through its use of the terms “brand image” and “marketplace.” Plaintiffs further object to this Request as duplicative of Request No. 51 and thus incorporate their objections to those Requests by reference.

Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 53:**

All documents concerning efforts to enhance or protect your hospital's reputation or public image, including public relations strategies, media outreach, or reputation management plans whether related to this this Lawsuit or not.

**RESPONSE TO REQUEST NO. 53:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll documents." Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks "documents concerning efforts to enhance or protect your hospital's reputation or public image, including public relations strategies, media outreach, or reputation management plans whether related to this [] Lawsuit or not," without limitation to the subject matter relevant to this Action. Plaintiffs also object to this Request as vague and ambiguous, including through its use of the terms "reputation management plans" and "public image."

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 54:**

All communications with public relations firms, marketing agencies, or consultants related to the hospital's image, reputation, or consumer perception.

**RESPONSE TO REQUEST NO. 54:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll communications." Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks "communications with public relations firms, marketing agencies, or consultants related to the hospital's image, reputation, or consumer perception," without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request as duplicative of Request Nos. 51 and 52 and thus incorporate their objections to those Requests by reference.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 55:**

All documents concerning any awards, rankings, or ratings received by your hospital, and any comparisons between such recognition and that of your competitors.

**RESPONSE TO REQUEST NO. 55:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll documents” where a subset of documents would be sufficient to provide the pertinent information. Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “documents concerning any awards, rankings, or ratings received by your hospital, and any comparisons between such recognition and that of your competitors,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Subject to the foregoing Objections, Plaintiffs agree to produce non-privileged documents (if any), that are in Plaintiffs’ custody or control, sufficient to show public-facing awards, rankings, or recognitions received by each Plaintiff and any comparisons between such recognitions and those of each Plaintiff’s competitors.

**REQUEST FOR PRODUCTION NO. 56:**

All documents relating to or evidencing any reputational harm you allege resulted from Defendant’s conduct, including internal reports, meeting minutes, or correspondence.

**RESPONSE TO REQUEST NO. 56:**

Plaintiffs object to this Request as duplicative of Request Nos. 8, 18, 19, 31, and 38 and thus incorporate their objections to those Requests by reference. Plaintiffs also object to this

Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, plaintiffs agree to produce non-privileged documents (if any), that are within Plaintiffs' custody or control, that concern reputational harm the Plaintiff hospitals claim was caused by Leapfrog and the Hospital Safety Grades of the Plaintiff Hospitals.

**REQUEST FOR PRODUCTION NO. 57:**

All documents relating to any decrease in patient volume, revenue, referrals, or public engagement caused by any and all legal issues impacting Tenet Healthcare including but not limited to accusations of fraudulent billing practices, criminal and civil claims for defrauding Medicaid by paying kickbacks for patient referrals, and false claims act violations.

**RESPONSE TO REQUEST NO. 57:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ll documents." Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents related to Tenet Healthcare and "accusations of fraudulent billing practices, criminal and civil claims for defrauding Medicaid by paying kickbacks for patient referrals, and false claims act violations," as Tenet Healthcare is not a party to or participant in this Action. Documents concerning "any decrease in patient volume, revenue, referrals, or public engagement caused by any and all legal issues impacting Tenet Healthcare" are beyond the scope of both Leapfrog's Hospital Survey and the "core allegations" of the Action, which concern Leapfrog's Hospital Safety Grade. ECF No. 41 at 2.

Plaintiffs also object to this Request to the extent it assumes unfounded allegations with respect to the existence of “legal issues impacting Tenet Healthcare” related to “accusations of fraudulent billing practices, criminal and civil claims for defrauding Medicaid by paying kickbacks for patient referrals, and false claims act violations.” Plaintiffs further object to this Request to the extent it seeks documents in the custody or control of Tenet Healthcare, a non-party in this Action.

Plaintiffs also object to this Request as vague, ambiguous, and confusing as written, including through its use of the terms “referrals,” “public engagement,” and “legal issues.” Plaintiffs further object to this Request to the extent it calls for a legal conclusion. Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 58:**

All documents, including but not limited to press releases, public statements, or media responses issued in relation to lawsuits, investigations, or negative media reports concerning any lawsuits filed against your hospital within the past ten (10) years that received media coverage or were likely to affect public perception.

**RESPONSE TO REQUEST NO. 58:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll documents.” Plaintiffs also object to this Request on the ground that it seeks

information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents concerning “negative media reports concerning any lawsuits filed against your hospital within the past ten (10) years that received media coverage or were likely to affect public perception.” Documents concerning lawsuits unrelated to this Action are beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2.

Plaintiffs also object to this Request as vague, including through its use of the terms “negative media reports” and “were likely to affect public perception.” Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs further object on the ground that any relevant documents responsive to this Request, i.e., documents concerning this Action, are publicly available.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 59:**

All media coverage (including online, print, broadcast, and social media) referring to alleged misconduct, litigation, or regulatory scrutiny involving your hospital.

**RESPONSE TO REQUEST NO. 59:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll media coverage.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs

of the Action, to the extent it seeks “media coverage (including online, print, broadcast, and social media) referring to alleged misconduct, litigation, or regulatory scrutiny involving your hospital,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request to the extent it assumes unfounded allegations with respect to “alleged misconduct, litigation, or regulatory scrutiny involving” the Plaintiff Hospitals.

Plaintiffs also object to this Request to the extent that it calls for the production of publicly available documents or information, or documents or information to which Defendant has equal or better access, and for which the burden on Plaintiffs is thus equal to or greater than that on Defendant in obtaining the requested documents.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 60:**

All documents provided to or received from any public relations firm, consultant, or crisis management expert regarding the hospital’s response to any negative publicity, whether related to this Lawsuit or not.

**RESPONSE TO REQUEST NO. 60:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ll documents.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks documents “regarding the hospital’s response to any negative publicity, whether related to this Lawsuit or not,” without limitation to the subject matter relevant to this action. Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in

their possession, custody, or control. Plaintiffs further object to this Request as duplicative of Request Nos. 51 and 52 and thus incorporate their objections to those Requests by reference.

Subject to the foregoing Objections, Plaintiffs agree to meet and confer in response to this Request.

**REQUEST FOR PRODUCTION NO. 61:**

All expert reports, studies, or analyses prepared by or for you quantifying or assessing any reputational damage allegedly sustained as a result of Defendant's conduct.

**RESPONSE TO REQUEST NO. 61:**

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity. Plaintiffs further object to this Request because it is premature, to the extent it seeks documents other than those identified under Rule 26(a)(1) of the Federal Rules of Civil Procedure.

Subject to the foregoing Objections, Plaintiffs respond that they will submit expert reports on August 7, 2025, per the Court's May 28, 2025 Pretrial Scheduling Order.

**REQUEST FOR PRODUCTION NO. 62:**

Any and all documents in any way reflecting any employee surveys at Your hospital or at the Tenet Healthcare corporate level that were conducted or commissions to assess perceptions of patient safety at Your hospital.

**RESPONSE TO REQUEST NO. 62:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks "[a]ny and all documents in any way reflecting and employee surveys." Plaintiffs also object to this Request on the ground that seeks information irrelevant to the claims and defenses

in this Action and is not proportional to the needs of the Action, to the extent it seeks documents “reflecting employee surveys at Your hospital or at the Tenet Healthcare corporate level that were conducted or commissions to assess perceptions of patient safety at Your hospital,” without limitation to the subject matter relevant to this action. Documents concerning “employee surveys” conducted at the “corporate level” are beyond the scope of both Leapfrog’s Hospital Survey and the “core allegations” of the Action, which concern Leapfrog’s Hospital Safety Grade. ECF No. 41 at 2. Plaintiffs also object to this Request to the extent it seeks documents in the custody or control of Tenet Healthcare, a non-party in this Action.

Plaintiffs also object to this Request as vague, including through its use of the terms “employee surveys,” “Tenet Healthcare corporate level,” and “commissions.” Plaintiffs further object to this Request to the extent it seeks documents concerning non-parties with no relation to this Action.

Plaintiffs further object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 63:**

Any and all documents related in any way to union actions and/or collective bargaining reflecting patient safety concerns.

**RESPONSE TO REQUEST NO. 63:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ny and all documents related in any way” to union actions or collective bargaining. Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims

and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “documents related in any way to union actions and/or collective bargaining reflecting patient safety concerns,” without limitation to the subject matter of this action. Plaintiffs further object to this Request as vague, including through its use of the term “patient safety concerns.”

Plaintiffs also object to this Request to the extent it seeks documents and information that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs decline to produce documents in response to this Request.

**REQUEST FOR PRODUCTION NO. 64:**

Any and all documents and communications in any way reflecting allegations and/or claims by Your hospital or against Your hospital related in any way to allegations of violations of the Florida Unfair and Deceptive Trade Practices Act.

**RESPONSE TO REQUEST NO. 64:**

Plaintiffs object to this Request as overly broad and unduly burdensome on the ground that it seeks “[a]ny and all documents and communications.” Plaintiffs also object to this Request on the ground that it seeks information irrelevant to the claims and defenses in this Action and is not proportional to the needs of the Action, to the extent it seeks “documents and communications in any way reflecting allegations and/or claims by Your hospital or against Your hospital related in any way to allegations of violations of the Florida Unfair and Deceptive Trade Practices Act,” without limitation to the subject matter relevant to this action.

Plaintiffs also object to this Request to the extent it purports to impose upon Plaintiffs a duty to search for and produce documents that Plaintiffs do not have in their possession, custody, or control. Plaintiffs further object to this Request to the extent it seeks documents and information

that are subject to a claim of privilege or otherwise protected from disclosure, including seeking information protected by the attorney-client privilege, work-product doctrine, or other immunity.

Plaintiffs further object on the ground that any relevant document responsive to this Request is publicly available.

Plaintiffs decline to produce documents in response to this Request.

Dated: July 24, 2025

/s/ Lee R. Crain

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**CERTIFICATE OF SERVICE**

This is to certify that true and correct copies of Plaintiffs' Responses & Objections to Defendant's First Set of Requests for Production have been served on counsel for Defendant by electronic transmission.

/s/ Lee R. Crain  
Lee R. Crain

**IN THE UNITED STATES DISTRICT COURT  
FOR THE SOUTHERN DISTRICT OF FLORIDA  
WEST PALM BEACH DIVISION**

Case No. 9:25-cv-80526-DMM

GOOD SAMARITAN MEDICAL CENTER,  
INC., et al.,

Plaintiffs,

v.

THE LEAPFROG GROUP,

Defendant.

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**[PROPOSED] ORDER GRANTING THE LEAPFROG GROUP'S  
OMNIBUS MOTION IN LIMINE**

This matter comes before the Court on Defendant Leapfrog Group's Omnibus Motion *in limine*. The Court, having reviewed the Motion, any response thereto, and all available evidence, hereby GRANTS the Leapfrog Group's Motion. Accordingly, it is hereby ORDERED and ADJUDGED that:

1. The Court grants Leapfrog's Motion *in limine* to exclude the TikTok video.
2. The Court excludes any reference, testimony or attempts by a witness to testify, including an expert witness, that any patients brought the Leapfrog grade to the attention of any doctor or nurse OR that any specific patient was harmed by the Leapfrog Safety Grade assigned to any of the five hospitals.
3. The Court excludes any reference, testimony or attempts by a witness, including an expert witness, related to any of the five Plaintiffs have declining admissions, loss of market share or decreased revenue because no documents were produced to confirm.
4. The Court excludes any reference, testimony or attempts by a witness, including an expert witness, Leapfrog Safety Grades caused any of the five Plaintiffs have

declining admissions, loss of market share or decreased revenue because no documents were produced to confirm.

5. The Court excludes any reference, testimony or attempts by a witness, including an expert witness, related to any of the five Plaintiffs were performing above “Limited Achievement” on the 4 imputed Measures for lack of evidence produced.
6. The Court excludes any reference, testimony or attempts by a witness, including an expert witness, referencing in any way articles/research/complaint critical of prior Leapfrog methodologies.
7. The Court excludes any reference, testimony or attempts by a witness, including an expert witness, referencing in any way articles/research/complaint critical of prior Leapfrog methodologies.
8. The Court excludes any reference testimony or attempts by a witness, including an expert witness, that Leapfrog in any way takes money in exchange for better grades or any references to Leapfrog being a “pay-to-play” scheme.
9. The Court excludes any reference testimony or attempts by a witness, including an expert witness, reference that Leapfrog provides paid for consulting services in exchange for giving hospitals better grade.

DONE AND ORDERED in the Southern District of Florida on [].

DATE: \_\_\_\_\_

\_\_\_\_\_  
Donald M. Middlebrooks  
United States District Judge